



City Council
AGENDA

Tuesday, April 15, 2025, 5:30 p.m.

Council Chambers, 990 Palm Street, San Luis Obispo

The agenda and Staff Report for Item 7a are being published early to allow the City Council and public more time to review. The remaining Staff Reports will be published on Tuesday, April 8, 2025.

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INSTRUCTIONS FOR PUBLIC COMMENT:

Public Comment prior to the meeting (must be received 3 hours in advance of the meeting):

Mail - Delivered by the U.S. Postal Service. Address letters to the City Clerk's Office at 990 Palm Street, San Luis Obispo, California, 93401.

Email - Submit Public Comments via email to emailcouncil@slocity.org. In the body of your email, please include the date of the meeting and the item number (if applicable). Emails *will not* be read aloud during the meeting.

Voicemail - Call (805) 781-7164 and leave a voicemail. Please state and spell your name, the agenda item number you are calling about, and leave your comment. Verbal comments must be limited to 3 minutes. Voicemails *will not* be played during the meeting.

**All correspondence will be archived and distributed to councilmembers, however, submissions received after the deadline may not be processed until the following day.*

Public Comment during the meeting:

Meetings are held in-person. To provide public comment during the meeting, you must be present at the meeting location.

Electronic Visual Aid Presentation. To conform with the City's Network Access and Use Policy, Chapter 1.3.8 of the [Council Policies & Procedures Manual](#), members of the public who desire to utilize electronic visual aids to supplement their oral presentation must provide display-ready material to the City Clerk by 12:00 p.m. on the day of the meeting. Contact the City Clerk's Office at cityclerk@slocity.org or (805) 781-7114.

1. CLOSED SESSION (4:30 - 5:30 PM)

1.a CALL TO ORDER

Mayor Erica A. Stewart will call the Closed Session of the San Luis Obispo City Council to order at 4:30 p.m. in the Council Hearing Room at City Hall, 990 Palm Street, San Luis Obispo.

1.b PUBLIC COMMENT FOR CLOSED SESSION ITEMS ONLY

Public Comment will only be accepted for items listed on the Closed Session agenda.

1.c CONFERENCE WITH REAL PROPERTY NEGOTIATORS

Pursuant to Government Code §54956.8

Property APN:

930-000-001, Unit 1

930-000-002, Unit 2

930-000-003, Unit 3

930-000-004, Unit 4

930-000-005, Unit 5

930-000-006, Unit 6

930-000-007, Unit 7

930-000-008, Unit 8

930-000-009, Unit 9

930-000-0010, Unit 10

930-000-0011, Unit 11

930-000-0012, Unit 12

930-000-0013, Unit 13

930-000-0014, Unit 14

930-000-0015, Unit 15

930-000-0016, Unit 16

930-000-0017, Unit 17

Agency Negotiators:

Matt Horn, Brian Nelson, Wyatt Banker-Hix, Morgan Edmunson,
Whitney McDonald, Christine Dietrick

Negotiating Parties:

City of San Luis Obispo and Vista Grande Inc.

Under Negotiation:

Real Property Negotiations for Construction of a CIP Project.

1.d ADJOURNMENT

The City Council will hold a Regular Meeting on April 15, 2025 at 5:30 p.m. in the Council Chambers at City Hall, 990 Palm Street, San Luis Obispo.

2. CALL TO ORDER

Mayor Erica A. Stewart will call the Regular Meeting of the San Luis Obispo City Council to order.

3. PLEDGE OF ALLEGIANCE

Vice Mayor Michelle Shoresman will lead the Council in the Pledge of Allegiance.

4. PRESENTATIONS

4.a BIKE MONTH PROCLAMATION

Mayor Stewart will present a proclamation declaring the month of May as "Bike Month".

4.b CITY MANAGER REPORT

Receive a brief report from City Manager Whitney McDonald.

5. PUBLIC COMMENT PERIOD FOR ITEMS NOT ON THE AGENDA

Not to exceed 15 minutes. The Council welcomes your input. State law does not allow the Council to discuss or take action on issues not on the agenda, except that members of the Council or staff may briefly respond to statements made or questions posed by persons exercising their public testimony rights (Gov. Code sec. 54954.2). Staff may be asked to follow up on such items.

6. CONSENT AGENDA

Not to exceed 15 minutes. Matters appearing on the Consent Calendar are expected to be non-controversial and will be acted upon at one time. A member of the public may request the Council to pull an item for discussion. Pulled items shall be heard at the close of the Consent Agenda unless a majority of the Council chooses another time. The public may comment on any and all items on the Consent Agenda within the three-minute time limit.

Recommendation:

To approve Consent Calendar Items 6a to 6h.

6.a WAIVE READING IN FULL OF ALL RESOLUTIONS AND ORDINANCES

Recommendation:

Waive reading of all resolutions and ordinances as appropriate.

6.b MINUTES REVIEW - APRIL 1, 2025 AND APRIL 4, 2025 COUNCIL MINUTES

Recommendation:

Approve the following minutes of the City Council:

- April 1, 2025 - Regular Meeting
- April 4, 2025 - Special Meeting

6.c ADOPTION OF THE SHORT RANGE TRANSIT PLAN

Recommendation:

1. Adopt a Draft Resolution entitled, “A Resolution of the City Council of the City of San Luis Obispo, California, Adopting San Luis Obispo (SLO) Transit’s FY 2026-30 Short-Range Transit Plan”; and
2. Adopt a Draft Resolution entitled, “A Resolution of the City Council of the City of San Luis Obispo, California, Approving Fare Rates for San Luis Obispo (SLO) Transit.

6.d 2025-26 CENTRAL SERVICES COST ALLOCATION PLAN

Recommendation:

Adopt the 2025-26 Central Services Cost Allocation Plan including the Cost of Services Allocation and Labor Rates.

6.e ADOPTION OF A RESOLUTION ACKNOWLEDGING RECEIPT OF A REPORT ON THE SAN LUIS OBISPO FIRE DEPARTMENT'S COMPLIANCE WITH CALIFORNIA HEALTH AND SAFETY CODE SECTIONS 13146.2 AND 13146.3 PURSUANT TO SENATE BILL 1205

Recommendation:

Adopt a Draft Resolution entitled, "A Resolution of the City Council of the City of San Luis Obispo, California, acknowledging receipt of a report on the San Luis Obispo Fire Department's compliance with California Health and Safety Code Sections 13146.2 and 13146.3 pursuant to Senate Bill 1205 Section 13146.4."

6.f AUTHORIZE THE FIRE DEPARTMENT TO ISSUE A PURCHASE ORDER FOR A TYPE 1 FIRE ENGINE

Recommendation:

1. Issue a Purchase Order and seek financing for a sole source purchase of a Type I Fire Engine in the amount of \$1,244,287.76; and
2. Authorize the City Manager to execute the purchase documents.

6.g 2025 LEGISLATIVE PLATFORM

Recommendation:

1. As recommended by Councilmembers Marx and Boswell, adopt a Draft Resolution entitled, "A Resolution of the City Council of the City of San Luis Obispo, California, establishing a City Legislative Action Platform for 2025 and appointing the Council Member and Staff to act as a liaison between the City of San Luis Obispo and the League of California Cities"; and
2. Appoint the Mayor, City Manager, and the City Attorney to act as the primary legislative liaisons between the League of California Cities and the City of San Luis Obispo.

6.h AUTHORIZATION TO ADVERTISE THE 50 HIGUERA WIDENING PROJECT, SPECIFICATION NO. 2091294, AND APPROVE AMENDMENT NO. 2 TO SLOCOG COOPERATIVE AGREEMENT

SLO-FAST-01

Recommendation:

1. Authorize the City Manager to execute the second amendment to Cooperative Agreement No. SLO-FAST-01 with the San Luis Obispo Council of Governments (SLOCOG), and authorize the Finance Director or their designee to approve funding appropriations administered via this agreement; and
2. Approve project plans and specifications for the 50 Higuera Widening Project, Specification No. 2091294; and
3. Authorize staff to advertise for bids and authorize the City Manager to award the Construction Contract for the 50 Higuera Widening Project if the lowest responsible bid is within the engineer's estimate of \$611,697; and
4. Appropriate \$150,000 in regional Urban State Highway Account (USHA) funding to the 50 Higuera Widening project account (Specification No. 2091294); and
5. Transfer \$22,600 from the New Streetlights project account (Specification No. 2001016) to the 50 Higuera Widening project account (Specification No. 2091294); and
6. Authorize the City Engineer to approve Contract Change Orders for the 50 Higuera Widening Project up to the available project budget; and
7. Upon delivery of a final notice to relevant property owners, Authorize Finance Director to close the S. Higuera St Widening - Fontana to Chumash Capital Project (Specification. No. 2091610) and transfer remaining available budget of up to \$252,327 to the 50 Higuera Widening Project (Specification No. 2091294) to support project construction.

7. PUBLIC HEARING AND BUSINESS ITEMS

7.a 2025-27 STRATEGIC BUDGET DIRECTION AND DRAFT CIP
(Estimated Time: 180 Minutes)

Recommendation:

1. Review the Strategic Budget Direction Report; and
2. Review the 2025-27 Major City Goals and Work Plans; and
3. Provide feedback and guidance to the City Manager regarding the recommended strategic budget direction and proposed budget allocations for potential modification before adoption on June 17, 2025

8. LIAISON REPORTS AND COMMUNICATIONS

Not to exceed 15 minutes. Council Members report on subcommittee assignments, listed below, and other City activities. At this time, any Council Member or the City Manager may ask a question for clarification, make an announcement, or report briefly on their activities. In addition, subject to Council Policies and Procedures, they may provide a reference to staff or other resources for factual information, request staff to report back to the Council at a subsequent meeting concerning any matter or take action to direct staff to place a matter of business on a future agenda. (Gov. Code Sec. 54954.2)

Mayor Stewart	Vice Mayor Shoresman	Council Member Boswell	Council Member Francis	Council Member Marx
SLO Council of Governments	Zone 9 Advisory Committee	Airport Land Use	Nacimiento Water Project	Air Pollution Control District
Regional Economic Action Coalition	Downtown Association Board	SLO Climate Coalition	Community Action Partnership	Integrated Waste Management Authority
CA Men's Colony Advisory Committee	Homeless Services Oversight Committee	Local Agency Formation Commission		County Water Resources Advisory Committee
Performing Arts Center Commission	CP Campus Planning Committee			
SLO Regional Transit Authority				
Visit SLO County Advisory Committee				
Central Coast Clean Energy				

9. ADJOURNMENT

A Special Meeting of the City Council will be held on April 29, 2025 at 5:30 p.m. in the Council Chambers at City Hall, 990 Palm Street, San Luis Obispo.

The next Regular Meeting of the City Council will be held on May 6, 2025 at 5:30 p.m. in the Council Chambers at City Hall, 990 Palm Street, San Luis Obispo.

LISTENING ASSISTIVE DEVICES for the hearing impaired - see the Clerk.

The City of San Luis Obispo wishes to make all of its public meetings accessible to the public. Upon request, this agenda will be made available in appropriate alternative formats to persons with disabilities. Any person with a disability who requires a modification or accommodation in order to participate in a meeting should direct such request to the City Clerk's Office at (805) 781-7114 at least 48 hours before the meeting, if possible. Telecommunications Device for the Deaf (805) 781-7410.

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Department: Finance
Cost Center: 2002
For Agenda of: 4/15/2025
Placement: Business
Estimated Time: 180 minutes

FROM: Emily Jackson, Finance Director
Prepared By: Riley Kuhn, Principal Budget Analyst

SUBJECT: 2025-27 STRATEGIC BUDGET DIRECTION AND DRAFT CIP

RECOMMENDATION

1. Review the Strategic Budget Direction Report; and
2. Review the 2025-27 Major City Goals and Work Plans; and
3. Provide feedback and guidance to the City Manager regarding the recommended strategic budget direction and proposed budget allocations for potential modification before adoption on June 17, 2025

POLICY CONTEXT

Development of the City's budget is required and guided by State law, the City's Municipal Code, City Charter, and the fiscal policies which are reviewed and reaffirmed by the City Council every two years.

California State Law

1. Article XIII B of the California Constitution and California Government Code Sec. 7910 requires that cities establish appropriations limits¹ by resolution annually. The City of San Luis Obispo complies with this requirement through adoption of its annual budget.
2. California Government Code Section 53901 requires each local agency to file its budget with the county auditor within 60 days after the beginning of its fiscal year.

City Charter

1. 801. Fiscal Year – establishes that the City's Fiscal Year commences on July 1 of each year.
2. 802. Annual Budget – requires that the City Manager shall provide the Council a careful estimate, in writing, of the amounts, specifying in detail the objects thereof

¹ The City's appropriation limit is based on the Gann Spending Limit Initiative, a State constitutional amendment adopted by the voters on June 6, 1979, and amended in 1990 with Proposition 111. It is anchored in the State Constitution under Article XIII B. The limit restricts appropriations from tax revenues by State and local governments. Under its provisions, no local agency can appropriate proceeds of taxes in excess of its "appropriation limit". Excess funds may be carried over into the next year. However, any excess funds remaining after the second year must be returned to taxpayers by reducing tax rates or fees; a majority of the voters may approve an override to increase the limit.

required for the business and proper conduct of the various departments, offices, Boards and Commissions of the City, over which the office has control, during the next ensuing year.

3. 803. Public Hearing – sets forth the requirement for a public hearing to adopt the annual budget.
4. 804. Adoption of Budget – requires the Council to adopt the budget and allows that after adoption of the budget, the Council may amend or supplement the budget by motion adopted by a majority vote of the Council.

DISCUSSION

Strategic Budget Direction (Attachment A)

Staff developed the draft budget in parallel with the many public engagement initiatives for the 2025-27 Financial Plan beginning in December 2024 when staff provided the City Council with an overview of City services, an overview of the many Council-adopted plans that guide the work that the City does, and an update on the progress made in addressing Council's identified Major City Goals for 2023-25. Strategic Budget Direction is the first opportunity for Council and the public to review the draft budget and provide feedback for staff to incorporate before adoption in June. Attachment A includes draft budget recommendations for the General Fund and the City's four Enterprise Funds (Water, Sewer, Parking, and Transit). The primary purpose of Strategic Budget Direction is for the Council to provide direction to staff on:

1. Major City Goal Work Programs
2. Significant Operating Budget Changes (SOBCs)
3. Capital Improvement Plan (CIP) projects

Strategic Budget Direction provides the City Council with an early opportunity to review these key budget allocations and proposed work programs to accomplish ongoing services and take action on the Major City Goals established by the City Council in February 2025. This hearing is Council's opportunity to provide direction to staff on any refinements to the work programs and resource allocations to deliver on Council's desired outcomes over the two-year Financial Plan period.

As this report is the first draft in an iterative process, staff expect that minor adjustments will need to be made before adoption to incorporate new information as it becomes available. Any major changes between versions will be highlighted for Council in June.

The attachments to this report provide detailed information for Council and the public's consideration. The various sections of the report and their contents are as follows:

Attachment A: Strategic Budget Direction

1. **General Fund:** This section addresses the economic circumstances impacting budget development, provides insights into how the budget was developed, and includes staff's recommendation on Significant Operating Budget Changes (SOBCs) for the two-year financial plan and a long-term forecast.

2. **Enterprise Funds:** This section includes summaries for each fund, staff’s recommendation on SOBCs for the Water, Sewer, Parking, and Transit funds, along with their long-term forecasts.
3. **Local Revenue Measure (LRM) Revenues and Uses:** This section includes contextual information on the local revenue measure including revenue performance and capital allocations. It also details the specific proposed uses of LRM funds.
4. **Capital Improvement Plan (CIP):** This section provides an overview of the recommended CIP.

Attachment B: Major City Goals and Work Plans: This section includes the 2025-27 Major City Goals (MCG) established by Council and staff’s proposed work programs to help achieve the MCGs.

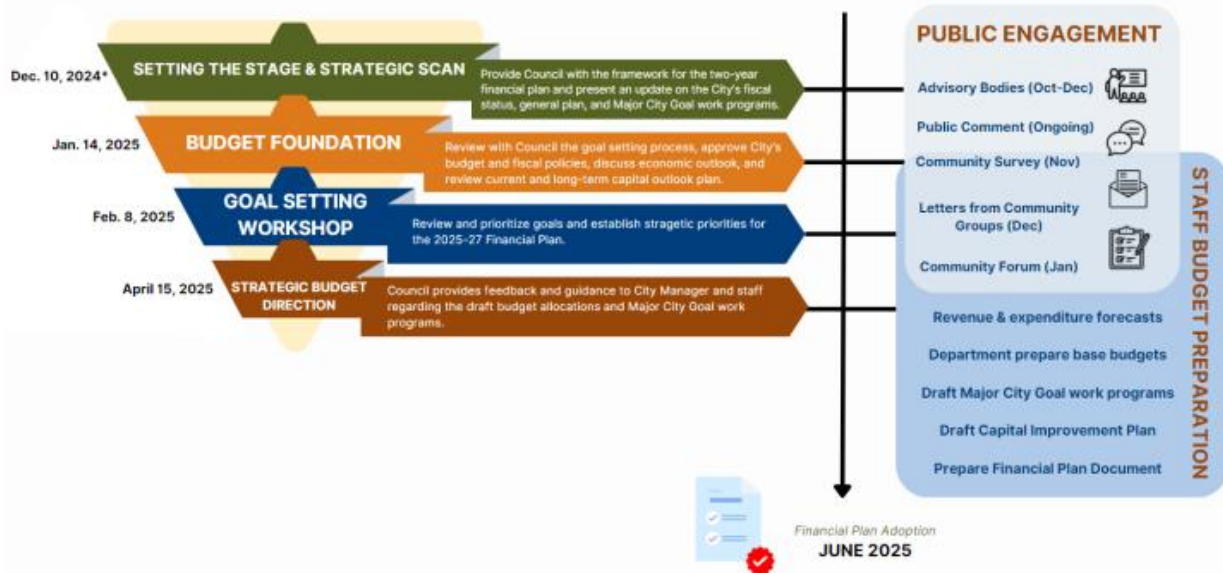
Previous Council or Advisory Body Action

The City Council has held several public hearings to seek input from the public and share feedback with staff to help guide development of the 2025-27 Financial Plan, including Setting the Stage on December 10, 2024, Budget Foundation on January 14, 2025, Community Forum on January 23, 2025, and the Goal Setting Workshop on February 8, 2025.

The Revenue Enhancement Oversight Commission met on March 20, 2025, to review and discuss use of Local Revenue Measure funds.

Public Engagement

Public engagement has been a top priority throughout budget development as detailed in the graphic below:



Public comment on this item can be provided to the City Council through written correspondence prior to the meeting and through public testimony at the meeting.

CONCURRENCE

The Revenue Enhancement Oversight Commission (REOC) met on March 20, 2025, to review the proposed use of Local Revenue Measure funding and concurs with the budget allocations as presented.

ENVIRONMENTAL REVIEW

The California Environmental Quality Act (CEQA) does not apply to the recommended action in this report, because the action does not constitute a “Project” under CEQA Guidelines Sec. 15378.

FISCAL IMPACT

Budgeted: Yes

Budget Year: 2025-27

Funding Identified: Yes

Fiscal Analysis:

Funding Sources	Total Budget Available	Current Funding Request	Remaining Balance	Annual Ongoing Cost
General Fund	\$	\$	\$	\$
State				
Federal				
Fees				
Other:				
Total	\$0	\$0	\$0	\$0

There is no direct fiscal impact from staff’s recommendations to provide feedback and guidance to the City Manager regarding the recommended budget allocations and Major City Goal work programs.

ALTERNATIVES

The purpose of this item is to seek input and guidance from Council on staff’s preliminary recommendations for the 2025-27 Financial Plan.

Council could direct staff to alter the proposed budget allocations and Major City Goal work plans. Staff’s preliminary recommendations present a balanced budget for the two-year financial plan. Should Council pursue this option, trade-offs may need to be identified to offset any additional costs. Staff will make the requested changes and return with the modified budget allocations and work plans in June.

ATTACHMENTS

- A - 2025-27 Strategic Budget Direction
- B - 2025-27 Major City Goals and Work Plan



Strategic Budget Direction

2025-27 Financial Plan

Introduction

Development of the 2025-27 Financial Plan comes at an interesting time. By most metrics, the economy remains strong. Inflation, while still higher than Federal Reserve target levels, is falling. Real gross domestic product (GDP) growth continued through the 4th quarter of 2024. Unemployment rates are relatively low nationally and in California. Tax revenues, however, are flat or falling for government agencies across the state.

The City of San Luis Obispo is not immune from these broader economic impacts and going into the 2025-27 Financial Plan, revenue growth rates are falling citywide. Meanwhile, expenditure growth remains an issue as project costs routinely exceed engineers estimates and the cost to recruit and retain a skilled workforce continues to escalate.

The budget appropriations proposed herein are intended to maximize City service levels and fund the priorities identified by the City Council and community in the previous stages of Financial Plan development while constraining expenditure growth in light of economic realities.

General Fund Revenue:

The revenue forecast for the General Fund assumes modest growth in tax revenues driven by an economy that continues to grow, albeit at slower rates. Previous forecasts indicated higher levels of growth, most notably in sales tax, which for FY 2025-26 is now being budgeted at \$2.4M less than forecasted with the FY 2024-25 budget.

While updated user fees have been incorporated into the budget, much of the additional revenue related to increased fee amounts has been offset by declining fee activity, especially in the Community Development Department as reported in prior quarterly budget reports. The Development Fee revenue budget and forecast has been reduced in FY 2025-26 by approximately \$2M per year in line with recently observed results and is not expected to recover until interest rates fall and development activity resumes.

Inflation and the Federal Reserve's monetary policy response remain the most notable risks to revenue attainment. Inflation, whether caused by recently enacted tariffs or other factors, could cause consumers to pull back on discretionary spending which would impact sales tax and transient occupancy tax revenue. Interest rate reductions are widely expected and should lead to increased business investment and increased sales of commonly financed goods including automobiles and building materials. If inflation remains elevated, the Federal Reserve may not reduce interest rates as expected.

The table below reflects the actual results for FY 2023-24, the current budget for FY 2024-25 including administrative adjustments posted since adoption, and the proposed budgets for the 2025-27 Financial Plan:

General Fund	Actuals	Current Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Tax & Franchise Revenue				
Sales Tax	53,404,212	56,383,599	55,470,441	57,110,216
Property Tax	23,723,431	23,446,385	25,944,966	27,112,490
Transient Occupancy Tax	11,063,012	10,586,256	11,099,705	11,145,652
Utility User Tax	6,301,505	6,622,639	6,605,306	6,671,359
Business Tax	2,942,923	3,317,338	3,230,170	3,262,472
Franchise Fees	2,366,286	2,091,800	2,242,429	2,293,556
Cannabis Tax	1,116,495	1,100,000	1,000,000	1,000,000
Total Tax & Franchise Revenue	100,917,864	103,548,018	105,593,017	108,595,745
User Fees				
Development Review	6,276,972	6,585,331	4,606,812	4,706,435
Parks & Recreation	2,415,605	2,079,727	2,280,283	2,320,590
Fire	2,267,237	1,629,575	1,759,183	1,774,654
Police	1,022,145	819,293	690,200	690,200
Business Licenses	703,544	700,600	732,470	782,469
Total User Fees	12,685,503	11,814,526	10,068,947	10,274,348
General Government	6,235,698	1,984,742	1,171,598	1,193,770
2023 Storm Reimbursement		8,732,000		
Total Revenue	119,839,064	126,079,285	116,833,562	120,063,863

Significant assumptions in the revenue budget include:

- Sales tax: This revenue stream, including the Local Revenue Measure and Safety Prop 172 tax, is highly cyclical. The 2025-27 estimates were prepared by HdL Companies, the City’s sales tax consultant, and represent modest growth from FY 2023-24 actuals. As previously mentioned, while growth is still expected, it is forecasted at a slower rate than originally expected when the FY 2024-25 budget was developed.
- Property Tax: The City has typically seen year over year growth of 5-7%, driven by a combination of existing homes with low Prop 13 assessed values being sold and reassessed at market value and new properties being built. The County Assessor’s Office typically forecasts growth at 3.5 - 4.0%. Staff view the current forecast of annual growth at 4.5% from FY 2023-24 actuals as a reasonable compromise.
- Transient Occupancy Tax (TOT): New hotels are being constructed within City limits and elsewhere in the county. It is unclear what impact this will have on TOT revenues. This estimate assumes that any increase in demand is offset by lower rates elsewhere, and minimal increases are expected compared to FY 2023-24 actuals.
- Cannabis Tax: The legal cannabis industry across California has stagnated in recent years and current year to date results suggest that a slowdown from FY 2023-24 actuals should be expected.
- Development Reviews Fees: This revenue stream is dependent on development activity, which is highly cyclical. The budget assumes that development activity continues at the rate observed during the first half of FY 2024-25, which, as noted in the Q2 Budget Hearing, is on pace to finish the year roughly \$2M lower than expected.
- Fire & Police fees: A reduction from FY 2023-24 results is due to mutual aid revenue, which is not budgeted for because it is used to offset unbudgeted overtime expenditures.

General Fund Expenditures & Approach to Budget Development

With the adoption of the FY 2024-25 budget, staff signaled that a deficit was expected in several years, coinciding with the opening of a fifth fire station. Since then, economic conditions have deteriorated, and staff kicked off the financial planning process expecting the deficit to arrive in FY 2025-26. To prepare for this reality, and reduce the need to cut expenditures later on, staff began development of the 2025-27 Financial Plan with a constrained base budget.

The constrained base budget exercise focused on non-staffing operating expenditures, which were last forecasted to be \$19.2M in FY 2025-26. Departments' non-staffing operating budgets were constrained to their FY 2024-25 initial budget amount without any inflators and with all one-time funding eliminated. As a part of this exercise, departments were instructed to review prior year budget vs actuals and eliminate funding in areas with consistent savings in prior years. The Community Development Department also reduced its consultant budget by \$0.2M in line with reductions in Building and Safety revenues as called for by policy. The savings generated by constrained base budget development was \$1.6M in FY 2025-26.

To ensure that no critical services will be reduced by constraining base budgets, departments prepared a summary of the impacts to their departments. Generally, departments were able to reallocate existing budgets to fund all expected and routine cost increases. The primary impact of this exercise will be limited flexibility to respond to unbudgeted needs that may arise throughout the year.

In reviewing the impacts of the constrained base budget exercise, it was determined that some of the actions taken to meet the constrained target were infeasible, and a total of \$85k in base budget funding was restored for ongoing Police Department contract cost increases, Public Works Department street cleaning, and Administration Department tree and fuel management contracts, that would have otherwise been cut to meet the constraint.

A much larger portion of the General Fund operating budget is allocated to staffing expenditures. The staffing budget includes funding for all previously approved ongoing positions and assumes that all one-time temporary staffing assignments conclude at their current contract end dates. This budget also accommodates a \$0.2M increase versus the last forecast in required payments towards the City's unfunded pension liabilities.

The table below reflects the actual results for FY 2023-24, the original budget for FY 2024-25, and the proposed budgets for the 2025-27 Financial Plan *before* recommended Significant Operating Budget Changes, staffing contingencies, and vacancy assumptions:

	Actuals	Original Budget	Financial Plan	
General Fund	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Staffing	68,749,198	74,412,682	76,949,476	80,346,500
Other Operating Expenditures	18,395,830	19,112,397	17,599,277	17,465,789
Transfers	31,138,358	23,367,147	22,698,028	21,914,714
Financing Activity	387,683	-	-	-
Total	118,671,070	116,892,226	117,246,781	119,727,003

The original budget is shown here, rather than the current budget, to more accurately project trends in budgeting and spending. The current budget, as presented for revenue and shown in

the forecast, includes prior year encumbrances and carryovers and does not provide a sound basis for comparing fiscal years.

The primary risk to budget attainment is shared with revenue: Inflation. Whether caused by tariffs or other factors, rising prices could strain budgets and lead to delayed projects and reduced service levels.

General Fund Significant Operating Budget Changes

Departments can request Significant Operating Budget Changes (SOBCs) to identify areas in need of additional funding, whether due to growing service demands or emerging needs and priorities. Since no funding was expected to become available, departments were instructed to identify tradeoffs within their budgets or outside funding sources with any request. The recommended SOBCs were heavily scrutinized and are intended to relieve significant workload issues, address community identified priorities, and fund recommendations from commissioned staffing studies. Net of offsets, \$3.6M was requested and \$0.7M has been recommended, including 4.0 FTEs, from the General Fund.

The two-year net cost of the recommended SOBCs is shown by department in the table below:

Department	2-Year Net Cost
Police	565,860
Public Works	260,532
Community Development	226,848
Administration	120,000
Fire	70,800
Police and Fire	16,201
Total	1,260,241

Additional detail, including the recommendation, requesting department, total cost, offsets, net cost, and one-time vs ongoing nature of the SOBCs recommended for approval can be found in the table below:

ID	SOBC Description	Department	2025-26			2026-27			One-Time/ Ongoing
			Expense	Offset	General Fund Contribution	Expense	Offset	General Fund Contribution	
1	Funding for voter engagement plan.	Administration/ IT	90,000	-	90,000	30,000	-	30,000	One-Time
2	Funding for CAPSLO grant program to support new and expanded private childcare options.	Administration/ IT	25,000	25,000	-	25,000	25,000	-	One-Time
3	Funding for Economic Development Strategic Plan implementation.	Administration/ IT	66,000	66,000	-	66,000	66,000	-	One-Time
4	Funding to support SLO Restaurant Month and Buy Local Bonus program, and advertising in support of local businesses.	Administration/ IT	155,000	155,000	-	155,000	155,000	-	One-Time
5	Funding for expansion of CAPSLO's Prado Safe Parking program.	Community Development	13,000	-	13,000	13,000	-	13,000	Ongoing
6	Funding for CAPSLO's Rotating Overnight Safe Parking pilot program.	Community Development	80,984	-	80,984	29,864	-	29,864	One-Time
7	Funding for CAPSLO's Hotel Voucher Program.	Community Development	45,000	-	45,000	45,000	-	45,000	Ongoing
8	Funding for consultant expense to conduct an impact fee and infrastructure finance program analysis and impact fee study update.	Community Services Group	190,136	190,136	-	-	-	-	One-Time
9	Fire suppression equipment for electric vehicles.	Fire	10,800	-	10,800	-	-	-	One-Time
10	Increase to Fire fuel budget.	Fire	30,000	-	30,000	30,000	-	30,000	Ongoing
11	Funding for Public Art Coordinator contract position.	Parks and Recreation	80,731	80,731	-	80,731	80,731	-	One-Time
12	Funding for public safety Computer Aided Dispatch (CAD) to CAD software.	Police	12,500	3,000	9,500	12,500	3,000	9,500	Ongoing
13	Funding for controlled substance testing.	Police	23,000	5,400	17,600	23,000	5,400	17,600	Ongoing
14	Add 2.00 FTE Police Officers and associated equipment.	Police	324,282	88,873	235,409	308,604	81,493	227,111	Ongoing
15	Funding for Police Officer safety equipment (tasers).	Police	17,500	2,000	15,500	17,500	2,000	15,500	One-Time
16	Funding for four License Plate Reader (LPR) cameras.	Police	18,140	-	18,140	-	-	-	One-Time
17	Funding for County contract for Community Action Team (CAT) and Mobile Crisis Unit (MCU) Licensed Psychiatric Technicians.	Police and Fire	235,062	235,062	-	246,816	230,615	16,201	Ongoing
18	Add 1.00 FTE Communications Coordinator for Mobility Services and Capital Improvement Projects (previously a contract position, cost to be paid by General Fund and Parking and Transit Enterprise Funds).	Public Works	88,410	53,046	35,364	88,410	53,046	35,364	Ongoing
19	Add 1.00 FTE Heavy Equipment Mechanic for Fleet Services.	Public Works	94,902	-	94,902	94,902	-	94,902	Ongoing
20		Total	1,600,447	904,248	696,199	1,266,327	702,285	564,042	

General Fund Long-Term Forecast

The forecast is used to provide a long-term vision in the financial decision-making process. While staff cannot predict the future, it is important to identify future events that will have a material impact on the City's finances and the forecast helps staff navigate these events. The forecast for the General Fund initially showed a multi-million-dollar deficit in FY 2025-26 which was narrowed by the following means, in addition to the cost-savings and revenue assumptions described in more detail above:

- The City's practice is to budget for staffing costs without an assumption of vacancies throughout the year. This conservative approach ensures that the City is able to meet its payroll obligations and also helps to support unanticipated and unbudgeted overtime costs that departments may incur throughout the year. The City has historically assumed a 3% staffing savings each year and that assumption has been increased from 3% to 4%. This is in line with recent trends and realizing a 4% savings will save the General Fund \$0.6M annually.
- The percentage of Local Revenue Measure funds allocated to Capital Projects, which has ranged from 74% in FY 2021-22 to 70% in FY 2024-25, has been reduced to 69% and 67% in FY 2025-26 and FY 2026-27, respectively. These percentages do not take into consideration the allocation of any costs associated with staffing who are necessary to develop and build the City's capital projects. Additionally, it is not anticipated that this shift will change the amount or type of capital projects that the City will complete during the lifetime of the current Capital Improvement Plan (CIP) because the number and type of projects that the City is able to complete in each year of the CIP is driven by the staff resources available to manage the projects. The proposed CIP has been developed to more accurately reflect the City's capacity to complete projects based on staff resources.

These solutions, in conjunction with the constrained base budget development exercise, should allow the General Fund to operate throughout the term of the Financial Plan without service level impacts. The out-years of the forecast still indicate a deficit, driven by the following factors:

- A fifth fire station will come online in FY 2027-28 and the operating costs are assumed to be \$2.0M per year, including one-time startup costs, staffing, and other operating costs.
- Capital Expenditures are programmed to increase after the 2025-27 Financial Plan ends.

The actions taken to balance the budget for FY 2025-26 are consistent with the City's Budget Balancing Strategies but are short-term in nature and are not intended to address the forecasted deficit in future years. Staff is currently working to develop longer-term strategies to address forecasted budget deficits consistent with the Budget Balancing Strategies.

The forecast for the General Fund, including recommended SOBCs, a staffing contingency, and salary assumptions not included in the budgetary tables above is shown below:

	Actuals	Current Budget	Financial Plan		Forecast	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Tax & Franchise Revenue						
Sales Tax	\$ 53,404,212	\$ 56,383,599	\$ 55,470,441	\$ 57,110,216	\$ 59,109,074	\$ 61,177,891
Property Tax	23,723,431	23,446,385	25,944,966	27,112,490	28,061,427	29,043,577
Transient Occupancy Tax	11,063,012	10,586,256	11,099,705	11,145,652	11,535,750	11,939,501
Utility User Tax	6,301,505	6,622,639	6,605,306	6,671,359	6,904,857	7,146,527
Business Tax	2,942,923	3,317,338	3,230,170	3,262,472	3,376,659	3,494,842
Franchise Fees	2,366,286	2,091,800	2,242,429	2,293,556	2,373,830	2,456,915
Cannabis Tax	1,116,495	1,100,000	1,000,000	1,000,000	1,035,000	1,071,225
Total Tax & Franchise Revenue	100,917,864	103,548,018	105,593,017	108,595,745	112,396,596	116,330,477
User Fees						
Development Review	6,276,972	6,585,331	4,606,812	4,706,435	4,824,096	4,944,698
Parks & Recreation	2,415,605	2,079,727	2,280,283	2,320,590	2,378,604	2,438,069
Fire	2,267,237	1,629,575	1,759,183	1,774,654	1,819,020	1,864,496
Police	1,022,145	819,293	690,200	690,200	707,455	725,141
Business Licenses	703,544	700,600	732,470	782,469	802,031	822,081
Total User Fees	12,685,503	11,814,526	10,068,947	10,274,348	10,531,206	10,794,486
General Government	6,235,698	1,984,742	1,171,598	1,193,770	1,198,043	1,202,401
2023 Storm Reimbursement	-	8,732,000	-	-	-	-
Total Fees & Other Revenue	18,921,201	22,531,267	11,240,545	11,468,118	11,729,249	11,996,887
Total Revenue	119,839,064	126,079,285	116,833,562	120,063,863	124,125,845	128,327,364
Operating Expenditures						
Staffing	68,749,198	75,190,611	75,833,911	80,203,354	86,280,367	88,871,496
Other Operating Expenditures	18,395,715	22,281,607	18,301,623	17,945,794	19,304,710	19,740,646
Cost Allocation	(5,511,628)	(5,367,608)	(5,671,069)	(5,954,622)	(6,252,354)	(6,564,971)
Total Operating Expenditures	81,633,285	92,104,610	88,464,465	92,194,526	97,666,974	100,296,593
Debt Service	1,852,660	1,757,889	1,724,965	1,512,468	1,515,354	1,513,783
Financing Activity	387,683	-	-	-	-	-
Capital	32,770,281	26,010,000	25,523,604	25,574,676	27,602,020	28,154,060
Other Transfers	2,047,833	6,638,838	1,120,528	782,193	341,138	378,205
Total Expenditures	118,691,743	126,511,337	116,833,562	120,063,863	127,125,486	130,342,642
Surplus / (Deficit)	\$ 1,147,322	\$ (432,051)	\$ 0	\$ 0	\$ (2,999,641)	\$ (2,015,278)

The forecast shown above would have the following impact on fund balance:

	Actuals	Current Budget	Financial Plan		Forecast	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Ending Fund Balance	43,096,828	42,664,776	42,664,776	42,664,776	39,665,135	37,649,857
Operating Reserve	10,826,500	14,586,832	14,821,864	15,287,685	16,108,802	16,555,722
Committed & Assigned Funds	23,102,497	28,035,177	26,035,177	26,035,177	26,035,177	26,035,177
Undesignated Fund Balance	9,167,831	42,768	1,807,735	1,341,915	(2,478,844)	(4,941,042)
Reserve Level	15%	20%	20%	20%	20%	20%

The operating reserve shown above is calculated based on the initial operating budget before carryover, encumbrances, and use of one-time funding. Unfunded liability payments to CalPERS are excluded from the reserve calculation since the General Fund maintains \$2.0M in assigned fund balance for pension payments.

This forecast indicates that the General Fund operating reserve will be restored in FY 2024-25 with the operating budget. Beginning in FY 2027-28, Undesignated Fund Balance will be negative as a result of the deficit and exacerbated by increased operating reserve needs to accommodate expenditures growth.

Utilities Department Enterprise Fund Writeup

Introduction:

The Utilities Department oversees two Enterprise Funds (Water and Sewer). The Water Fund supports the activities needed to provide approximately 1.7 billion gallons of treated water to the community each year, while the Sewer Fund supports the activities needed to treat approximately 1.4 billion gallons of wastewater annually.

The City's water and sewer services are primarily funded through rate revenues. Rates are used to pay for operations, maintenance, and replacement of public water and sewer infrastructure and debt service. General funds (such as property tax or sales tax) do not support these essential services. Rates for both water and sewer service support maintaining and replacing critical infrastructure, meeting public health regulations, and purchasing and maintaining necessary treatment equipment. Water rates pay for costs associated with bringing water to the City's water treatment plant, treating water to potable standards, and distributing drinking water to approximately 17,000 service connections. Sewer rates pay for costs associated with the conveyance of wastewater from each connection to the Water Resource Recovery Facility where the wastewater is treated and valuable resources, such as energy, recycled water, and compost are recovered.

Rate Increases (Water and Sewer)

The Department will be recommending adoption of overall fund-level revenue increases for both the Water Fund and the Sewer Fund proposed to take effect July 1, 2025, and July 1, 2026. Proposed rate increases were developed through a rate study conducted by an independent consultant and are generally consistent with previously forecasted increases and are primarily driven by general inflation and planned infrastructure projects.

Proposed rate increases for the Water Fund are 5.5 percent for both fiscal years. These rate increases are generally in line with those forecasted for these years during the City's last water rate study (7.5 percent and 4.5 percent, respectively). Proposed rate increases for the Sewer Fund are 6.5 percent for both fiscal years. These rates are moderately higher than what was forecasted during the last rate study (4.0 percent for both years) as the new Water Resource Recovery Facility (WRRF) requires additional operating funding and there will be a loss in revenue associated with Cal Poly's building of an on-campus Water Reclamation Facility (wastewater treatment plant).

In accordance with Proposition 218, the proposed rate increases will be subject to a public notification and protest process. The public hearings for both increases are scheduled to be held during the June 17, 2025, City Council meeting, alongside the City's Financial Plan Budget Hearing. The proposed rates, if adopted, will add increased long-range stability to revenues and are necessary to meet future infrastructure replacement and operational funding needs.

Proposed and forecasted water and sewer rate revenue increases:

Fiscal Year	Water Rate Increase	Sewer Rate Increase
FY 2025-26 (Proposed)	5.5%	6.5%
FY 2026-27 (Proposed)	5.5%	6.5%
FY 2027-28 (Forecasted)	5.0%	6.5%
FY 2028-29 (Forecasted)	5.0%	6.5%
FY 2029-30 (Forecasted)	5.0%	6.5%

Anticipated increases for future years are per the City's 2025 Rate Study Update

Customer Assistance Program

Proposition 218 does not allow consumption or base rate charges billed to a customer to be utilized for anything but the cost to deliver services; thus, the City is unable to use rate funds to provide low-income customer assistance programs. Given this constraint, the City uses late fees paid by utilities customers who do not make their payments on time, to fund its customer assistance program. Customers that receive CalWORKs, CalFresh (food stamps), Supplemental Security Income (SSI) and/or State Supplemental Payment (SSP), Veteran Survivor's Pension Benefits, or if they self-report a household income below twice the federal poverty level are eligible for the program. Of the 17,075 active utility accounts, approximately 180 accounts receive the reduced rates, and budgets have historically been underutilized for this program. Therefore, the Department plans to request that the City Council increase the discount that is offered through this program from 15 percent to 20 percent at the June 17, 2025, City Council meeting. In addition to discounted rates, the City also offers community members challenged with paying their utility bills the ability to set up payment plans.

Revenue – Water Fund

Water Fund	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Water Sales & Base Charges	26,356,629	28,428,148	29,706,973	31,283,271
Other Revenue				
42112-Other City Licenses & Permits	41,580	-	-	-
43201-Miscellaneous Penalties	129,728	118,000	130,000	130,000
44101-Interest on Investment	1,207,560	50,000	50,000	50,000
44107-Investment FMV Adjustment	551,555	-	-	-
44305-Damage to City Property	32,475	-	-	-
44306-Credit Collections	7,331	14,000	5,000	5,000
44310-Miscellaneous Revenue	58,849	20,000	20,000	20,000
45204-Prop 1B Revenue	-	-	4,095,680	62,606
45211-Other State Grants	752,267	-	-	-
46102-Development Review Fees	34,943	26,000	26,000	26,000
47003-Miscellaneous	46,005	-	-	-
Total Revenue	29,218,924	28,656,148	34,033,654	31,576,877

This table may contain minor discrepancies due to rounding

Water sales and base charges show steady growth over the four-year period, primarily driven by rate adjustments and population growth. Other revenues remain relatively stable, contributing

minimally to overall revenue trends. Anticipated grant proceeds for the City’s groundwater project create exceptional revenue peaks, with a significant increase expected in FY 2025-26

Expenditures – Water Fund

Water Fund	Actuals	Original Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Staffing	5,429,211	5,957,659	6,061,759	6,246,471
Other Operating Expenditures	12,711,934	16,446,611	15,854,282	16,556,284
Transfers	2,918,361	2,947,417	3,057,551	3,090,942
Capital Expenditures	8,189,987	13,649,618	8,307,134	5,029,167
Debt Service Costs	626,684	1,868,807	1,865,911	1,855,405
Total Expenditures	29,876,176	40,870,113	35,146,637	32,778,268

This table may contain minor discrepancies due to rounding

***The table above reflects the base budget only and does not include the planned recommendation of Significant Operating Budget Changes (SOBCs). ***

Changes in the Water Fund budget are primarily driven by regulatory compliance costs, legal service needs, contract and inflationary pressures, equipment maintenance, and electricity costs. Personnel costs have slightly increased to accommodate standard staffing and benefit increases, and additional staffing expenditure increases are accounted for in the recommended SOBCs. Expenditures for the City's three surface water reservoirs are categorized under Other Operating Expenditures because the Water Source of Supply budget includes the City’s share of operations, maintenance, and capital projects for these reservoirs. While Other Operating Expenditures may appear to decrease between FY 2024-25 and FY 2025-26, the funding for capital projects within the Water Source of Supply budget varies significantly from year to year. Additional funding requests for Water Source of Supply capital projects are also included as FY 2026-27 requests. Capital expenditures decrease compared to FY 2024-25 with proposed budgets of \$8.3M and \$5.0M during the next financial plan.

Long-term Forecast – Water Fund

Water Fund Five-Year Forecast (In Thousands)		(A) Actual 2023-24	(B) Budgeted 2024-25	(C) Financial Plan 2025-26	(D) Financial Plan 2026-27	(E) Projected 2027-28	(F) Projected 2028-29
1	Revenues						
2	46102-Development Review Fees	\$ 34,943	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000
3	46701-Sales to Cal Poly	\$ 1,203,461	\$ 1,183,946	\$ 1,249,069	\$ 1,317,761	\$ 1,383,649	\$ 1,452,832
4	46702, 46714, 46715, 46716, 46717, 46718, and 46719 -Water Sales	\$ 16,886,267	\$ 19,045,319	\$ 18,980,886	\$ 20,158,033	\$ 21,363,839	\$ 22,611,488
5	46703-Utilities Base Charges	\$ 6,989,566	\$ 6,711,653	\$ 8,448,140	\$ 8,984,090	\$ 9,508,761	\$ 10,064,072
6	46704-Reclaimed Water Sales	\$ 1,009,031	\$ 1,161,104	\$ 1,052,820	\$ 1,061,243	\$ 1,114,305	\$ 1,170,020
7	46708-Utilities Setup Fees	\$ 194,009	\$ 161,694	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
8	46709-Other Utilities Charges	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -
9	46712-Low Income Subsidy	\$ (20,474)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
10	46713-Cal Poly Capacity & Resilience	\$ 233,025	\$ 263,433	\$ 266,856	\$ 276,789	\$ 286,315	\$ 296,317
11	Total Charges for Services	\$ 26,529,828	\$ 28,454,148	\$ 30,083,771	\$ 31,883,916	\$ 33,742,869	\$ 35,680,729
12	Total Other Revenue¹	\$ 2,887,966	\$ 202,000	\$ 4,195,680	\$ 3,887,606	\$ 9,435,000	\$ 205,000
13	Total Impact Fees²	\$ 2,643,232	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
14	Total Revenue	\$ 32,061,026	\$ 29,456,148	\$ 35,079,451	\$ 36,571,522	\$ 43,977,869	\$ 36,685,729
15	Expenditures						
16	Total Salaries and Benefits	\$ 5,429,211	\$ 5,953,053	\$ 6,196,340	\$ 6,410,785	\$ 6,886,603	\$ 7,088,256
17	Total Operating	\$ 12,711,934	\$ 16,739,862	\$ 21,017,160	\$ 17,354,834	\$ 17,940,331	\$ 16,308,907
18	Total Capital Asset Expenditures	\$ 8,189,987	\$ 24,006,057	\$ 7,289,588	\$ 5,051,168	\$ 11,869,428	\$ 5,770,519
19	Total Debt Service Expenditures³	\$ 1,742,901	\$ 1,868,807	\$ 1,865,911	\$ 1,855,405	\$ 1,854,858	\$ 2,453,348
20	Total General Government Expenditures	\$ 2,918,361	\$ 2,947,417	\$ 2,819,038	\$ 2,959,990	\$ 3,107,989	\$ 3,263,389
21	CalPERS Additional Discretionary Payment	\$ 164,840.00	\$ 245,418.0	\$ 164,840	\$ 164,840	\$ 164,840	\$ 164,840
22	Total Expenditures	\$ 31,157,234	\$ 51,760,614	\$ 39,352,876	\$ 33,797,022	\$ 41,824,049	\$ 35,049,258
23	Change in Financial Position						
24	Working Capital - Beginning	\$ 40,261,007	\$ 43,032,553	\$ 22,731,699	\$ 17,644,235	\$ 20,443,280	\$ 22,885,891
25	Net Revenues (Revenues minus Expenditures)	\$ 718,689	\$ (18,247,996)	\$ (5,087,464)	\$ 2,799,045	\$ 2,442,611	\$ 1,548,171
26	Working Capital - Year End	\$ 43,032,553	\$ 22,731,699	\$ 17,644,235	\$ 20,443,280	\$ 22,885,891	\$ 24,434,062
27	Operating Reserve (20%)	\$ 4,560,481	\$ 5,529,626	\$ 6,391,098	\$ 5,767,541	\$ 5,958,566	\$ 5,823,408
28	Rate Stabilization (10%)	\$ 2,608,832	\$ 2,841,689	\$ 2,973,091	\$ 3,154,813	\$ 3,337,055	\$ 3,529,841
29	Other Reserves ⁴	\$ 175,656	\$ 175,656	\$ 175,656	\$ 175,656	\$ 175,656	\$ 175,656
30	Unreserved Working Capital - Year End	\$ 35,687,583	\$ 14,184,728	\$ 8,104,390	\$ 11,345,271	\$ 13,414,614	\$ 14,905,157
NOTES AS NECESSARY							
¹ Other revenue includes grant revenue and long-term debt proceeds. Grant proceeds for the Prop 1B Groundwater project are included in FY 26 and FY 27; anticipated FEMA reimbursements for the Salinas Dam Access Road repairs are included in FY 27; debt proceeds for a 30" pipeline replacement on Santa Rosa is included in FY 28; and debt proceeds for the T3 Water Storage Tank Replacement are included in FY 30.							
² Transfers occur after the close of the fiscal year. Amount shown for FY 24 are for the fees collected during FY 24, but were transferred during FY 25.							
³ The City's contributions to Nacimiento debt payments are budgeted for as an Operating Expenditure within the Water Source of Supply budget.							
⁴ Includes CalPERS Unfunded Liability Payment.							

The forecast above reflects the Water Fund’s anticipated financial position and includes recommended Significant Operating Budget Changes. To address nationwide cost increases and upcoming capital improvement projects that drive water rate increases, the Department has been focusing on an approach to supplement ratepayer funds through the utilization of grant funding and by exploring short-term non-potable water sales opportunities. Over the past five years, the Water Fund has received over \$2 million in grant funding for projects that improve resiliency for the community while also decreasing long-term operating costs. The Water Treatment Plant Tesla Battery Pack and the Groundwater Contamination Remediation Project were both grant-funded and provide long-term operational cost decreases by reducing electricity usage and allowing for electricity to be utilized during off-peak periods for treatment operations. These projects, amongst others, focus on utilizing grant opportunities to stabilize or decrease costs that otherwise would drive additional annual rate increases.

In addition to these measures, the Department has been exploring opportunities to sell surplus water supplies that the City is unable to use each year pursuant to policy 1.13.2 of the Land Use Element of the City's General Plan. Surplus water sales programs include the potential to sell surplus recycled water and surplus water from Nacimiento Lake. These water sales programs could result in significant revenue for the Department without compromising long-term water supply sustainability. However, because surplus water sales have not been negotiated and significant additional work is required to finalize any such agreements, the forecast does not include any projected revenue from potential sales.

Water Fund Significant Operating Budget Changes (SOBCs)

ID	SOBC Description	Department	2025-26			2026-27			One-Time/ Ongoing
			Total Expense	Other Funding Sources	Water Fund Contribution	Total Expense	Other Funding Sources	Water Fund Contribution	
1	Funding for customer facing improvements to office area.	Utilities	20,500	10,250	10,250	-	-	-	One-Time
2	Funding for Water and Wastewater Rate Study and Restructure Study.*	Utilities	85,000	42,500	42,500	-	-	-	One-Time
3	Add 1.00 FTE Water Treatment Plant Maintenance Mechanic (position to be filled halfway through FY 2025-26).	Utilities	58,694	-	58,694	120,609	-	120,609	Ongoing
4	Add 1.00 FTE Utilities Engineering Technician.	Utilities	117,662	70,197	47,465	118,468	71,081	47,387	Ongoing
5	Add 0.25 FTE Utility Billing Assistant (increase 0.75 FTE position to full-time).	Utilities	18,282	9,141	9,141	19,055	9,528	9,527	Ongoing
6	Funding for contract position to support Cityworks integration in FY 2026-27.	Utilities	-	-	-	139,197	69,598	69,599	One-Time
7	Funding for two interns for Water and Water Treatment Plant GIS.	Utilities	48,229	-	48,229	50,245	-	50,245	Ongoing
8	Funding to support over hire of a Water Treatment Plant Operator to allow for training of new employee due to retirement.	Utilities	73,016	42,648	30,368	-	-	-	One-Time
9	Funding for Water legal services.	Utilities	50,000	-	50,000	50,000	-	50,000	One-Time
10	Funding to comply with State mandated increase to bi-annual water quality reports.	Utilities	23,000	-	23,000	23,000	-	23,000	Ongoing
11	Funding for increased State Water Resources Control Board (SWRCB) plan check fees.	Utilities	7,500	-	7,500	7,500	-	7,500	Ongoing
12	Funding for Chorro Valley Access Road repairs.	Utilities	-	-	-	252,000	-	252,000	One-Time
13	Funding for Nacimiento Pipeline repair (Yerba Buena Creek Crossing).	Utilities	494,188	-	494,188	-	-	-	One-Time
14	Funding for Salinas Dam Access Road repairs.	Utilities	4,000,000	3,750,000	250,000	-	-	-	One-Time
15	Funding for Water Distribution and Wastewater Collections staff training to obtain commercial driver's licenses.	Utilities	20,000	10,000	10,000	20,000	10,000	10,000	Ongoing
16	Funding for Water Distribution construction materials cost increases.	Utilities	37,100	-	37,100	37,100	-	37,100	Ongoing
17	Funding for Chilled Water System rehabilitation.	Utilities	58,000	-	58,000	-	-	-	One-Time
18	Funding to support operations of two new Water Treatment Plant groundwater wells.	Utilities	50,000	-	50,000	95,000	-	95,000	Ongoing
19	Funding for non-routine Water Treatment Plant maintenance.	Utilities	35,000	-	35,000	30,000	-	30,000	One-Time
20	Funding for replacement of computer/controller for two NTU (turbidity) meters at the Water Treatment Plant.	Utilities	10,000	-	10,000	-	-	-	One-Time
21	Funding for Water Resource Recovery Facility Recycled Water maintenance.	Utilities	148,100	-	148,100	143,100	-	143,100	Ongoing
22		Total	5,354,271	3,934,736	1,419,535	1,105,274	160,207	945,067	

* Funding for Biannual Rate Study (\$14,200) is ongoing, remainder is for the Rate Restructure Study and is one-time.

Revenue – Sewer Fund

Sewer Fund	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Service Charges	20,196,460	20,596,900	21,832,733	23,226,691
Other Revenue				
43201-Miscellaneous Penalties	129,729	118,000	130,000	130,000
44301-Sale of Surplus Property	2,803	-	-	-
43303-Administrative Citations - Utilities	3,291	-	-	-
44101-Interest on Investment	1,768,426	50,000	50,000	50,000
44107-Investment FMV Adjustment	824,227	-	-	-
44305-Damage to City Property	783	-	-	-
44306-Credit Collections	7,331	14,000	5,000	5,000
44310-Miscellaneous Revenue	756	20,000	25,000	25,000
45211-Other State Grants	895,814	-	-	-
45402-Other Grants/Subventions	20,183	-	-	-
47003-Miscellaneous	42,151	-	-	-
Total Revenue	23,891,953	20,798,900	22,042,733	23,436,691

This table may contain minor discrepancies due to rounding

The Sewer Fund's budgeted revenues show an overall downward trend between FY 2023-24 and FY 2024-25 due to significant revenue decrease associated with interest on investments in FY 2023-24 and grant awards. The Department continues to conservatively budget for interest on investments in both the Water Fund and Sewer Fund in order to limit risks related to the financial market. The Sewer Fund does not anticipate any grant awards during the upcoming Financial Plan. However, staff have applied for Inflation Reduction Act funding associated with work completed during the WRRF upgrade. If received, this additional revenue could be used to offset funding that would otherwise be collected by rates or support additional needed projects.

In FY 2025-26, revenue shows a slight increase driven by population growth and projected rate adjustments, countered by increased operational costs for the new WRRF, and a slight decrease in anticipated revenue from Cal Poly wastewater treatment. Credit collections have been reduced based on historical actuals but are expected to be offset by anticipated increases to miscellaneous penalties and revenue.

Expenditures – Sewer Fund

Sewer Fund	Actuals	Original Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Staffing	5,467,874	5,910,888	5,934,917	6,119,313
Other Operating Expenditures	3,941,034	4,015,570	3,890,934	3,926,877
Transfers	3,104,155	3,290,250	3,266,648	3,302,949
Capital Expenditures	20,049,934	15,582,460	7,808,641	6,877,168
Debt Service Costs	6,153,330	7,005,933	7,098,607	7,090,097
Total Expenditures	38,716,328	35,805,101	27,999,748	27,316,404

This table may contain minor discrepancies due to rounding

The table above reflects the base budget only and does not include recommended Significant Operating Budget Changes (SOBCs)

The Sewer Fund's proposed budget is driven by compliance and permitting needs, legal services, inflationary costs, equipment and service charges. Excluding SOBCs, minor staffing increases were included, while other operating expenditures were reduced during this budget cycle. Transfers increased, while debt service remains stable over the financial plan.

Overall, Sewer Fund expenditures will decrease significantly over the next financial plan as the City completes the WRRF project. Capital expenditures for lifecycle infrastructure replacement, and upgraded equipment to ensure regulatory compliance are anticipated. The Fund continues to benefit from its prepayment strategy for contract services, such as chemicals and uniforms, which allows it to secure favorable financial terms, optimize cash flow, and ensure continuity. By making payments in advance, the fund can take advantage of vendor discounts and mitigate price volatility. The Fund's Contract Services section also accounts for payment to be structured around milestone-based invoicing, ensuring that payments are structured around predefined project deliverables.

Overall, the Fund remains on track with current and anticipated budget amounts. Expenses remain in line with projections, and staff have made strategic budget adjustments to right-size expenditures.

Long-term Forecast – Sewer Fund

Sewer Fund Five-Year Forecast (In Thousands)		(A) Actual 2023-24	(B) Budgeted 2024-25	(C) Financial Plan 2025-26	(D) Financial Plan 2026-27	(E) Projected 2027-28	(F) Projected 2028-29
1	Revenues						
2	46102-Development Review Fees	\$ 30,640	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000
3	46701- Sales to Cal Poly ¹	\$ 1,279,919	\$ 1,007,838	\$ 367,053	\$ 407,572	\$ 340,558	\$ 326,609
4	46703- Utilities Base Charges	\$ 5,523,236	\$ 5,208,612	\$ 6,244,610	\$ 6,703,713	\$ 7,196,570	\$ 7,725,662
5	46705, 46720, 46721, and 46722- Sewer Service Charges	\$ 13,090,223	\$ 13,835,916	\$ 14,303,628	\$ 15,355,231	\$ 16,484,148	\$ 17,696,062
6	46708- Utilities Setup Fees	\$ 198,146	\$ 60,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
7	46709- Other Utilities Charges	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -
8	46712-Low Income Subsidy	\$ (16,464)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
9	46713- Cal Poly Capacity & Resilience	\$ -	\$ 472,534	\$ 472,534	\$ 472,534	\$ 472,534	\$ 472,534
10	Total Charges for Services	\$ 20,105,699	\$ 20,511,900	\$ 21,473,825	\$ 23,025,050	\$ 24,579,810	\$ 26,306,867
11	Total Other Revenue²	\$ 19,111,316	\$ 15,287,000	\$ 295,000	\$ 295,000	\$ 290,000	\$ 290,000
12	Total Impact Fees³	\$ 943,559	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
13	Total Revenue	\$ 40,160,575	\$ 36,398,900	\$ 22,368,825	\$ 23,920,050	\$ 25,469,810	\$ 27,196,867
14	Expenditures						
15	Total Salaries and Benefits	\$ 5,467,874	\$ 6,002,935	\$ 5,997,646	\$ 6,245,259	\$ 6,646,820	\$ 6,841,142
16	Total Operating	\$ 3,941,034	\$ 4,220,747	\$ 4,800,834	\$ 4,620,385	\$ 4,747,670	\$ 4,905,816
17	Total Capital Asset Expenditures	\$ 20,049,934	\$ 37,877,750	\$ 7,240,641	\$ 6,697,168	\$ 4,192,524	\$ 4,366,041
18	Total Debt Service Expenditures	\$ 6,141,209	\$ 7,005,933	\$ 7,098,607	\$ 7,090,097	\$ 7,088,453	\$ 7,086,939
19	Total General Government Expenditures	\$ 3,104,155	\$ 3,290,250	\$ 3,140,155	\$ 3,297,163	\$ 3,462,021	\$ 3,635,122
20	CalPERS Additional Discretionary Payment	\$ 169,419	\$ 250,875	\$ 169,419	\$ 169,419	\$ 169,419	\$ 169,419
21	Total Expenditures	\$ 38,873,625	\$ 58,648,490	\$ 28,447,303	\$ 28,119,491	\$ 26,306,906	\$ 27,004,479
22	Change in Financial Position						
23	Working Capital - Beginning	\$ 49,346,787	\$ 53,797,920	\$ 29,249,773	\$ 22,527,747	\$ 18,063,074	\$ 17,400,595
24	Net Revenues (Revenues minus Expenditures)	\$ 1,484,834	\$ (21,581,847)	\$ (6,722,026)	\$ (4,464,673)	\$ (662,480)	\$ 166,989
25	Working Capital - Year End	\$ 53,797,920	\$ 29,249,773	\$ 22,527,747	\$ 18,063,074	\$ 17,400,595	\$ 17,567,584
26	Operating Reserve (20%)	\$ 3,730,698	\$ 4,162,900	\$ 4,256,442	\$ 4,301,511	\$ 4,388,957	\$ 4,493,767
27	Rate Stabilization (5%)	\$ 994,669	\$ 1,033,243	\$ 1,045,765	\$ 1,123,326	\$ 1,201,065	\$ 1,287,417
28	Other Reserves ⁴	\$ 6,087,166	\$ 6,087,166	\$ 6,087,166	\$ 6,087,166	\$ 6,087,166	\$ 6,087,166
29	Unreserved Working Capital - Year End	\$ 42,985,387	\$ 17,966,464	\$ 11,138,375	\$ 6,551,072	\$ 5,723,407	\$ 5,699,234
NOTES AS NECESSARY							
¹ Sewer revenue from Cal Poly is expected to decrease when the University brings its on-campus wastewater treatment plant online. Projections are based on the total annual volumes projected to be delivered to the City, as provided by the University.							
² Other revenue includes grant revenue and long-term debt proceeds. Delays with the WRRF project resulted in \$15M of debt proceeds to be delayed to FY 25.							
³ Transfers occur after the close of the fiscal year. Amount shown for FY 24 are for the fees collected during FY 24, but were transferred during FY 25.							
⁴ Includes CalPERS Unfunded Liability Payment and SRF loan payments.							

The forecast above reflects the Sewer Fund’s anticipated financial position and includes recommended Significant Operating Budget Changes. To address ongoing expenses related to project deferrals and inflation, staff have identified the following key areas of focus: pursuing grants, improving operations, and exploring infrastructure replacement alternatives. Over the past five years, the Sewer Fund has received over \$2.6 million in grants, funding capital projects that would have otherwise relied on ratepayer contributions. Additionally, capital planning projects such as the Wastewater Collection System Infrastructure Renewal Strategy (long range plan) analysis allow for the department to be proactive in infrastructure maintenance and replacement. Additionally, as stated above, staff have applied for Inflation Reduction Act funding associated with work completed during the WRRF upgrade, which could be used to offset funding that would otherwise be collected by rates or support additional needed projects. If this funding is not awarded, the current CIP schedule will remain as forecasted. Lastly, once the new WRRF

facilities stabilize post construction, staff will be able to evaluate opportunities to further optimize processes to reduce operational expenditures and maximize the utilization of onsite biogas to energy production.

Sewer Fund Significant Operating Budget Changes (SOBCs)

ID	SOBC Description	2025-26			2026-27			One-Time/ Ongoing
		Total Expense	Other Funding Sources	Sewer Fund Contribution	Total Expense	Other Funding Sources	Sewer Fund Contribution	
1	Funding for customer facing improvements to office area.	20,500	10,250	10,250	-	-	-	One-Time
2	Funding for Water and Wastewater Rate Study and Restructure Study.*	85,000	42,500	42,500	-	-	-	One-Time
3	Funding for a Local Limits Study.	130,000	-	130,000	-	-	-	One-Time
4	Add 1.00 regular full-time FTE Utilities Engineering Technician.	117,662	58,831	58,831	118,468	59,234	59,234	Ongoing
5	Add 0.25 FTE Utility Billing Assistant (<i>increase 0.75 FTE position to full-time</i>).	18,282	9,141	9,141	19,055	9,527	9,528	Ongoing
6	Funding for contract position to support Cityworks integration in FY 2026-27.	-	-	-	139,197	69,599	69,598	One-Time
7	Funding for Wastewater Intern.	65,055	-	65,055	67,806	-	67,806	Ongoing
8	Funding for Wastewater legal services to support implementation of regulatory changes in wastewater division programs.	60,000	-	60,000	35,000	-	35,000	One-Time
9	Funding for Sewer Fund strategic staffing plan.	-	-	-	27,000	-	27,000	One-Time
10	Funding for Water Distribution and Wastewater Collections staff training to obtain commercial driver's licenses.	20,000	10,000	10,000	20,000	10,000	10,000	Ongoing
11	Funding for increased biosolids hauling and disposal services at the Water Resource and Recovery Facility.	276,630	-	276,630	301,630	-	301,630	Ongoing
12	Funding for modified Water Resource Recovery Facility program updates.**	252,000	-	252,000	245,700	-	245,700	Ongoing
13	Funding for increased Water Resource Recovery Facility regulatory requirements and permits.	44,450	-	44,450	25,428	-	25,428	Ongoing
14		1,089,579	130,722	958,857	999,284	148,360	850,924	

* Funding for Biannual Rate Study (\$14,200) to be ongoing, remainder is for the Rate Restructure Study and is one-time.

** \$15,000 of total recommendation is one-time and remainder of funding is ongoing.

PARKING FUND

Introduction:

The Parking Services Program implements the City's Access and Parking Management Plan and operates and maintains the City's user fee supported parking lots, on-street metered spaces, parking garages, residential permit parking districts, and timed parking areas throughout the City, with a focus on the downtown area and residential neighborhoods. The Parking Services Program works with community partners including businesses, residents, other government agencies, and visitors to meet their diverse parking and access needs. The Parking Services Program is funded primarily by user fees and manages the City's enterprise Parking Fund. Starting in 2023 and concluding in May 2024, the City completed a parking rate study and adopted new parking rates. The Parking Rate Study ultimately resulted in reduced rates for downtown parking compared to rates adopted in 2022.

Construction of the City's fourth parking structure (the Cultural Arts District Parking Garage) at the intersection of Palm Street and Nipomo Street is ongoing and largely funded by debt financing from a Lease Revenue Bond which will be paid back over 30 years. The purpose of the Cultural Arts District Parking Garage and the recently purchased 1166 Higuera Parking Lot is to increase the supply of publicly available parking. The purchase of the 1166 Higuera Parking Lot was made by the Parking Fund, via an interfund loan from the General Fund which will be paid back over a 30 year term. The debt payments for both the Cultural Arts District Parking Garage and 1166 Higuera Parking Lot were factored into current Parking Rates.

The completed Park Rate Study further recommended the City develop and implement a Technology Roadmap to improve parking services and related technology as Parking Fund revenue has been significantly impacted by unreliable technology. With the implementation of new technology, revenue is expected to increase and offset the reduction in parking rates as well as fund the annual debt obligations of the Parking Fund, which total nearly \$3.8 million.

Revenue

Parking Fund	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Parking Fees	8,458,952	8,188,361	7,786,455	8,613,030
Other Revenue				
43103-Parking Fines	1,267,232	1,288,000	1,231,100	1,276,500
43104-Police Issued Parking Fines	(77,202)	(35,800)	-	-
44101-Interest on Investment	2,085,569	38,000	41,000	61,000
44107-Investment FMV Adjustment	174,123	-	-	-
44113-Interest Revenue - Leases	800,295	-	-	-
44204-Other Rent & Lease Revenue	524,111	475,500	479,600	483,900
44310-Miscellaneous Revenue	222	37,800	37,800	37,800
47003-Miscellaneous	14,477	-	-	-
Total Revenue	13,247,779	9,991,861	9,575,955	10,472,230

Revenue in future years is projected based on the 2024 Parking Rate Study. Garage revenue has not reached projections due to technology issues related to operations and enforcement of payments at the formerly gateless 842 Palm Street garage. The Technology Roadmap recommended the installation of a new gated technology system and that new gated technology

was installed in the 842 Palm Street garage in March 2025, which ensures all customers pay for parking as required.

Citation revenue has also decreased due to a citation management software system that has been unreliable in noticing and collections for unpaid citations. A new software vendor for enforcement software was selected and will be implemented in April 2025. This change will expedite cost recovery of unpaid citations.

Expenditures Table

Parking Fund	Actuals	Original Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Staffing	1,991,075	2,111,121	2,199,851	2,291,822
Other Operating Expenditures	1,826,924	1,847,703	1,750,531	1,756,881
Transfers	1,387,281	1,632,053	1,704,012	1,857,820
Capital Expenditures	20,701,121	43,437,226	2,114,800	525,000
Debt Service	3,016,362	3,827,322	3,696,535	3,593,490
Total Expenditures	28,922,763	52,855,425	11,465,728	10,025,013

The table above reflects the base budget only and does not include recommended Significant Operating Budget Changes (SOBCs). The Long-Term Forecast table below includes SOBC expenses on row 17 beginning in FY 2025-26.

The construction of the Cultural Arts District Parking Garage is ongoing and is anticipated to be complete early in calendar year 2026. The project remains on budget with a majority of the capital expense for the project occurring in calendar year 2025. Expenses remain as budgeted with no significant changes expected.

Long-Term Forecast

	2023-25 Financial Plan		2025-27 Financial Plan			
	(A) Actual 2023-24	(B) Budgeted 2024-25	(C) Budgeted 2025-26	(D) Budgeted 2026-27	(E) Projected 2027-28	(F) Projected 2028-29
1 Revenue						
2 Charges for Service						
3 46401/46402 - Parking Meters	5,927,488	4,312,367	4,312,367	4,312,367	4,312,367	4,312,367
4 46403 - Parking Structures	1,757,776	2,860,504	2,860,504	3,687,079	3,687,079	3,687,079
5 46404 - Long Term Parking	702,797	901,906	500,000	500,000	500,000	500,000
6 46405 - Parking In-Lieu	-	23,824	23,824	23,824	23,824	23,824
7 46406 - City Employee Parking	70,890	89,760	89,760	89,760	89,760	89,760
8 44204 - Other Rent & Lease Revenue	524,111	475,500	479,600	483,900	504,400	508,900
9 Total Charges for Service	8,983,063	8,663,861	8,266,055	9,096,930	9,117,430	9,121,930
10 Total Citations and Fines	1,190,030	1,252,200	1,231,100	1,276,500	1,247,267	1,245,622
11 Total Other Revenue	3,074,686	75,800	78,800	98,800	108,800	128,800
12 Total Revenue without Debt Financing	13,247,779	9,991,861	9,575,955	10,472,230	10,473,497	10,496,352
13 Proceeds from Debt Financing	51,845,000	-	-	-	-	-
14 TOTAL REVENUE	65,092,779	9,991,861	9,575,955	10,472,230	10,473,497	10,496,352
16 EXPENDITURES						
17 Proposed SOBCs (Salaries and Benefits)			26,523	27,319	28,138	28,982
18 Total Salaries and Benefits	1,991,075	2,111,121	2,199,851	2,291,822	2,360,577	2,431,394
19 Total Contract Services	808,883	662,700	638,380	641,340	660,580	680,398
20 Total Other Operating Expenditures	1,018,041	1,185,003	1,112,151	1,115,541	1,237,139	1,257,004
21 Total Operating Expenditures	3,817,999	3,958,824	3,950,382	4,048,703	4,258,295	4,368,795
22 Total Capital Asset Expenditures	20,701,121	43,437,226	2,114,800	525,000	2,075,000	165,000
23 Total Debt Service Expenditures	3,016,362	3,827,322	3,696,535	3,593,490	3,589,082	3,590,355
24 Total Transfers to / from Other Funds	1,387,281	1,632,053	1,704,012	1,857,820	1,891,250	1,925,393
25 TOTAL EXPENDITURES	28,922,763	52,855,425	11,465,728	10,025,013	11,813,628	10,049,543
26 CalPERS Payment (ADP)	-	61,003	97,543	97,543	97,543	97,543
27 Total Expenditures (After CalPERS ADP)	28,922,763	52,916,428	11,563,271	10,122,556	11,911,171	10,147,086
28 Working Capital - Beginning	13,813,435	49,983,451	7,119,887	5,230,114	5,677,331	4,337,200
29 Change in Financial Position	36,170,016	(42,863,564)	(1,889,773)	447,217	(1,340,131)	446,809
30 Working Capital - Year End	49,983,451	7,119,887	5,230,114	5,677,331	4,337,200	4,784,009
31 Operating Reserve (20%)	1,366,872	1,557,229	1,529,383	1,528,439	1,569,475	1,591,830
32 Assigned for Pension Contributions	61,446	61,446	61,446	61,446	61,446	61,446
33 Unreserved Working Capital Year End	48,555,133	5,501,212	3,639,285	4,087,446	2,706,279	3,130,733

The long-term forecast shows a return to forecasted revenues, following a dip in certain revenues during FY 2023-24 and part of FY 2024-25, as the Technology Roadmap recommended changes are implemented. With the completion of two key projects—the new gated system at 842 Palm Garage and the new citation management software in Spring 2025—staff expects revenue projections to recover, with little to no impact on the next fiscal year.

It should be noted that the revenue projections for the "Parking Structures" for the years FY 2025-26 to FY 2028-29 are based on an assumed occupancy of the new Cultural Arts Parking Garage once construction is completed early in calendar year 2026. However, actual occupancy

may vary due to factors such as increased parking demand in that area and decreased demand at other garages. After the new garage opens, staff will monitor occupancy, revenue, and make budget adjustments as needed.

Minor reductions in expenses are expected to cover the dip in recent revenue caused by technology issues. Planned upcoming Capital Improvement Plan Projects in the next Financial Plan include safety fencing for the garages, surveillance cameras in the garages, pay station replacement and expansion. Overall, projected unreserved working capital remains healthy in the outer years of the forecast which will be available to support capital needs in the future.

The Long-Term Forecast table above include expenses identified in the Significant Operating Budget Changes shown in the table below.

Planned Recommendations for Significant Operating Budget Changes

ID	SOBC Description	Department	2025-26			2026-27			One-Time/Ongoing
			Total Expense	Other Funding Sources	Parking Fund Contribution	Total Expense	Other Funding Sources	Parking Fund Contribution	
1	Add 1.00 FTE Communications Coordinator for Mobility Services and Capital Improvement projects <i>(previously a contract position, cost to be paid by General Fund and Parking and Transit Enterprise Funds).</i>	Public Works	88,410	61,887	26,523	88,410	61,887	26,523	Ongoing

TRANSIT FUND

Introduction:

The City's Transit Services Program provides daily fixed-route transit service to the community within the city limits and the California Polytechnic State University campus and operates this service under the name 'SLO Transit'. SLO Transit also operates the downtown trolley service, connecting downtown with the lodging district on upper Monterey Street; tripper services in support of local K-12 schools; and an express service with direct service between the university and downtown on Thursday evenings. SLO Transit manages the City's enterprise Transit Fund.

SLO Transit's fleet consists of 16 heavy duty buses, one double decker bus, one cutaway bus, and one replica trolley. Services are provided 363 days a year along eight fixed routes and are projected to provide 625,000 passenger trips in FY 2024-25. Ridership demographics reflect a broad cross section of the community including seniors, persons with disabilities, K-12 students, University students, and commuters. Operations, maintenance, and capital costs are paid for by user fares and Federal and State funding.

The cost of contracted operations and maintenance services continue to increase. Half of SLO Transit's fleet is beyond its useful life and requires more maintenance and replacement of major components to remain in operation. Additionally, fuel costs continue to be volatile due to geopolitical conflicts and other global trends. Finally, SLO Transit's transition to zero-emission technologies is ahead of schedule through the support of Federal and State funding sources.

Revenue

Transit Fund	Actual	Original Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Fees for Service				
46601 - Bus Fare	250,790	226,000	260,000	260,000
46602 - Cal Poly Transit Agreement Revenues	750,000	750,000	750,000	750,000
Other Revenue				
44101 - Interest on Investment	257,261	-	30,455	30,807
44107 - Investment FMV	120,063	-	-	-
45208 - TDA Revenue	496,193	1,992,000	2,000,000	2,024,000
45209 - STA Revenue	717,650	732,000	725,000	725,000
45215 - State of Good Repair (SGR)	394,054	9,325	8,722	8,722
45211 - Other State Grants	-	880,000	-	-
45302 - FTA 5307 (Capital)	684,498	3,575,985	2,693,785	2,452,006
45303 - FTA 5307 (Preventative Maint.)	-	-	210,765	214,980
45304 - FTA 5307 (Operating)	-	-	2,647,775	3,049,800
45305 - Other Federal Grants	2,802,275	8,893,876	2,701,956	4,845,000
47003 - Other Revenue	2,326	-	-	-
Total Revenue	6,475,111	17,059,186	12,028,458	14,360,315

Bus fares remain steady in line with ridership numbers post-pandemic. The City is compliant with Transportation Development Act (TDA) requirements and, therefore, is eligible to continue receiving TDA funds. It is important to note that formula funds (shown in the table as FTA 5307) are distributed to the San Luis Obispo area based on a predetermined formula rather than through a competitive application process. FTA 5307 funds are budgeted with the assumption that the City will receive the full annual apportionment. Actual apportionment amounts will vary depending on

the specific needs of the agencies (i.e. SLO Transit, SLORTA) that qualify to receive these formula funds.

In FY 2024-25, staff applied for a discretionary grant to fund battery electric buses but was not awarded the funding. The anticipated \$4.8 million in grant funds was budgeted as part of the 2024-25 Supplemental Budget and is reflected in the table above which accounts for the significant revenue decline between FY 2024-25 and FY 2025-26.

Staff continues to draw down on the allocated American Rescue Plan Act (ARPA) Federal grant award for operating expenses . Uncertainty surrounding the availability of future discretionary Federal grants is an ongoing concern; however, staff continues to monitor industry news updates and consider state and regional funding alternatives in the event Federal funding is reduced or eliminated entirely. Although SLO Transit’s operating is currently fully covered by federal funding, other funding sources are eligible to fund operating expenses like Transportation Development Act and Low Carbon Transit Operations Program.

Expenditures

Transit Fund	Actuals	Original Budget	Financial Plan	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Staffing	389,893	329,423	339,031	352,919
Other Operating Expenditures	4,038,661	4,800,103	4,776,260	4,800,095
Transfers	463,491	460,609	474,427	488,660
Capital Expenditures	1,668,368	11,630,541	3,155,719	6,699,292
Total Expenditures	6,560,413	17,220,676	8,745,437	12,340,966

Note: The table above reflects the base budget only and does not include recommended Significant Operating Budget Changes (SOBCs).

Contracted operations and maintenance services costs continue to increase per the terms of the operations and maintenance agreement with SLO Transit’s contractor, Transdev. Maintenance costs are also increasing as major failures occur with SLO Transit’s aging fleet. Diesel fuel prices have decreased over the past two years but are still above pre-pandemic levels. Staff anticipates fuel costs to remain high based on the current state of global politics.

Capital project funding remains available through various Federal and State sources. As discussed above, staff anticipated receiving a grant in FY 2024-25 for electric buses which was not awarded. The associated capital project, budgeted at \$6.3 million, is still shown in the Expenditures table and explains the year-to-year variance. Staff is working on a project to install additional charging infrastructure at the bus yard, rehabilitate the bus yard parking lot, and replace old style bus shelters with new shelters per City standards. Staff has also budgeted \$5.5 million in FY 2026-27 to purchase electric buses in line with SLO Transit’s Zero-Emission Rollout Plan.

Long-term Forecast

	2023-25 Financial Plan		2025-27 Financial Plan			
	(A) Actual 2023-24	(B) Budgeted 2024-25	(C) Budgeted 2025-26	(D) Budgeted 2026-27	(E) Projected 2027-28	(F) Projected 2028-29
1 REVENUE						
2 Charges for Service						
3 46601 - Bus Fare	\$ 250,790	\$ 226,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000
4 46602 - Cal Poly Transit Agreement	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 772,500	\$ 795,675
5 Total Charges for Service	\$ 1,000,790	\$ 976,000	\$ 1,010,000	\$ 1,010,000	\$ 1,032,500	\$ 1,055,675
6 Other Revenue						
7 44101 - Interest on Investment	\$ 257,261	\$ -	\$ 30,455	\$ 30,807	\$ 15,760	\$ 19,409
8 44107 - Investment FMV	\$ 120,063	\$ -	\$ -	\$ -	\$ -	\$ -
9 44310 - Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 45208 - TDA Revenue	\$ 496,193	\$ 1,992,000	\$ 2,000,000	\$ 2,024,000	\$ 2,048,300	\$ 2,072,900
11 45209 - STA Revenue	\$ 717,650	\$ 732,000	\$ 725,000	\$ 725,000	\$ 725,000	\$ 739,500
12 45215 - State of Good Repair (SGR)	\$ 394,054	\$ 9,325	\$ 8,722	\$ 8,722	\$ 8,722	\$ 8,700
13 45211 - Other State Grants	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ -
14 45216 - Low Carbon Operation Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 45302 - FTA 5307 (Capital)	\$ 684,498	\$ 3,575,985	\$ 2,693,785	\$ 2,452,006	\$ 1,803,083	\$ 1,744,077
16 45303 - FTA 5307 (Preventative Maint.)	\$ -	\$ -	\$ 210,765	\$ 214,980	\$ 219,280	\$ 223,700
17 45304 - FTA 5307 (Operating)	\$ -	\$ -	\$ 2,647,775	\$ 3,049,800	\$ 3,443,400	\$ 3,554,000
18 45305 - Other Federal Grants	\$ 2,802,275	\$ 8,893,876	\$ 2,701,956	\$ 4,845,000	\$ 2,400,000	\$ -
19 45402 - Other Grants/Subventions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 47003 - Other Revenue	\$ 2,326	\$ -	\$ -	\$ -	\$ -	\$ -
21 Total Other Revenue	\$ 5,474,321	\$ 16,083,186	\$ 11,018,458	\$ 13,350,315	\$ 10,663,545	\$ 8,362,286
22 Total Revenue	\$ 6,475,111	\$ 17,059,186	\$ 12,028,458	\$ 14,360,315	\$ 11,696,045	\$ 9,417,961
23 EXPENDITURES						
24 Proposed SOBCs (Salaries and Benefits)			\$ 48,226	\$ 49,673	\$ 51,163	\$ 52,698
25 Total Salaries and Benefits	\$ 389,893	\$ 330,949	\$ 387,257	\$ 402,592	\$ 416,781	\$ 429,284
26 61011 - Maintenance	\$ 270,443	\$ 332,500	\$ 331,680	\$ 346,615	\$ 357,013	\$ 367,724
27 61013 - Other Contract Services	\$ 297,705	\$ 161,600	\$ 72,100	\$ 72,100	\$ 74,263	\$ 76,491
28 61016 - Purchased Transportation	\$ 3,006,116	\$ 3,800,293	\$ 3,788,780	\$ 3,792,880	\$ 3,906,666	\$ 4,023,866
29 62504 - Fuel	\$ 406,007	\$ 365,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000
30 Proposed SOBCs (Contract Services)			\$ 813,073	\$ 1,837,614	\$ 1,912,300	\$ 1,968,200
31 Total Contract Services	\$ 3,980,271	\$ 4,659,393	\$ 5,425,633	\$ 6,469,209	\$ 6,670,243	\$ 6,856,281
32 Total Other Operating Expenditures	\$ 58,390	\$ 140,710	\$ 163,700	\$ 168,500	\$ 179,323	\$ 184,703
33 Total Operating Expenditures	\$ 4,428,554	\$ 5,131,052	\$ 5,976,590	\$ 7,040,301	\$ 7,266,346	\$ 7,470,268
34 Total Capital Asset Expenditures	\$ 1,668,368	\$ 11,630,541	\$ 3,155,719	\$ 6,699,292	\$ 3,167,961	\$ 107,541
35 Total Transfers to / from Other Funds	\$ 463,491	\$ 460,609	\$ 467,772	\$ 477,127	\$ 486,670	\$ 496,403
36 Total Expenditures	\$ 6,560,413	\$ 17,222,202	\$ 9,600,081	\$ 14,216,720	\$ 10,920,977	\$ 8,074,212
37 Working Capital - Beginning	\$ 2,236,399	\$ 2,151,097	\$ 1,988,081	\$ 4,416,458	\$ 4,560,053	\$ 5,335,121
38 Change in Financial Position	\$ (85,302)	\$ (163,016)	\$ 2,428,377	\$ 143,595	\$ 775,068	\$ 1,343,750
39 Working Capital - Year End	\$ 2,151,097	\$ 1,988,081	\$ 4,416,458	\$ 4,560,053	\$ 5,335,121	\$ 6,678,871
40 Operating Reserve (20%)	\$ 885,711	\$ 1,026,210	\$ 1,195,318	\$ 1,408,060	\$ 1,453,269	\$ 1,494,054
41 Unreserved Working Capital Year End	\$ 1,265,386	\$ 961,870	\$ 3,221,140	\$ 3,151,993	\$ 3,881,852	\$ 5,184,817

Note: The Long-Term Forecast table above include expenses identified in the Significant Operating Budget Changes (SOBCs) shown in the table below.

The Transit Fund is able to cover all current and forecasted operating and capital costs with support from Federal and State funding sources. Operating costs are projected to increase significantly over the next few years due, in large part, to the implementation of the Short-Range

Transit Plan service change recommendations. If changes occur in the reliability of State and Federal funding sources, reductions in service or increased reliance on fund balance would be required. Staff will continue to seek reimbursement for awarded grants and will continue to apply for new grants to fund future capital projects.

Planned Recommendations for Significant Operating Budget Changes

ID	SOBC Description	Department	2025-26			2026-27			One-Time/Ongoing
			Total Expense	Other Funding Sources	Transit Fund Contribution	Total Expense	Other Funding Sources	Transit Fund Contribution	
1	Add 1.00 FTE Communications Coordinator for Mobility Services and Capital Improvement projects (previously a contract position, cost to be paid by General Fund and Parking and Transit Enterprise Funds).	Public Works	88,410	61,887	26,523	88,410	61,887	26,523	Ongoing
2	Funding for increased purchased transportation contract.	Public Works	181,773	-	181,773	341,514	-	341,514	Ongoing
3	Funding for implementation of Short-Range Transit Plan.	Public Works	581,300	-	581,300	1,446,100	-	1,446,100	Ongoing
4	Funding for Transit Service and Planning Software.	Public Works	50,000	-	50,000	50,000	-	50,000	Ongoing
5	Funding for Transit Intern (temporary position, 900 hours).	Public Works	21,703	-	21,703	21,703	-	21,703	Ongoing
6		Total	923,186	61,887	861,299	1,947,727	61,887	1,885,840	

Local Revenue Measure

The Local Revenue Measure is a 1.5% additional transactions and use tax that was approved by San Luis Obispo voters in November 2020. As called for by the City’s Municipal Code, funds generated by the Local Revenue Measure (LRM) are budgeted for on a standalone basis. These expenditures take the form of transfers to Capital Outlay funds for use in capital projects, or as transfers to the General Fund to pay for positions and other operating expenditures.

Revenue Performance

The Local Revenue Measure is a transactions & use tax, which, like a sales tax, depends on consumer spending and is therefore highly cyclical. During development of the FY 2024-25 budget, it was expected that rapid economic growth would continue, aided by falling inflation and interest rates. While the economy and consumer spending continue to grow, expectations for the local revenue measure have decreased since the FY 2024-25 budget was developed:

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Last Forecast	30.6M	31.9M	32.7M	33.7M
Current Forecast	30.6M	30.6M	31.6M	32.5M
Variance	-	(1.3M)	(1.1M)	(1.2M)

Budget Allocations

The Local Revenue Measure is collected in its own fund and transferred to the General Fund for operating expenditures and the Capital Outlay funds for capital expenditures. The ratio of transfers between operating and capital is determined each year based on funding availability and current priorities. As shown in the table below, the percentage provided to capital has been between 70-74% since passage of the measure:

LRM	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Revenue	\$24.3M	\$27.0M	\$30.3M	\$31.9M
Capital	\$17.9M	\$18.9M	\$22.1M	\$22.4M
Capital Ratio	74%	70%	73%	70%

The table above represents initial budget allocations only. When revenues exceed budget and undesignated fund balance is available, policy requires that it is used to fund one-time needs and it is typically allocated to capital expenditures. The proposed allocations below reflect a modest reduction in the capital ratio compared to prior years:

LRM	FY 2025-26	FY 2026-27
Revenue	\$31.6M	\$32.5M
Capital	\$21.9M	\$21.9M
Capital Ratio	69%	67%

Additionally, the capital expenditures and ratios listed above do not account for any staff expenses necessary to develop and deliver capital projects, such as engineers, project managers, or inspectors whose time is dedicated to the City’s capital program. If these expenses were allocated

to what is listed above as capital, the ratio of LRM funding dedicated to capital would increase to approximately 75% in FY 2025-26.

As detailed in the General Fund Summary and the revenue forecast above, expenditures will need to be constrained to match reduced revenue expectations. Staff believe that a reduction in operating expenditures would have an immediate negative impact on service levels Citywide, and that a carefully crafted reduction in capital expenditures would have a much lower impact.

Aside from a desire to avoid the community impact of service level reductions, staff note an additional compelling reason for a reduction in capital expenditures: previous capital improvement plans have far exceeded staff capacity and projects were delayed while funds sat idle. A modest reduction in capital expenditures will better reflect the number and size of projects that the City can expect to deliver.

Proposed Local Revenue Measure Uses

The proposed expenditures by category are detailed below:

	Actuals	Budget	Proposed	
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Youth/Senior Services and Recreational Facilities	1,617,644	5,287,099	8,549,621	2,676,539
Street Maintenance and Transportation	12,137,815	9,150,627	7,758,784	8,040,665
Community Safety and Emergency Preparedness	6,852,418	6,616,890	5,416,654	6,988,060
Protect Financial Stability	515,519	1,186,330	4,755,045	4,826,495
Open Space/Natural Areas Preservation and Maintenance	1,587,865	1,555,889	1,620,420	1,859,512
Other Services and Projects	5,535,379	3,342,390	1,114,848	1,316,230
Address Homelessness	796,897	907,987	934,256	994,834
Safe and Clean Public Areas	765,767	1,889,662	666,433	566,329
Creek and Flood Protection	3,893,150	1,718,127	556,016	5,106,335
Economic Development and Business Retention	425,000	200,000	199,922	130,000
Total	34,127,454	31,855,001	31,572,000	32,505,000

Actuals in FY 2023-24 are higher than budgeted and proposed amounts due to the use of unassigned fund balance.

Additional detail on the proposed operating and capital expenditures within each category can be found below:

Capital Expenditures	FY 2025-26	FY 2026-27
LRM Priority: Community Safety and Emergency Preparedness	1,878,668	3,145,133
Fire Station 3&4 Remodel	1,017,000	
1042 Walnut (Police Station) EV Charging Station	412,000	
Station 5 Fire Apparatus	300,000	300,000
1106 Walnut HVAC Controls	75,000	
Fire Station 1 Vehicle Wash Area	40,000	150,000
New PD LPR Cameras At Traffic Signals	35,000	14,000
Various City Facilities EV Charging Stations	30,000	30,000
Police Building - 1042 TI (Hydronic System)		1,000,000
Patrol - Type VI Fire Engine		350,000
Police Building - 1042 TI (HVAC Package Unit Replacement)		300,000
Corporation Yard EV Charging Station		240,000
Public Safety Center Programming		200,000
Police Patrol Electric SUV (1 -2 Vehicles Per Year) EV		115,000
City Hall Fire Alarm Fire Alarm Control Panel		115,000
Investigations Mini Van (1614) Hybrid		70,000
Investigations SUV (1535)		65,000
Police Department Emergency Communications Center Workstation/Carpet Replacement		50,000
Facility Roll Up Door Replacements - Various Locations		20,000
IT Room Heat Pump Replacements		20,000
PD Data Storage		106,133
Fire Station 1 Administration Building Roof	(30,332)	
LRM Priority: Creek and Flood Protection	293,682	4,819,315
Pismo Street Retaining Wall Adjacent to Vista Grande	100,000	1,900,000
Mitigation Planting	100,000	1,569,315
Bridge Maintenance	93,682	
Drainage Infrastructure Replacement		750,000
Laguna Lake Golf Course Bridge Replacement		600,000
LRM Priority: Economic Development and Business Retention	199,922	130,000
Open SLO Downtown Renewal	(60,078)	
Roadway Barricade Enhancements	150,000	
Recycling-Solid Waste Big Belly in Downtown (15 locations per year)	85,000	85,000
Banner Arms, Bench Arm Rests, Signs	25,000	25,000
Downtown Zig-Zag Lighting		20,000
LRM Priority: Open Space/Natural Areas Preservation and Maintenance	675,000	743,500
Urban Forest Maintenance	400,000	400,000
Open Space Acquisition	150,000	150,000
General Open Space Maintenance	75,000	75,000
Open Space Fencing	50,000	50,000
Urban Forest Pickup (0852) EV		68,500
LRM Priority: Other Services and Projects	210,000	310,000
Public Art Coordination	110,000	110,000
Public Art Installations	100,000	100,000
Public Art Procurement		100,000
LRM Priority: Protect Financial Stability	4,000,000	4,000,000
CIP Reserve	4,000,000	4,000,000

And continued on the next page:

Capital Expenditures	FY 2025-26	FY 2026-27
LRM Priority: Safe and Clean Public Areas	455,000	335,000
City Hall Drought Tolerant Landscaping and Restroom	300,000	
Sidewalk Replacement and Cleaning	140,000	250,000
Concrete Bench & Table Replacement Various Locations	15,000	15,000
Neighborhood Traffic Improvements		35,000
Mission Plaza Railing Upgrade		35,000
LRM Priority: Safe and Clean Public Areas	6,786,601	6,977,000
Paving Project (Yearly)	3,960,000	3,000,000
ATP - Higuera Complete Street Project	2,500,000	
Prado Road Bridge & Road Widening	2,267,551	
Meadow Park Parking Lot Paving	178,236	
Traffic Signs & Striping Maintenance	160,000	130,000
Traffic Signal Asset Maintenance and Replacements (ADA)	100,000	200,000
No Parking Sign Installations	90,858	100,000
Transportation Impact Fee Program Update	50,000	
Ramona Crossing Improvements	20,000	200,000
Transportation Monitoring & Modeling Update	15,000	55,000
South Street Median Landscaping	(852)	
Madonna Road Landscaping and Irrigation Replacement	(25,900)	
Railroad Safety Trail Taft to Pepper	(27,150)	
Bob Jones Trail and RRST Solar Lighting	(48,381)	
Broad Street - West Side - Higuera to Marsh	(73,342)	
Railroad Safety Trail Fencing Replacement	(111,867)	
Prado Road Interchange	(2,267,551)	
California & Taft Roundabout		2,250,000
Vision Zero Program Implementation		250,000
Streets- Sweeper (1703) EV		200,000
ATP - Foothill Boulevard Complete Street Project (Planning and Design)		200,000
Bicycle Facility Improvements		100,000
Streetlights		80,000
Facilities Maintenance 3/4 ton Pickup with Utility Bed (0829) EV		75,000
Engineering Compact Pickup (0905) EV		65,000
Corp Yard Material Storage Stalls		50,000
Parks Maint Turf Tender (0609)		22,000

And continued on the next page:

Capital Expenditures	FY 2025-26	FY 2026-27
LRM Priority: Safe and Clean Public Areas	7,383,330	1,400,500
Righetti Park - Phase 1 (Play Structure and Fields)	6,500,000	
DeVaul Ranch Playground Replacement	550,000	
Parks Play Surfacing	285,000	285,000
Compacting Big Belly in Small Parks	85,000	
Parks Maintenance 3/4 ton Pickup (0832)(0903) EV	65,000	68,500
Irrigation Mainline Leak Repair	50,000	50,000
Swim Center Olympic Pool Thermal Blankets	50,000	
Circulation Pump Rebuild	(3,595)	
Meadow Park Exercise/Par Course Equipment Replacement	(40,000)	
Sinsheimer Stadium Irrigation and Drainage Replacement	(158,075)	
Golf Course Pro Shop - Flood Damage Repair		250,000
Parks and Recreation Roofing, Siding, and Exterior Painting		170,000
Landscape Controller System Upgrade to Calsense		150,000
Parks Maint Refuse Truck F450 (1015)		80,000
Streets Maint Compact Pickup (0223) (GPR Truck) EV		80,000
Golf Course Truck (0819) EV		68,500
Sinsheimer Park Playground Turf, Soft Surface Replacement, and Hillside Turf (every 5 years)		50,000
Islay Park Flatwork Replacement		40,000
Parks Maintenance Compact Pickup (0848) Hybrid/EV		38,500
Senior Center Paint and Window		35,000
Swim Center Multipurpose Room flooring		25,000
Laguna Lake Golf Course Maintenance		10,000
Total	21,882,204	21,860,448

The specific operating expenditures budgeted for with Local Revenue Measure funds are detailed on the next page:

Operating Expenditures	FY 2025-26	FY 2026-27
Priority: Address Homelessness	934,256	994,834
Administrative Specialist (FTE=1)	86,935	95,116
Homelessness Response Manager (FTE=1)	141,191	154,477
Hotel voucher program	45,000	45,000
Mobile Crisis Unit Operating Expenditures	136,000	136,000
Parks and Open Space Environmental Clean-Up Resources	100,000	100,000
Police Community Service Officer (FTE=4)	425,130	464,242
Priority: Community Safety and Emergency Preparedness	3,537,986	3,842,927
Emergency Manager (FTE=1)	157,160	171,949
Fire Captain (FTE=1)	253,046	276,327
Fire Marshal (FTE=1)	192,861	211,009
Firefighter (FTE=9)	1,473,693	1,609,273
Police Officer (FTE=5)	989,409	1,080,879
Police Sergeant (FTE=1)	235,590	257,264
Public Safety Equipment Replacement	236,226	236,226
Priority: Creek and Flood Protection	262,334	287,020
City Biologist (FTE=1)	165,028	180,557
Sweeper Operator (FTE=1)	97,306	106,463
Priority: Open Space Preservation and Maintenance	945,420	1,116,012
Tree and Vegetation Management	16,792	100,000
Maintenance Worker II Parks (FTE=1)	75,822	82,956
Maintenance Worker III Parks (FTE=1)	96,925	106,045
Open Space Technician (FTE=1)	79,553	87,039
Ranger Service Worker SBP (FTE=6)	550,577	602,386
Sustainability and Natural Resources Analyst (FTE=1)	125,752	137,585
Priority: Other Services and Projects	1,040,084	1,154,192
Capital Improvement Program Administrative Manager (FTE=1)	160,980	176,128
Capital Projects Manager III (FTE=1)	147,853	161,766
Centralized Resident Inquiry Platform	40,000	60,000
Engineering Inspector IV (FTE=2)	290,846	318,215
Maintenance Contract Coordinator (FTE=2)	205,883	225,257
Supervising Civil Engineer (FTE=1)	194,522	212,826

And continued on the following page:

Operating Expenditures	FY 2025-26	FY 2026-27
Priority: Protect Financial Stability	755,045	826,495
Financial Analyst (FTE=2)	248,923	272,347
Financial Specialist (FTE=2)	188,663	206,816
System Application Specialist I (FTE=1)	149,582	163,658
Technology Project Manager (FTE=1)	167,878	183,675
Priority: Safe and Clean Public Areas	211,433	231,329
Beautification Gardener (FTE=1)	107,778	117,920
Streets Crew Coordinator (FTE=1)	103,655	113,409
Priority: Street Maintenance and Transportation	836,946	915,703
Active Transportation Manager (FTE=1)	152,017	166,322
Signal and Street Lighting Technician (FTE=1)	122,876	134,439
Streets Maintenance Operator (FTE=4)	433,722	474,535
Transportation Planner Engineer II (FTE=1)	128,331	140,407
Priority: Youth/Senior Services and Recreational Facilities	1,166,291	1,276,039
Aquatics Coordinator (FTE=1)	111,135	121,593
Childcare Teacher (FTE=1)	295,098	322,867
Parks Maintenance Specialist (FTE=2)	197,109	215,657
Recreation Coordinator Community Services (FTE=1)	83,027	90,840
Volunteer Coordinator (FTE=1)	91,741	100,374
Youth Services Coordinator (FTE=1)	115,202	126,042
Youth Services Program Specialist Childcare Site Director (FTE=3)	272,979	298,667
Total	9,689,796	10,644,552

Rows that include the abbreviation “Full Time Equivalent” or FTE refer to employee positions funded by the Local Revenue Measure, and are fully burdened costs including salary, regular pension costs, and other benefits. Overtime and allocated unfunded liability payments are not recommended to be funded with the Local Revenue Measure.

Revenue Enhancement Oversight Commission

The role of the Revenue Enhancement Oversight Commission (REOC) in this process is to make recommendations to the City Council regarding the uses of revenue generated by the LRM. The REOC met on March 20, 2025, to review the recent performance of the revenue stream, discuss economic conditions impacting the local revenue measure, and review how the revenue forecast has deteriorated since last year.

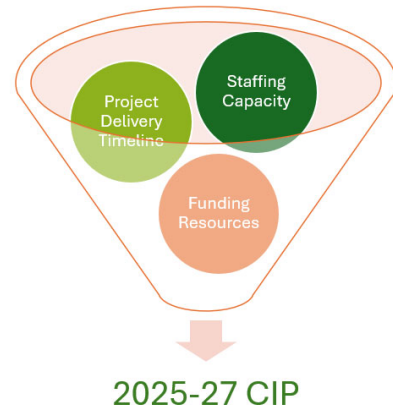
Acknowledging that with a lower revenue forecast, some planned expenditures must be reduced or eliminated, the REOC concurred with staff’s recommendation to make modest reductions to capital expenditures during the term of the 2025-27 Financial Plan so that the critical services funded by the LRM operating allocation can be maintained.

Draft Capital Improvement Plan

The CIP serves as a roadmap for addressing the City’s immediate and long-term infrastructure needs while setting clear expectations for internal collaborators, external partners, and the public. The 2025-27 CIP prioritizes aligning resources with realistic project delivery timelines, ensuring fiscal responsibility, and maintaining existing assets. This approach enhances transparency and accountability, ensuring that project commitments are feasible within available resources.

Rationale for CIP Development

The 2025-27 CIP is designed to align project funding with staffing capacity, ensuring that projects can be delivered as planned without overextending resources. A key goal is to improve project management by setting realistic timelines and budget expectations from the outset, providing clear and attainable targets for project managers. The time required to deliver a project is a critical factor—on average, it takes 12 to 18 months for a simpler project, such as a parking lot paving or HVAC project, to reach the construction phase. This timeline must be factored into the planning process to prevent unrealistic expectations and ensure sufficient lead time for project initiation and completion.



One of the primary challenges in past financial plans was the distinction between constrained and unconstrained years (constrained is defined as capital expenses not exceeding available capital revenues for a given year or set of years). As an example, in the 2023-25 Financial Plan, only the first two years were constrained, while outyears remained flexible due to unpredictable construction costs and unknowns related to the ongoing storm-response projects, which made it difficult to accurately forecast capital expenditures. However, this approach sometimes created unrealistic expectations, as projects listed in later, unconstrained years lacked guaranteed funding and staffing to ensure timely delivery. Entering the 2025-27 financial planning process, this issue contributed to a projected \$12 million deficit in the first year—even before considering new requests. These challenges highlighted the need for a more structured, long-term capital budgeting approach.

By transitioning to a fully constrained 10-year CIP, the City is committing to a more transparent approach to project planning. This shift improves budgeting and resource allocation and also provides a clearer framework for evaluating trade-offs when new priorities arise. For example, if a new project is introduced in year three, Council will be able to see the impacts and necessary adjustments to existing projects, taking into account the time it takes to deliver projects and ensuring that capacity is maintained. Importantly, constraining the outyears does not lock them in permanently as this 10-year CIP will continue to be reassessed during each two-year financial planning cycle. However, this approach enables more informed decision-making by providing a comprehensive view of long-term project needs and available resources, ultimately strengthening the City’s ability to deliver critical infrastructure investments on time and within budget.

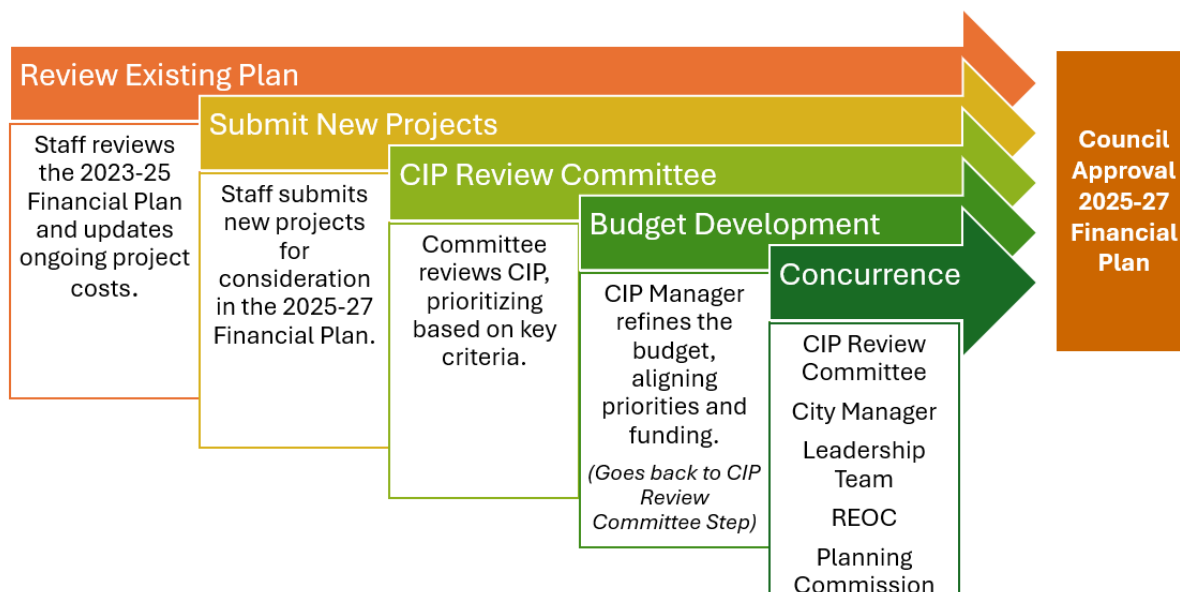
Capital Improvement Plan (CIP) Process

The CIP process began with internal staff reviewing the previously adopted 2023-25 Financial Plan and updating the costs of ongoing projects using the latest available data. This included adjustments to Annual Asset Maintenance Accounts, informed by past expenditures and upcoming purchase orders. For CIP projects managed by Engineers and Project Managers, cost updates were based on milestone design plans—such as 50% or 90% design submittals—which provided more refined estimates. Once existing projects were updated, staff submitted new projects for consideration in the 2025-27 Financial Plan. These updates and new project proposals were then reviewed by the City’s CIP Review Committee, which includes the Assistant City Manager, Public Works Director, Finance Director, Community Development Director, Utilities Director, Parks and Recreation Director, Deputy City Manager, and a Public Safety Department Head, and is supported by the CIP Administrative Manager (CIP Manager).

Initial funding requests for General Fund projects exceeded \$50 million in year one and a similar amount in year two. However, with an anticipated General Fund budget of approximately \$25 million per year, significant prioritization was necessary. To refine the list, Department Heads ranked their own projects based on priority, followed by a ranking from the CIP Review Committee using established criteria. These criteria considered 2023-25 Major City Goals, staffing capacity, operational impacts, and other key factors. Using these rankings, the CIP Manager developed a balanced budget, which underwent multiple iterations to align departmental priorities, committee recommendations, staffing constraints, and available funding.

Once consensus was reached within the CIP Review Committee, the proposed capital budget was presented to the City Manager and later to the full Leadership Team for further refinement. On March 20th, staff presented draft recommendations to the Revenue Enhancement Oversight Commission to ensure alignment with Local Revenue Measure priorities.

In May, the CIP will be reviewed by the Planning Commission to confirm its conformity with the General Plan before returning to the Revenue Enhancement Oversight Commission for an official recommendation to the City Council. Staff anticipates presenting the CIP to City Council on June 17th for discussion and final approval as part of the 2025-27 Financial Plan.



Project Management Capacity

The capacity of Project Managers (PMs) plays a critical role in the development of the Capital Improvement Plan (CIP) for the 2025-27 Financial Plan. In allocating resources and prioritizing projects, it is essential to consider the capacity of the PM team. The ability to effectively manage a diverse portfolio of projects is directly tied to the overall success of the CIP, ensuring that projects are completed on time, within scope, and within budget.

There are currently nine PMs overseeing 64 projects in 2025-26 (Year 1) and 43 projects in 2026-27 (Year 2), resulting in an average of 7 and 5 projects per PM respectively. In FY24, with the same number of project managers, the CIP Engineering Team successfully completed 30 projects—averaging about 3 projects completed per PM. The average project per PM in years Year 1 and 2 of the 2025-27 Financial Plan still exceeds what is typical of past performance. Year 1 (2025-26) will still be high in terms of PM workload; a more balanced workload is anticipated in Year 2 (2026-27) as prior projects conclude and create more capacity. This factor has been carefully considered in the plan's development. Additionally, not all projects are equal in complexity, and each phase requires varying levels of attention. Consultant PM support is also planned to be added in Year 1 of the CIP to support highly complex and/or resource intensive projects such as the Prado Road Interchange, Prado Creek Bridge Widening, and several ATP projects.

By considering all these factors, it is expected that, with careful project management, projected project delivery timeframes can be achieved. Through strategic resource allocation, managing project complexity, and balancing the stages of projects, the CIP Engineering team can successfully oversee the workload laid out in the 2025-27 Financial Plan.

Projects

Cultural Arts District Parking Structure

The Cultural Arts District Parking Structure, in development for nearly 20 years, is now in the final stages of construction. With less than a year to go, the concrete superstructure is complete, and road improvements are scheduled for spring 2025. To support these improvements, the approved project budget included additional funding being added in the first year of the 2025-27 Financial Plan. The 2025-27 Financial Plan includes a general fund contribution of \$500,000, which will only be used once all available bond proceeds for the project have been exhausted. The construction contract is currently \$41,898,004, which does not include contingency or soft costs on the project.

Orcutt Area Parks

The Orcutt Area Parks project, also known as Righetti Parks, is a key initiative that has faced challenges due to funding constraints, requiring a phased approach for project development and construction. Originally intended to be funded through development fees only, the revenue collected was insufficient to fully finance the parks. The impact of inflation has further widened the funding gap, leaving the \$23 million project in need of significant additional resources.

To move forward, the City divided the project into multiple phases, allowing for incremental progress while providing flexibility in funding. However, phasing the project has increased overall costs. The total cost is now estimated at \$27.69 million in today's dollars, with additional escalations projected in future years as outlined in the 2025-27 Financial Plan.

To address this gap, the 2025-27 Financial Plan proposes \$6,500,000 in Year 1 to support Phase 1 of the project, which focuses on essential amenities such as play structures, fields, restrooms, covered patios, and a parking lot. The total Phase 1 project is estimated at \$13.5 million, which covers the construction phase, including soft costs such as construction management and contingency. Funding previously appropriated to the project includes Orcutt Area Specific Plan Park Funds, \$3.4 million, and Local Revenue Measure Capital Outlay Funds, \$5.1 million, totaling \$8.5 million.

Subsequent phases of the Orcutt Area Parks project include additional amenities, such as pickleball courts (Phase 2), a pump track (Phase 3), basketball courts (Phase 4), and tennis courts (Phase 5). A key consideration in planning these phases is the need for pedestrian and vehicular bridges to connect different areas of the park. These bridges will be essential for linking the main park (Phase 1) to the pump track (Phase 3) and connecting the basketball courts (Phase 4) to the tennis courts (Phase 5), ensuring access across the entire park.

Beyond this phased approach, the City is working to balance the needs of the Orcutt area with broader park requirements across the entire community. The 10-year Capital Improvement Plan (CIP) aims to ensure funding for park projects is distributed equitably, prioritizing both new developments and the replacement of aging infrastructure citywide. As the Orcutt area park progresses through its phases, other park replacement projects will be delivered throughout the City to address existing infrastructure needs, such as Duvall Ranch, Vista Lago, and Laguna Hills parks.

This phased approach underscores the City's commitment to prioritizing park development while also meeting the needs of the broader community. It reflects a careful balance between new projects and the replacement of aging infrastructure, ensuring that all areas of the community are served equitably over time.

Active Transportation Plan (ATP) Projects

Progress is underway with four major Active Transportation Plan (ATP) projects currently in development within the Engineering Division of the of the Public Works Department. The proposed 10-year CIP has been crafted to align with the unique challenges of these dynamic projects. Each of these projects includes a public input process to ensure the community's voice helps shape these projects, as well as time for internal review and coordination between numerous City departments including the Fire Department and Public Works' Transportation Engineering Division.

In addition to the four primary ATP-centric projects discussed below, the CIP also includes other initiatives that support transportation safety and enhance the experience for active transportation users. These efforts reflect the City's commitment to creating a more sustainable, equitable, and climate-friendly transportation system.

Higuera Street Complete Street

The Higuera Complete Street Project includes a variety of safety and multimodal transportation improvements proposed along portions of Higuera Street, Madonna Road, and within the Meadow Park neighborhood, and is identified as a Tier 1 (highest priority) project in the ATP. The project includes pavement maintenance, roadway striping, pedestrian ADA upgrades, traffic signal improvements, bicycle and pedestrian safety enhancements, and is supported by more than \$9 million in outside grant funding that has already been secured. The project is currently at the 90% design phase and is on schedule to advertise for construction by the end of 2025. The 2025-27

Financial Plan includes a request for an additional \$2.5 million in Year 1 from the General Fund to fully fund construction of the project.

Foothill Boulevard Complete Street

The Foothill Boulevard Complete Street Project is currently in the preliminary concept planning stage and includes development of safety and multimodal transportation improvements along Foothill Boulevard, which is a Tier 1 (highest-priority) ATP project along a corridor that serves as a primary active transportation route to Cal Poly, several local elementary schools, and as a primary connection point to city transit services, retail destinations, and other cross-town active transportation routes. The project is currently funded through the concept planning phase. The 2025-27 Financial Plan includes a request for \$200,000 in funding for final design and environmental review in Year 2 of the CIP, and \$2.5 million in construction funding in Year 4 to advance the highest-priority improvement recommendations from the planning phase.

South Broad Street Corridor

In conjunction with the request to initiate work on a new project focused on the South Broad Street during the 2024-25 Supplemental Budget review, Council appropriated an additional \$400,000 in one-time year-end funding from Fiscal Year 2022-23 to support additional staffing needs required to initiate work on an ATP project for South Broad Street on top of existing transportation project commitments. However, securing temporary staffing with the necessary skills to contribute to this project effort has been challenging, and staff has been unsuccessful in hiring qualified candidates for this need. These funds were anticipated to be unappropriated from the project account at the end of the 2024-2025 fiscal year. Assuming additional temporary staffing resources have not yet been secured before the end of the 2024-2025 fiscal year, the 2025-27 CIP includes a request for Council approval to keep these funds in the South Broad Street project account to support future project needs.

Currently, funding has been secured through a mix of local funds and a federal Safe Streets and Roads for All (SS4A) grant to support preparation of a corridor concept plan and preliminary designs for safety and multimodal improvements on South Broad Street, as well as implementation of a quick-build “demonstration project”, which may include lower-cost safety improvements that can be advanced in the short term (2-3 year horizon). The 2025-27 Financial Plan includes additional funding programmed for Year 5 of the CIP of \$3 million to support final design and construction of priority improvements to be identified through the corridor concept plan development. South Broad Street is identified as a Tier 1 (highest-priority) corridor in the City’s ATP.

Railroad Safety Trail (Orcutt to Tiburon)

The Railroad Safety Trail (Orcutt to Tiburon) project involves closing the gap in the cross-town Railroad Safety Trail (RRST) that currently exists in the Orcutt Area between Orcutt Road and Tiburon Way. Completion of this shared-use path link will provide a continuous off-street pedestrian/bicycle path connection between Tank Farm Road and the Amtrak Station, connecting to existing low-stress bike routes linking north to Downtown and the Cal Poly Campus. This project was previously anticipated to be constructed in conjunction with a planned development project (Bullock Ranch); however, there have been several challenges related to right-of-way needs and requests from Union Pacific Railroad (UPRR) to implement other off-site rail crossing improvements on Orcutt Road in conjunction with this trail project, as well as delays with the private development project, which has not yet broken ground. The 2025-27 Financial Plan

includes a request in the amount of \$700,00 in Year 8 to fund design, right-of-way acquisition and environmental review, and \$2.45 million in construction funding in Year 10. Completing the RRST at this location is a Tier 1 (highest-priority) project recommendation in the ATP.

Laguna Lake Dredging and Surrounding Projects

In 2021, the City completed the first Pilot Dredging Project in Laguna Lake removing 2,000 cubic yards of material from the bottom of Laguna Lake with a construction cost of approximately \$604,000. This project was intended to be a proof of concept to ensure the removal methodology used was the most cost-efficient way to manage sediment build up in Laguna Lake. In both the 2021-23 Financial Plan and the 2023-25 Financial Plan a similar level of effort was budgeted for Laguna Lake Dredging every other fiscal year. In 2023, the city undertook an unplanned and significant project that cleared Prefumo Creek, removing approximately 8,357 cubic yards of sediment that would have otherwise been deposited into Laguna Lake, at a cost of approximately \$1.2 million. This work was carried out in response to the flooding related to the significant storms that impacted the City in early 2023. Comparing the quantities of silt removal work completed and adjusting for construction cost increases between 2021 and 2023, dredging sediment from Laguna Lake is 2.5 times more costly than excavation from Prefumo Creek area prior to entering Laguna lake.

Given that significant and unplanned sediment removal work in Prefumo Creek in 2023 removed approximately 4 times the amount of sediment of one dredging project, delaying the next dredging project in Laguna Lake until Year 4 provides a similar level of benefit to Laguna Lake than was planned with previous financial plans and allows the City to focus on other urgent storm-related projects that have a more direct impact on mitigating flooding citywide. Every other year, after Year 4 of the Financial Plan, the CIP includes funding for dredging work.

In addition to the Laguna Lake dredging and Prefumo Creek sediment removal projects, the City has invested in other projects around Laguna Lake. Currently, construction is underway on the Laguna Lake Dog Park with a \$1.5 million construction contract, and the project is anticipated to be completed by spring 2025. The project will enhance the existing 3-acre site by adding fencing around the perimeter and creating two separate play areas to accommodate both small and large dogs. Additional improvements include ADA upgrades and new pathways, ground surface enhancements such as upgraded turf and mulch, additional landscaping and irrigation with new trees, and play amenities for dogs developed in partnership with local community groups. The project will also feature more seating areas to encourage social gathering among park visitors. Additionally, the Capital Improvement Plan includes funding in the outyears for future maintenance of the Laguna Lake parking lot, ensuring continued upkeep and accessibility for the community.

Storm Response Projects

After the severe Winter Storms of 2023, City staff mobilized to initiate a series of post-storm repairs. A series of Capital Projects were completed using emergency purchasing provisions and delivered within the 2023 calendar year. Several projects were not completed before the end of the emergency authorization and are now proceeding down typical purchasing and permitting pathways. These projects may still be eligible for up to 93.75% reimbursement of project cost by FEMA (as of the writing of this report, the City has expended approximately \$13 million on storm related costs), but staff are assuming all design and construction funds will be locally provided. Damaged sites under design include the Golf Course Pedestrian Bridge, sidewalk repair near San

Luis Obispo Creek in the Mission Plaza, Prefumo Grade Structure Replacement and San Luis Obispo Creek bank repair at Elks Lodge.

Golf Course Projects

The City is investing in several projects at the golf course to support its operations and long-term sustainability. One key project, mentioned above, is the replacement of a bridge that was damaged during the 2023 storms, the Golf Course Pedestrian Bridge Replacement. The City plans to repurpose an existing bridge from the corporation yard to restore access and increase channel capacity of the creek. Currently, the damaged bridge affects golf course operations by requiring vehicles and maintenance staff to take longer, less efficient routes, which impacts both daily maintenance and user experience. The 2025-27 Financial Plan includes \$600,000 in Year 2 to fund this need.

Another significant project is the replacement of the golf course irrigation system. While scheduled in later years of the 10-year CIP, this upgrade represents a major investment in the facility's sustainability and efficiency. Additionally, the Golf Course ProShop, which sustained storm damage in 2021, is currently in design. Design and construction costs for the project are covered by insurance, except for the portion related to the new exterior drainage system, which was not preexisting to the structure prior to flooding. The total estimated cost for design and construction of the exterior drainage system is \$250,000, which is proposed to be funded in Year 2 of the 2025-27 Financial Plan. In addition, this project requires ongoing Capital Improvement Program (CIP) Engineering staff support.

Prado Bridge Widening

The Prado Bridge Widening Project is expected to enter construction in Year 3 of the 10-Year CIP, and is currently progressing through the design, permitting, and right-of-way acquisition phases. The project aims to remove and replace the existing bridge over San Luis Obispo Creek and widen the Prado/South Higuera intersection. Additionally, utilities in the area will be moved underground to accommodate the new structure and improve the surrounding infrastructure.

The project is funded through a combination of Federal funds from the Highway Bridge Program (HBP) and Congressional District Funding, which collectively account for approximately one-third of the project's total cost. The remaining construction funds, along with costs for design, permitting, and right-of-way acquisition, will be covered by General Funds. It should be noted that Federal funding futures are currently dynamic and could be subject to "clawbacks". The City is collaborating with state and federal partners to secure continued funding.

The current estimated project cost of approximately \$30 million, including soft costs, was based on 65% design plans completed in 2023. In late March, the City received 90% plans along with an updated cost estimate, which reflects a significant cost increase, largely due to recent increases in the price of steel and concrete, as well as updated quantities that were unknown at the time of the 65% plans. Staff is in the process of reviewing the updated estimate and evaluating potential funding and project delivery solutions. To help offset the increased project costs, staff is coordinating with Caltrans to adjust HBP funds to address increased costs and increased cost-sharing opportunities. As part of this effort, staff will be exploring options to phase or design and construct the most urgent aspects of the project at this time while potentially scaling back in areas that can be easily expanded upon in the future if necessary. Staff will continue refining the cost

estimate and will work to address funding needs as part of the final draft of the 2025-27 CIP when it returns to Council in June.

In order to avoid relying on debt financing, a goal of the 2025-27 Financial Plan is to fully utilize available funds from the Infrastructure Investment Fund (IIF). Currently, there is a balance of \$16.6 million in the IIF. Staff recommends preserving debt financing for future large projects such as Prado Interchange and Public Safety facilities projects. IIF funds are scheduled to begin being allocated towards the Prado Bridge Widening Project starting in Year 1 of the Financial Plan, with the full balance expected to be depleted by Year 3.

Furthermore, the 2025-27 Financial Plan proposes to reallocate approximately \$5 million from the combined IIF and LRM general fund contributions originally allocated to the Prado Interchange Project to the Prado Bridge Widening Project. At the February 18, 2025 City Council meeting, Council appropriated \$10 million in San Luis Ranch contributions for the design of the Prado Interchange, which were previously earmarked for that project. These San Luis Ranch contributions are restricted and can only be used for the Prado Interchange Project. Due to sufficient San Luis Ranch contributions, there will be no need to request additional general funding for the Prado Interchange until construction begins in Year 5. Because of this, the \$5 million currently allocated from the IIF and LRM general fund contributions to the Prado Interchange Project can be redirected to the Prado Bridge Widening Project, where those funds are more urgently needed to cover construction costs. This strategic reallocation ensures the Prado Bridge Widening Project has the necessary resources to move forward without causing delays, while still maintaining the overall financial integrity of the Prado Interchange Project.

Prado Interchange

The Prado Interchange project has recently advanced to the Plans, Specifications, and Estimates (PS&E) phase, estimated to cost a total of \$16 million, marking a critical step in the development of one of the region's most important infrastructure improvements. The project will enhance regional connectivity and alleviate congestion by constructing a new interchange across Highway 101, elevating existing on- and off-ramps, and realigning Elks Lane, along with necessary utility work. Given its significance for future development, careful financial planning is essential due to the project's complexity and high cost.

In February 2025, City Council approved the PS&E phases and allocated \$10 million in San Luis Ranch earmarked contributions to fund this phase. During discussions, the estimated project cost was presented at \$132 million, along with the need for debt financing, projecting around \$100 million in year five. Council expressed concerns about the impact of such a large debt and indicated interest in exploring alternative funding sources, including partnerships and potential grants, to reduce the financial burden on the City.

In response to these concerns and in pursuit of a fiscally responsible and regional approach, the project's funding structure has been revised to show \$75 million in debt financing, with \$25 million anticipated through unrealized grants. This adjustment reflects efforts to secure external funding and minimize the City's debt exposure.

Debt financing for the Prado Interchange is projected as a 30-year bond at a 5% interest rate, with annual debt service costs estimated at \$4.6 million beginning in year five. As with other capital projects, interest revenue will accrue during the initial years before full expenditures occur. For this project, it is forecasted that \$3 million will be returned from interest in year five of the CIP, and \$1.5 million in year six.

The project's financial details are being carefully accounted for in the Capital Improvement Plan (CIP), ensuring effective debt management and allowing for proper tracking of the debt load over time. The PS&E phase is expected to span approximately four years, with construction scheduled to begin in late 2029. During this period, additional funding strategies will be developed to further reduce the financial impact while ensuring the successful completion of this vital infrastructure project. Staff will regularly check in with the City Council as the PS&E phase progresses.

Public Safety Center

During the 2023-25 Financial Plan, funding was programmed for design of the Public Safety Center. However, priorities shifted when the City purchased the building at 1106 Walnut Street in November 2022, located directly across from the existing Police Station at 1042 Walnut Street. This decision was made to address the Police Department's immediate space needs, utilizing the available Public Safety funding for both the acquisition and the planned tenant improvements (TI), which are expected to begin construction this fiscal year and be completed by the end of calendar year 2025.

With this shift, evaluating the condition of the existing Police Station at 1042 Walnut is essential to ensure it remains functional while the long-term plan for the Public Safety Center is developed. A two-site analysis is planned to occur shortly after completion of the tenant improvement project at 1106 Walnut to determine whether operations should be consolidated into a single facility or continue across two locations. Once this analysis is complete, the next step will be to assess whether 1042 Walnut should undergo a major TI to remain in use long-term or if a full demolition and rebuild is necessary. Given the uncertainty surrounding the project's final scope and the City's debt capacity, particularly with the Prado Bridge project in the near-term horizon as well, investing in a TI at 1042 Walnut is recommended to maintain operations in the interim.

As part of the 2025-27 Financial Plan, funding is being allocated to continue the programming for the Public Safety Center while also addressing immediate facility needs at 1042 Walnut. This includes funding for initial paint and carpet replacement, which will be completed in Year 1 of the Financial Plan to coincide with completion of the TI at 1106 Walnut, as well as funding for the design and construction of a TI in Years 1 and 2, which will address immediate-term needs for safety improvements in the lobby as well as restroom and locker room upgrades. The TI will also replace the building's aging HVAC and hydronic system, ensuring the facility remains operational while broader public safety infrastructure planning continues.

Fire Station 5

Fire Station 5 remains a critical priority in addressing the growing emergency response needs on the southern end of town where the City is experiencing population growth. As part of the 2025-27 Financial Plan, funding is allocated in Year 1 for the programming and planning efforts to ensure there is a well-informed approach to the eventual construction of a permanent station. However, immediate funding for design or construction is not necessary at this time.

Avila Ranch, a new development on the south side of town, is addressing the immediate needs generated by its growth by constructing an interim two-person fire station, expected to be completed in Year 3 of the Financial Plan (FY 2027-28). The Fire Department has identified the need for a three-person crew, and the City is budgeting to cover the additional cost in the amount of \$440,000 in Year 3. This interim facility will provide coverage for the area while the City continues monitoring future development and its impact on emergency response needs.

The 2016 San Luis Obispo Fire Department Master Plan requires a permanent fifth fire station when the entire southern area of the City reaches 90 percent buildout. However, the definition of this threshold remains somewhat ambiguous. As additional developments come online, staff will continue evaluating response times and service demands to determine the appropriate timing and location for a permanent Fire Station 5. In the meantime, the interim station will become operational in Fiscal Year 2027-28 to ensure adequate coverage.

Debt Financing

As previously discussed, the City faces significant future financial needs for several large-scale infrastructure projects, including the Prado Interchange, Fire Station 5, and the Public Safety Center. While these projects are critical to meeting the City's long-term goals, it is important to acknowledge that the City currently does not have sufficient capital on hand to fund them entirely.

Given the scale of these projects, there will be a need to explore debt financing options to move them forward. However, it is important to recognize that the City's debt capacity is limited, and the ability to finance multiple major projects simultaneously could place substantial pressure on the City's Capital Fund. The potential impact of these long-term debt obligations on the City's budget, particularly over a 30-year repayment period, requires careful consideration and planning.

Moreover, the impact on the community must also be a key consideration. The cost of financing these projects and then paying the debt service over 30 years could have significant implications for City services and will impact funding availability for future capital projects. Therefore, it is critical to assess not only the financial feasibility of these projects but also their broader impact on the City's financial stability and the quality of services provided to residents.

While the City is committed to advancing its infrastructure projects, it will need to strike a balance between addressing these critical needs and maintaining fiscal responsibility. As part of this process, further evaluation will be necessary to determine the best approach for financing these projects while ensuring long-term financial health and minimizing the burden on the community.

City staff are committed to exploring alternative funding sources and partnerships as part of this ongoing strategy to meet the City's infrastructure needs without overextending debt obligations.

CIP Recommendation

Council feedback on the 2025-27 draft CIP will help refine the final plan and ensure that resources are allocated effectively to meet long-term infrastructure needs.

2025-27 Draft CIP
10-Year Fund Summary Table

	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
Fund	Year 1 (\$K)	Year 2 (\$K)	Year 3 (\$K)	Year 4 (\$K)	Year 5 (\$K)	Year 6 (\$K)	Year 7 (\$K)	Year 8 (\$K)	Year 9 (\$K)	Year 10 (\$K)
401 - Capital Outlay Fund	\$ 25,524	\$ 25,575	\$ 26,602	\$ 26,154	\$ 25,073	\$ 24,106	\$ 23,151	\$ 23,706	\$ 24,272	\$ 24,849
405 - Infrastructure Invest CIP Fund	\$ 2,000	\$ 3,500	\$ 11,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
601 - Water Fund	\$ 8,027	\$ 4,974	\$ 11,687	\$ 5,916	\$ 15,255	\$ 21,549	\$ 12,624	\$ 10,021	\$ 8,970	\$ 10,623
602 - Sewer Fund	\$ 7,834	\$ 6,932	\$ 4,198	\$ 4,621	\$ 5,421	\$ 6,636	\$ 3,901	\$ 6,240	\$ 2,988	\$ 7,196
611 - Parking Fund	\$ 2,146	\$ 527	\$ 2,083	\$ 199	\$ 509	\$ 20	\$ 165	\$ 153	\$ 44	\$ 41
621 - Transit Fund	\$ 3,156	\$ 6,699	\$ 3,168	\$ 108	\$ 592	\$ 98	\$ 106	\$ 92	\$ 106	\$ 105
Debt	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 170	\$ 6,450	\$ 250	\$ 1,250	\$ 35,250	\$ 250	\$ 250	\$ 750	\$ 250	\$ 250
San Luis Ranch Contributions	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -
514 - San Luis Ranch Area Transportation	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
516 - Citywide Fire Impact Fee	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
519 - Park Improvement Impact Fee Fund	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total	\$ 51,495	\$ 56,058	\$ 61,160	\$ 40,247	\$ 168,101	\$ 52,660	\$ 40,195	\$ 40,961	\$ 36,629	\$ 43,065

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
401 - Capital Outlay Fund	\$ 25,524	\$ 25,575	\$ 26,602	\$ 26,154	\$ 25,073	\$ 24,106	\$ 23,151	\$ 23,706	\$ 24,272	\$ 24,849		
Capital Outlay	\$ 855	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 475	\$ -	\$ 1,285	\$ 1,000		
Cultural Arts District Parking Structure	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Cultural Arts District Parking Garage Construction	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
IIF Public Safety Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475	\$ -	\$ 1,000	\$ 1,000		
Major Facility Maintenance	\$ 119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
City County Community Room TI (paint, carpet, lighting fixtures)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Dispatch Center Flat Roof Coating	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Station 1 Administration Building Roof	\$ (8)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Swim Center Old Bath House Roof	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Park Major Maintenance & Repairs	\$ (124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285	\$ -		
Cheng Park Maintenance	\$ (124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parks Play Surfacing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285	\$ -		
Police Building - 1042 Tenant Improvements	\$ 350	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Building - 1042 TI	\$ 350	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Traffic Maintenance and Replacement	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
No Parking Sign Installations	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ 21,882	\$ 21,860	\$ 22,814	\$ 22,290	\$ 21,116	\$ 20,100	\$ 19,050	\$ 19,499	\$ 19,999	\$ 20,481		
919 Generator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -		
Active Transportation Plan Implementation	\$ -	\$ 100	\$ 100	\$ 300	\$ 100	\$ 250	\$ 450	\$ 100	\$ 300	\$ 100		
Active Transportation Plan Tier 1 Network Implementation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -		
Bicycle Facility Improvements	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Pavement Maintenance Projects Complete Street	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -		
ATP - Foothill Boulevard Complete Street Project	\$ -	\$ 200	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ATP - Higuera Complete Street Project	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ATP - Railroad Safety Trail (Orcutt to Tiburon)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ -	\$ 1,450		
ATP-South Broad Street Corridor	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Banner Arms, Bench Arms Rests, Signs	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25		
Big Belly Replacements	\$ 170	\$ 85	\$ 265	\$ 90	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -		
Big Belly Trash and Recycling Cans in Parks	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Compacting Big Belly in Small Parks	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Recycling-Solid Waste Big Belly in Downtown	\$ 85	\$ 85	\$ 90	\$ 90	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -		
Bob Jones Trail Solar Lighting	\$ (48)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Bridge Maintenance	\$ 94	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 50	\$ -		
Building Electrification - Priority SST Projects	\$ -	\$ -	\$ 1,305	\$ 1,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Building Electrification - City Hall Heat Pump	\$ -	\$ -	\$ 100	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Building Electrification - Rooftop Units at Corp Yard	\$ -	\$ -	\$ 55	\$ 370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Building Electrification - Swim Center Heat Pump	\$ -	\$ -	\$ 1,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
California & Taft Roundabout	\$ -	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
CIP Reserve	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000		
City Hall Drought Tolerant Landscaping and Restroom	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Community Development Fleet	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325	\$ -	\$ -		
Community Development 2 Sedan & 3 SUV's (17-07, 08, 12, 35, 36)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325	\$ -	\$ -		
Corp Yard Storage Stalls	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Corporation Yard Perimeter Fence Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ 180	\$ -	\$ -		
Development Agreement - City Share	\$ -	\$ -	\$ 800	\$ 1,000	\$ -	\$ 800	\$ -	\$ 1,000	\$ -	\$ -		
Righetti/Orcutt Area Park	\$ 6,500	\$ -	\$ 400	\$ -	\$ 2,000	\$ -	\$ 1,900	\$ -	\$ 9,500	\$ 6,110		
Righetti Park (Pocket Park)	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Righetti Park - Phase 1 (Play Structure and Fields)	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Righetti Park - Phase 2 (Pickleball)	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Righetti Park - Phase 3 (Pump Track)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ -	\$ -	\$ -		
Righetti Park - Phase 4 (Basketball and Parking)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500	\$ -		
Righetti Park - Phase 5 (Tennis Courts)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,110		
Righetti Park (Linear Park)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Downtown Renewal	\$ (73)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Broad Street - West Side - Higuera to Marsh	\$ (73)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Downtown Zig-Zig Lighting	\$ -	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20		
Dredging and Shoreline Restoration	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 800	\$ -	\$ 800	\$ -	\$ 800		
Electric Vehicle Charging Stations	\$ 442	\$ 270	\$ 30	\$ 30	\$ 180	\$ 30	\$ 280	\$ 270	\$ 30	\$ 30		
1042 Walnut (Police Station) EV Charging Station	\$ 412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -		
Corporation Yard EV Charging Station	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240	\$ -	\$ -		
Fire Station 1 EV Charging Station	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -		
Various City Facilities EV Charging Stations	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30		
Emity Street Extension	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200		
Fire Fleet	\$ 300	\$ 650	\$ 300	\$ 300	\$ 150	\$ -	\$ 100	\$ -	\$ -	\$ -		
Fire 1/2 ton Truck (2)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -		
Patrol - Type VI Fire Engine	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Station 5 Fire Apparatus	\$ 300	\$ 300	\$ 300	\$ 300	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Station 1 Wash Area	\$ 40	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Station 3&4 Remodel	\$ 1,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Station 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -		
Fire Station 5 Interim	\$ -	\$ -	\$ 440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Golf Course Pro Shop - Flood Damage Repair	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
IIF Public Safety Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525	\$ 1,000	\$ -	\$ -		
IT Replacement	\$ 35	\$ 120	\$ 14	\$ 223	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14		
New PD LPR Cameras At Traffic Signals	\$ 35	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14		
PD Data Storage	\$ -	\$ 106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
VMware Infrastructure Upgrade	\$ -	\$ -	\$ -	\$ 209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Laguna Lake Golf Course Irrigation Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,700	\$ -	\$ -	\$ -		
Laguna Lake Golf Course Maintenance	\$ -	\$ 10	\$ -	\$ 10	\$ -	\$ 10	\$ -	\$ 10	\$ -	\$ 10		
Ludwick Roof, Solar, Siding, and HVAC	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
Major Facility Maintenance	\$ (96)	\$ 400	\$ 715	\$ 2,065	\$ 415	\$ 715	\$ 1,015	\$ 65	\$ 15	\$ 65		
Fire Station 1 Tile Roof Moisture Barrier & Termite Tenting	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ADA Transition Plan Implementation	\$ -	\$ -	\$ 15	\$ -	\$ 15	\$ -	\$ 15	\$ -	\$ 15	\$ -		
Circulation Pump Rebuild	\$ (4)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
City Facilities Fence Maintenance (ROW, Parks, Facilities)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
City Hall Fire Alarm Fire Alarm Control Panel	\$ -	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
City/County Library front steps	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -		
Citywide Fire Alarm Communication Upgrade (Cell connection)	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Corp Yard Roof Coating	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -		
Dispatch HVAC Replacement	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Existing SLO Repertory Theater Tenant Improvements	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 150	\$ 1,000	\$ -	\$ -	\$ -		
Facility Roll Up Door Replacements - Various Locations	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20		
Fire Station 1 Administration Building Roof	\$ (30)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Hydration Stations	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25		
IT Room Heat Pump Replacements	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20		
Parks and Recreation Roofing, Siding, and Exterior Painting	\$ -	\$ 170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Emergency Communications Workstation/Carpet	\$ -	\$ 50	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Railroad Museum Roof	\$ -	\$ -	\$ 30	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -		
Railroad Safety Trail Fencing Replacement	\$ (112)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Senior Center Roof	\$ -	\$ -	\$ -	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Swim Center Deck Replacement	\$ -	\$ -	\$ 100	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Swim Center Exterior Paint	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Swim Center Multipurpose Room flooring	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Swim Center Olympic Pool Thermal Blankets	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Major Facility Replacements	\$ 75	\$ -	\$ 50	\$ 100	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 100		
1106 Walnut HVAC Controls	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Corporation Yard TI	\$ -	\$ -	\$ 50	\$ 100	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -		
Swim Center Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100		
Multi Generational Community Center	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100		
Neighborhood Traffic Improvements	\$ -	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35		
Open Space Acquisition	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150		
Open Space Maintenance	\$ 125	\$ 125	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170		
General Open Space Maintenance	\$ 75	\$ 75	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120		
Open Space Fencing	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
OpenSLO Downtown	\$ (60)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Park Major Maintenance & Repairs	\$ 126	\$ 625	\$ 725	\$ 480	\$ 585	\$ 1,510	\$ 405	\$ 660	\$ 80	\$ 385		
ADA Transition Plan Implementation	\$ -	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25	\$ -		
Concrete Bench & Table Replacement Various Locations	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15		
Devaul Basketball Court Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -		
Irrigation Mainline Leak Repair	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
Islay Park Flatwork Replacement	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Johnson Park Sidewalk & Tree Replacement	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -		
Laguna Lake Park Docks and Ramp	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Landscape Controller System Upgrade to Calsense	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Madonna Road Landscaping and Irrigation Replacement	\$ (26)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Meadow Park Exercise/Par Course Equipment Replacement	\$ (40)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Mission Plaza Railing Upgrade	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35		
Parks Play Surfacing	\$ 285	\$ 285	\$ 285	\$ 280	\$ 285	\$ 285	\$ 285	\$ 285	\$ -	\$ 285		
Sinsheimer Park Outfield Wall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ 125	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Playground Soft Surface Replacement	\$ -	\$ 50	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Stadium Bleachers	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Stadium Irrigation and Drainage Replacement	\$ (158)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Water Stations & Supply Lines	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ 15	\$ -	\$ 15	\$ -		
Parking Lot Maintenance	\$ 178	\$ -	\$ 1,010	\$ 500	\$ 40	\$ 475	\$ 1,700	\$ 400	\$ -	\$ -		
Laguna Lake Golf Course Paving Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -		
Laguna Lake Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 1,250	\$ -	\$ -	\$ -		
Ludwick Community Center Parking Lot Paving	\$ -	\$ -	\$ 30	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Meadow Park Parking Lot Paving	\$ 178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Santa Rosa Park Parking Lot Paving	\$ -	\$ -	\$ 980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 350	\$ -	\$ -	\$ -	\$ -		
Throop Park Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -	\$ -		
Parks and Rec Fleet	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Golf Course Truck (0819) EV	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Pedestrian and Bicycle Pathway Maintenance	\$ -	\$ -	\$ 100	\$ 100	\$ 165	\$ 200	\$ 100	\$ 200	\$ -	\$ 100		
Andrews and Johnson Bike Path Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 65	\$ 200	\$ -	\$ -	\$ -	\$ -		
Pedestrian and Bicycle Pathway Maintenance	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ 200	\$ -	\$ 100		
Pismo Street Retaining Wall - Storm Response	\$ 100	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Playground Equipment Replacement	\$ 550	\$ -	\$ 540	\$ 100	\$ -	\$ 850	\$ 100	\$ -	\$ -	\$ 100		
Anholm Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -		
DeVault Ranch Playground Replacement	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
French Park Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100		
Laguna Hills Playground Replacement	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -		
Vista Lago Playground Replacement	\$ -	\$ -	\$ 540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Building - 1042 Tenant Improvements	\$ -	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Building - 1042 TI (HVAC Package Unit Replacement)	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Building - 1042 TI (Hydronic System)	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Fleet	\$ -	\$ 250	\$ 90	\$ 550	\$ -	\$ 265	\$ -	\$ -	\$ -	\$ -		
Police Patrol Electric SUV (1 -2 Vehicles Per Year) EV	\$ -	\$ 115	\$ 90	\$ -	\$ -	\$ 265	\$ -	\$ -	\$ -	\$ -		
Investigations Mini Van (1614) Hybrid	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Investigations SUV (1535)	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Public Safety Mobile Command Vehicle/City EOC	\$ -	\$ -	\$ -	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Police Range Facility Improvements and Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 750	\$ -	\$ -	\$ -	\$ -		
Prado Road Bridge & Road Widening	\$ 2,268	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Prado Road Interchange	\$ (2,268)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Public Art Installations	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Public Art Maintenance	\$ 110	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210		
Public Art Coordination	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110		
Public Art Procurement	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Public Safety Center	\$ -	\$ 200	\$ -	\$ -	\$ 300	\$ 1,000	\$ -	\$ -	\$ -	\$ -		
Public Safety Center Entitlements/Design	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,000	\$ -	\$ -	\$ -	\$ -		
Public Safety Center Programming	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Railroad Safety Trail Taft to Pepper	\$ (27)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Ramona Crossing Improvements	\$ 20	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Roadway Barricade Enhancements	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Senior Center Paint and Window	\$ -	\$ 35	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Replacement and Cleaning	\$ 140	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 150	\$ 150	\$ 150	\$ 150
South Street Median Landscaping	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Storm Drain System Replacement	\$ -	\$ 750	\$ 250	\$ 525	\$ 75	\$ 750	\$ -	\$ 1,000	\$ -	\$ 1,000
Drainage Infrastructure Replacement	\$ -	\$ 750	\$ -	\$ 450	\$ -	\$ 750	\$ -	\$ 1,000	\$ -	\$ 1,000
Storm Drain Long-Range Plan	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trash Capture	\$ -	\$ -	\$ 150	\$ 75	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -
Storm Response and Recovery	\$ 100	\$ 2,169	\$ -	\$ 1,972	\$ 3,700	\$ 1,856	\$ -	\$ -	\$ -	\$ -
Laguna Lake Golf Course Bridge Replacement	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mission Plaza Creek Sidewalk Repair	\$ -	\$ -	\$ -	\$ 870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mitigation Planting	\$ 100	\$ 1,569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prefumo Creek Grade Structure	\$ -	\$ -	\$ -	\$ 902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SLO Creek Repairs at Elks Lodge	\$ -	\$ -	\$ -	\$ 200	\$ 3,700	\$ 1,856	\$ -	\$ -	\$ -	\$ -
Street Lights	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Street Reconstruction & Resurfacing	\$ 3,960	\$ 3,000	\$ 3,480	\$ 3,000	\$ 3,222	\$ 3,000	\$ 4,546	\$ 4,344	\$ 4,065	\$ 3,772
Streets Fleet	\$ 65	\$ 698	\$ 280	\$ 280	\$ 735	\$ 280	\$ -	\$ 836	\$ -	\$ -
Engineering Compact Pickup (0905) EV	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities Maintenance 3/4 ton Pickup with Utility Bed (0829) EV	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maint Refuse Truck F450 (1015)	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -	\$ -	\$ -
Parks Maint Turf Tender (0609)	\$ -	\$ 22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance 3/4 ton Pickup (0832)(0903) EV	\$ 65	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance 3/4 ton Pickup (1514, 1526, 1527, 1528, 1529, 1530, 1819)	\$ -	\$ -	\$ -	\$ -	\$ 455	\$ -	\$ -	\$ 86	\$ -	\$ -
Parks Maintenance Compact Pickup (0848) Hybrid/EV	\$ -	\$ 39	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maint Compact Pickup (0223) (GPR Truck) EV	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Paving Broom Sweeper (1824)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750	\$ -	\$ -
Streets- Sweeper (1703) EV	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -
Urban Forest Pickup (0852) EV	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Maintenance and Replacement	\$ 351	\$ 430	\$ 500	\$ 300	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
No Parking Sign Installations	\$ 91	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Traffic Signal Asset Maintenance and Replacements (ADA)	\$ 100	\$ 200	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Traffic Signs & Striping Maintenance	\$ 160	\$ 130	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Transportation Impact Fee Program Update	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Monitoring & Modeling Update	\$ 15	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55
Urban Forest Maintenance	\$ 400	\$ 400	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450
Vision Zero Program Implementation	\$ -	\$ 250	\$ 200	\$ 200	\$ -	\$ 200	\$ 200	\$ 200	\$ -	\$ 200
Major Facility Replacement Fund	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 5	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Maintenance	\$ (249)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp Yard (TI Design Moved to Outyears)	\$ (249)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multisite Energy Management	\$ (72)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 Tenant Improvements	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 Paint and Carpet Replacement	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Bath House Ceiling	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Therapy Pool Shade Structure Material Replacement	\$ (33)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ 1,639	\$ 502	\$ 2,029	\$ 2,197	\$ 1,103	\$ 1,596	\$ 649	\$ 1,359	\$ 2,072	\$ 1,665
IT Replacement	\$ 1,639	\$ 502	\$ 2,029	\$ 2,197	\$ 1,103	\$ 1,596	\$ 649	\$ 1,359	\$ 2,072	\$ 1,665
911 Phone System	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Access Control (Automatic Gate Card System)	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 174	\$ -	\$ -
Asset Works Upgrades	\$ -	\$ -	\$ 143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Audio Recording System Replacement	\$ -	\$ 174	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
Body Worn Cameras and In-Car Video Replacement	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ 281	\$ -
CAD/RMS Replacement	\$ -	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chamber AV Replacement (Broadcast System)	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City SAN	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ 226	\$ -	\$ -	\$ -	\$ 254
Citywide Radio Simulcast Backend Upgrade (Tait)	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ECC Computers	\$ -	\$ -	\$ -	\$ 169	\$ -	\$ -	\$ -	\$ 190	\$ -	\$ -
ECC Audio Visual System	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457	\$ -
ECC Equipment Replacement	\$ -	\$ -	\$ 39	\$ 39	\$ -	\$ -	\$ 44	\$ 44	\$ -	\$ -
ECC Radio Consoles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 202	\$ -
ECC UPS	\$ 161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 198	\$ -	\$ -
Escribe replacement	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facility Security Citywide Camera Storage	\$ -	\$ -	\$ -	\$ 34	\$ -	\$ -	\$ -	\$ -	\$ 39	\$ -
Fire Station Alerting System	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ 375	\$ -	\$ -	\$ -	\$ -
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 239	\$ -	\$ -	\$ -	\$ -	\$ 277
Network Security Upgrade	\$ -	\$ -	\$ 113	\$ -	\$ -	\$ 123	\$ -	\$ -	\$ 134	\$ -
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 525	\$ -	\$ -	\$ -	\$ -	\$ 609	\$ -
Parks & Rec ActiveNet Software Replacement	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PD Data Storage	\$ -	\$ 57	\$ -	\$ -	\$ -	\$ 184	\$ -	\$ -	\$ -	\$ 207
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 78	\$ -	\$ -	\$ -	\$ -	\$ 91	\$ -
Police CAD Hardware (Servers and Storage)	\$ -	\$ -	\$ 406	\$ -	\$ -	\$ -	\$ -	\$ 470	\$ -	\$ -
Public Safety MDC	\$ 443	\$ -	\$ -	\$ -	\$ -	\$ 515	\$ -	\$ -	\$ -	\$ -
Public Safety POD Cameras	\$ 63	\$ 61	\$ 51	\$ -	\$ 71	\$ 70	\$ 55	\$ -	\$ 80	\$ 77
Radio Handhelds & Mobiles	\$ 145	\$ -	\$ -	\$ 144	\$ -	\$ -	\$ -	\$ 178	\$ -	\$ -
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -
Security Video System Replacement (Camera&Software)	\$ -	\$ -	\$ -	\$ 64	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -
Storage Refresh/Expansion (PD)	\$ -	\$ -	\$ -	\$ -	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ 162
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ 55	\$ -
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ 108
VMware Infrastructure Upgrade	\$ 191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 228	\$ -	\$ -	\$ 249
VoIP Telephone System	\$ 246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 321
Wireless System Citywide	\$ -	\$ -	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ 95	\$ -	\$ -
Facility Security Cameras2	\$ 37	\$ -	\$ -	\$ 34	\$ -	\$ 43	\$ 44	\$ -	\$ 39	\$ -
PublicInput Software	\$ 13	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10
Fleet Replacement Fund	\$ 1,103	\$ 212	\$ 1,759	\$ 1,668	\$ 2,854	\$ 2,411	\$ 2,977	\$ 2,848	\$ 916	\$ 1,703
Admin Fleet	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 252	\$ 100	\$ 159	\$ -	\$ -
City Hall and 919 Pool Cars (1541, 1710, 1711, 1720, 1721) EV	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 100	\$ 100	\$ -	\$ -	\$ -
Information Tech SUV (1826) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Information Tech Van (1634) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -
Information Tech Van (1815) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Natural Resources Pickup Truck 4x4 (1520) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Fire Fleet	\$ -	\$ 25	\$ 150	\$ 600	\$ 1,140	\$ 800	\$ 750	\$ 850	\$ 350	\$ 480
1/2 Ton SUV - Battalion Chief Vehicle (1706)	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1/2 Ton SUV - General Utility Vehicle (1406)	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cart Utility w/ Dump Bed (1802)	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
Connect Van XL (2201)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	
Engine 3 (2004)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ -	
Fire Truck 1 - Tiller Ladder Truck (Replacement) (1017)	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -	\$ -	
Fire Truck 2 - Quint (Replacement) (1814)	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -	\$ -	
Forklift (1626)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	
Medic Rescue (Ambulance) (1822)	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Pickup 1/2 ton (0801)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
Pickup Truck 1/2 (0702)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	
Pickup Truck 1/2 (1719)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	
Pickup Truck 3/4 (1821)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
Pickup Truck 3/4 (2221)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	
Small SUVs (2) (1604,1605)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
SUV 1/2 Ton 4x4 (2202)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	
SUV 1/2 Ton 4x4 (2208)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	
SUVs (2) (Light Fleet) (1503, 1502)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Fleet	\$ 95	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ 603	\$ 180	\$ -	\$ -	\$ -	
Golf Course Cart, Spray Applicator (1911)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	
Golf Course Diesel UTV w/ Dump Bed (1733)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	
Golf Course Mower (1518)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Golf Course Utility Cart (1910)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	
Parks and Rec Admin Compact Pickup (1014)	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Rangers Dump Trailer (1641)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Rangers F-350 (1606, 1615, 1616, 1623)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Rangers Mini Ex. (1732)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Rangers Tractor (1734)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Rangers Trail Dozer (1825)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	
Parks and Rec Rangers Trailers (0715, 0716, 0717)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	
Parks and Rec Van	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police Fleet	\$ 705	\$ 187	\$ 833	\$ 553	\$ 588	\$ 200	\$ 272	\$ 479	\$ 286	\$ 293	\$ -	
Admin sedan (1531) EV	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Admin sedan (1534)	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police Investigations Enclosed Trailer (0115)	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police Investigations Sedan (1016)	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police Patrol Electric SUV (1-2 Vehicles Per Year) EV	\$ -	\$ -	\$ 154	\$ 251	\$ 258	\$ -	\$ 272	\$ 279	\$ 286	\$ 293	\$ -	
Police Transport Van (0222)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
3.7L AWD Police Sedan (1638)	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Captain SUV (1715)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Communications Lieutenant Vehicle (NEW)	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Investigation Sedan (1532)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Investigations Sedan (1533)	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Investigations Sedan (1628)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Investigations Sedan (1635)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Investigations SUV (1601)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Motorcycle (1817)	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Patrol SUV (2 to 4 Vehicles)	\$ 370	\$ 187	\$ 194	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -	\$ -	\$ -	
PD Motors Unit #M1 (2205)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PD Motors Unit #M1 (2206)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PD Motors Unit #M1 (2207)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police FST Truck (1633)	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Police Motorcycles (1602, 1603)	\$ 65	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
SWAT Trailer Enclosed, 2 Axle, Complex (0845)	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Truck to tow the Mobile Command Trailer	\$ -	\$ -	\$ -	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Stormwater Fleet	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Stormwater Compact Pickup (0850) EV	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Fleet	\$ 303	\$ -	\$ 644	\$ 515	\$ 1,076	\$ 1,159	\$ 1,252	\$ 1,180	\$ 280	\$ 930	\$ -	
Engineering Compact Pickup (0904) EV	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Engineering Pickup (1521, 1632, 1718, 2220, 2305) EV	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ 79	\$ 83	\$ -	\$ -	\$ -	\$ -	
Facilities Maintenance 3/4 ton Pickup with Utility Bed (1624,1625)	\$ -	\$ -	\$ -	\$ -	\$ 165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fleet Maintenance Forklifts (1640 & 1820)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ 100	\$ -	\$ -	\$ -	
Fleet Maintenance Service Truck (0312)	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Golf Course Mower (1725)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	
Golf Course Mower-Reel (1907)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	
Parks Maint Mower (1611)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance - Mower (1504)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance Aerator (1904)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	
Parks Maintenance Compact Pickup (0849)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance Field Prep Machine (0505, 0701, 1408)	\$ -	\$ -	\$ -	\$ 55	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance Tech Van	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance Tractor (1807)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	
Parks Maintenance Turf Sweeper (1513)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -	
Parks Maintenance Utility Cart w/ Dump (1803)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks MCC Compact Pickup (1013)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maint HD Roll-Off Truck (0830) Financed	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	
Streets Maint Paver (1001)	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -	\$ -	
Streets Maintenance 1/2 Ton Pickup Truck (1525)	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance 3/4 ton Pickup (0820) EV	\$ -	\$ -	\$ 72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Asphalt Zipper (1802)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Backhoe (0413)	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Backhoe (1714)	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Compact Pickup - Replace w/ Van (0853)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Crack Seal Machine (1805)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance F-550 Concrete (1519)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance F-550 Paint & Sign (1622)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance F-550 Traffic Control Truck(1905)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	
Streets Maintenance F-750 Dump Truck (1405)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	
Streets Maintenance Loader (0329)	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -	\$ -	
Streets Maintenance Message Board (1906)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	
Streets Maintenance Pickup (1722)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Pickup (1723)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Pressure Washer (2102)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Roller (1002)	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Skip & Drag (1823)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	
Streets Maintenance Trailer (1902)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	
Streets Maintenance Trailer - Tack Distribution (1301)	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
Streets Maintenance Transfer Dump (1901)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750	
Transportation Planning E-150 Van (1402)	\$ -	\$ -	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Urban Forest Chipper (1717)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Urban Forest Chipper Truck (1806)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	
Urban Forestry Lift Truck (1816)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100	\$ 100	\$ 100	
Urban Forestry Water Truck (1612) (Financed)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	
405 - Infrastructure Invest CIP Fund	\$ 2,000	\$ 3,500	\$ 11,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Infrastructure Investment Fund	\$ 2,000	\$ 3,500	\$ 11,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Prado Road Bridge & Road Widening	\$ 4,750	\$ 3,500	\$ 11,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Prado Road Interchange	\$ (2,750)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
611 - Parking Fund	\$ 2,146	\$ 527	\$ 2,083	\$ 199	\$ 509	\$ 20	\$ 165	\$ 153	\$ 44	\$ 41		
Parking Fund	\$ 2,146	\$ 527	\$ 2,083	\$ 199	\$ 509	\$ 20	\$ 165	\$ 153	\$ 44	\$ 41		
919 Generator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -		
IT Replacement	\$ 32	\$ 2	\$ 8	\$ 34	\$ 9	\$ 20	\$ 39	\$ 3	\$ 44	\$ 41		
City SAN	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ 3		
Facility Security Citywide Camera Storage	\$ -	\$ -	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ 11	\$ -		
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ 10		
Network Security Upgrade	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 5	\$ -		
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -		
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -		
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -		
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -		
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1		
VMware Infrastructure Upgrade	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ 2		
VoIP Telephone System	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26		
Wireless System Citywide	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -		
Facility Security Cameras2	\$ 10	\$ -	\$ -	\$ 9	\$ -	\$ 12	\$ 12	\$ -	\$ 11	\$ -		
License Plate Recognition Replacement	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -		
Major Facility Replacements	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -		
Mobility Services TI	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -		
Mobility Fleet	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -		
Mobility Services Pool Car (EV)	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Services SUV (1737)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -		
Parking Fleet	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Services SUV with LPR (1401)	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
871 Marsh Parking Structure Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Pay Station Installation	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure EV Charging Service (2 Year)	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
CADPS EV Charging Service (2 Year)	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Maintenance	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Safety Element Construction Cameras	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Safety Element Construction Fencing	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
621 - Transit Fund	\$ 3,156	\$ 6,899	\$ 3,168	\$ 108	\$ 592	\$ 98	\$ 106	\$ 92	\$ 106	\$ 105		
Grant	\$ 1,760	\$ 6,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Fleet	\$ 1,760	\$ 6,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Refurbishment of SLO Transit Buses	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Cutaway Bus Replacement	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Electric Bus and Charging	\$ -	\$ 5,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Fund	\$ 1,396	\$ 192	\$ 3,168	\$ 108	\$ 592	\$ 98	\$ 106	\$ 92	\$ 106	\$ 105		
Bus Stop Improvements	\$ 350	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90		
Bus Wash Replacement	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Downtown Transit Center Rehabilitation	\$ 250	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
IT Replacement	\$ 11	\$ 2	\$ 3	\$ 18	\$ 2	\$ 8	\$ 16	\$ 2	\$ 16	\$ 15		
City SAN	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ 3		
Facility Security Citywide Camera Storage	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -		
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1		
Network Security Upgrade	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -		
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ -	\$ -	\$ 7	\$ -		
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -		
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ -		
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -		
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1		
VMware Infrastructure Upgrade	\$ 5	\$ -	\$ -	\$ 5	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ 6		
VoIP Telephone System	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4		
Wireless System Citywide	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 2	\$ -	\$ -		
Facility Security Cameras2	\$ 3	\$ -	\$ -	\$ 3	\$ -	\$ 4	\$ 4	\$ -	\$ 3	\$ -		
Major Facility Replacements	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -		
Mobility Services TI	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -		
Mobility Fleet	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Mobility Services Pool Car (EV)	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Lot Maintenance - Bus Yard	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Fleet	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Supervisor ADA EV Van	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
EV Infrastructure Upgrades Behind the Meter	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
601 - Water Fund	\$ 8,027	\$ 4,974	\$ 11,687	\$ 5,916	\$ 15,255	\$ 21,549	\$ 12,624	\$ 10,021	\$ 8,970	\$ 10,623		
Water Fund	\$ 8,027	\$ 4,974	\$ 11,687	\$ 5,916	\$ 15,255	\$ 21,549	\$ 12,624	\$ 10,021	\$ 8,970	\$ 10,623		
ATP - Higuera Complete Street Project	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
California Ave - Stafford to Mill	\$ 2,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Corp Yard Storage Stalls	\$ -	\$ 25	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Corporation Yard Perimeter Fence Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ 60	\$ -	\$ -		
Development Impact Fee Study	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Edna Tank Recoating	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
Electric Vehicle Charging Stations	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	
Corporation Yard EV Charging Station	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	
Groundwater Well Development Program [91506]	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construct Extraction and Treatment Wells	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construct Monitoring Wells	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Highland at UPRR and Cal Poly	\$ -	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
IT Replacement	\$ 32	\$ 9	\$ 18	\$ 56	\$ 22	\$ 23	\$ 87	\$ 8	\$ 59	\$ 180	\$ -	
City SAN	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ 12	
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23	
Network Security Upgrade	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ 11	\$ -	\$ -	\$ -	\$ 12	\$ -	
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ -	
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -	\$ -	
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ 3	\$ -	
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3	
VMware Infrastructure Upgrade	\$ 16	\$ -	\$ -	\$ 17	\$ -	\$ -	\$ 19	\$ -	\$ -	\$ -	\$ 21	
VoIP Telephone System	\$ 17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22	
Wireless System Citywide	\$ -	\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ 8	\$ -	\$ -	\$ -	
IT Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	
Point Repair	\$ 250	\$ -	\$ 250	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water System Point Repairs	\$ 250	\$ -	\$ 250	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Maintenance	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Annual UV Bulb Replacement	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Orcutt Street - Fernwood to Laurel	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Pump Station Maintenance	\$ -	\$ 45	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Pump Upgrade	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RW Effluent Meter Replacement	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Storage Tank	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Recycled Water Tank	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chemical Storage Tank Replacement	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
SGMA GSP	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Source Water Strategic Plan	\$ -	\$ -	\$ -	\$ 300	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Stenner Canyon Waterline Replacement	\$ -	\$ -	\$ -	\$ 80	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Street Reconstruction & Resurfacing	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
T-3 Water Storage Tank Replacement - High Pressure Zone	\$ -	\$ 500	\$ -	\$ -	\$ 9,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reservoir 2 Replacement	\$ -	\$ 500	\$ -	\$ -	\$ 9,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Trench Repairs	\$ 340	\$ 340	\$ 340	\$ 340	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Utilities Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sludge Dry Bed Polymer Feed and Piping	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Utilities Fleet	\$ -	\$ 600	\$ 1,069	\$ 150	\$ 240	\$ 332	\$ 190	\$ -	\$ 268	\$ 200	\$ -	
Wastewater Collections Dump Truck (0840)	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Conservation Compact Pickup (1613)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution - Water Distribution Service Truck (0847)	\$ -	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Backhoe (0720)	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Hydro Ex Trailer (1621)	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Meter Van (1909)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	
Water Distribution Pickup - Long-range (1629)	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Pickup (1523)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Pickup (1724)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	
Water Distribution Pickup (1903)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -	
Water Distribution Pickup (1908)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -	
Water Distribution Portable Generator (1619)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Portable Generator (2007)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	
Water Distribution Service Truck (0846)	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution Trailer (0235)	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Treatment Plant Forklift (0910)	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Treatment Plant Pickup (1004)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Treatment Plant Service Truck (1644)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
WTP Utility Cart	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water - Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,414	\$ 2,558	\$ 2,398	\$ 2,478	\$ 2,388	\$ -	
Water - Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700	\$ 9,785	\$ 7,475	\$ 6,165	\$ 7,855	\$ -	
Water Distribution System	\$ 113	\$ -	\$ 120	\$ 1,280	\$ 1,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Actiflo Electrical Panel Replacement	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Actiflo Poly Blend Units	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cityworks Integration (water)	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contact Basin Drain Repair - Ozone System	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Effluent Pipe Corrosion Protection	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Facility Master Plan	\$ -	\$ -	\$ -	\$ 700	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Package Thickener	\$ -	\$ -	\$ -	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Washwater Reclamation Pipe Cleaning	\$ -	\$ -	\$ -	\$ -	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution System Hydraulic Model Update	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Distribution System - Infrastructure Renewal Strategy (IRS)	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Fund Installations	\$ 173	\$ 173	\$ 173	\$ 173	\$ 173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chemical System Maintenance	\$ 33	\$ 33	\$ 33	\$ 33	\$ 33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Ozone System Maintenance	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Fund Fund Installations	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Main Replacement	\$ -	\$ -	\$ -	\$ -	\$ 180	\$ 3,080	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Meters and Boxes	\$ 958	\$ 958	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Storage Tank Inspection and Cleaning	\$ 10	\$ 10	\$ 90	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reservoir 1 Floating Cover	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reservoir 2 Floating Cover	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Storage Tanks	\$ 10	\$ 10	\$ -	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Treatment Plant - Water Meter Replacement	\$ 55	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Drying Bed Meters	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Effluent Meter Replacement	\$ -	\$ 32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Salinas Water Meter	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Valve Cover Adjustments	\$ 285	\$ 35	\$ 35	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Waterline Abandonment & Connections	\$ -	\$ 50	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Waterline Replacement: Chorro - Highland to Meinecke	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Waterline Replacement: Santa Rosa - Stenner Creek Road to Highland	\$ -	\$ -	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WTP - Filter Media Replacement and Underdrain Repairs	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WTP - Roof Replacement	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
602 - Sewer Fund	\$ 7,834	\$ 6,932	\$ 4,198	\$ 4,621	\$ 5,421	\$ 6,636	\$ 3,901	\$ 6,240	\$ 2,988	\$ 7,196	\$ -	
Sewer Fund	\$ 7,834	\$ 6,932	\$ 4,198	\$ 4,621	\$ 5,421	\$ 6,636	\$ 3,901	\$ 6,240	\$ 2,988	\$ 7,196	\$ -	

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
ATP - Higuera Complete Street Project	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chorro - Boysen to Rougeot Pipeline Replacement	\$ -	\$ 2,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Corp Yard Storage Stalls	\$ -	\$ 25	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Corporation Yard Perimeter Fence Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ 60	\$ -	\$ -	\$ -	
Development Impact Fee Study	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Electric Vehicle Charging Stations	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	
Corporation Yard EV Charging Station	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	
Fire Hydrants	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ -	\$ -	\$ -	
Foothill Sewer Lift Station Replacement	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Inflow/Infiltration Reduction	\$ 420	\$ 420	\$ 420	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
IT Replacement	\$ 35	\$ 9	\$ 26	\$ 86	\$ 36	\$ 25	\$ 93	\$ 15	\$ 88	\$ 198	\$ -	
City SAN	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ 12	\$ -	
Facility Security Citywide Camera Storage	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 21	\$ -	\$ -	\$ -	\$ -	\$ 24	\$ -	
Network Security Upgrade	\$ -	\$ -	\$ 9	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ 11	\$ -	\$ -	
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ -	\$ -	
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -	\$ -	
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 4	\$ -	\$ -	
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ 18	\$ -	
VMware Infrastructure Upgrade	\$ 21	\$ -	\$ -	\$ 23	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ 27	\$ -	
VoIP Telephone System	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17	\$ -	
Wireless System Citywide	\$ -	\$ -	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ -	\$ -	
Facility Security Cameras2	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ 1	\$ 1	\$ -	\$ 1	\$ -	\$ -	
IT Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 58	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	
Murry, Chorro, Meineke Sewer Main	\$ -	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Point Repairs - Wastewater Collections System	\$ 340	\$ 240	\$ 240	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer - Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ 2,000	\$ -	
Sewer - Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,030	\$ 3,240	\$ 5,980	\$ 2,900	\$ 4,998	\$ -	
Sewer Lift Station Maintenance	\$ 350	\$ -	\$ 80	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Laguna Lift Station Pump Upgrade	\$ 150	\$ -	\$ 80	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Screw Press	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Lift Station Replacement - Airport	\$ -	\$ -	\$ -	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Lift Station Replacement - Silver City	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Main Replacement	\$ 35	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Oceanaire - Cayucos to Froom Road	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Oceanaire - Laguna to Cayucos	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Main Replacement: Broad, Murray, and Chorro	\$ -	\$ -	\$ 145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Main Replacement: Buchon - Morro to Johnson	\$ 135	\$ -	\$ 2,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Maintenance Cover Adjustments	\$ 110	\$ 30	\$ 30	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer-main Replacement: Foothill Siphon	\$ -	\$ -	\$ -	\$ 150	\$ 1,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer-main Replacement: Morro, Mill, Santa Rosa, and Chorro	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer-main Replacement: Serrano, Bressi, Dana, and Higuera	\$ -	\$ -	\$ -	\$ -	\$ 1,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer-main Replacements:	\$ -	\$ 310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
San Jose, Ramona, Monte Vista, and California	\$ -	\$ 310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer-main Replacements:	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Taft, Hathaway, Phillips, Buena Vista, and Loomis	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Street Reconstruction & Resurfacing	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Trench Repairs	\$ 25	\$ 25	\$ 25	\$ 30	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Utilities Maintenance	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cityworks Sewer Strategic Plan & Implementation	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Coating Maintenance	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	
Utilities Fleet	\$ 238	\$ -	\$ 617	\$ 46	\$ 275	\$ 477	\$ 458	\$ 50	\$ -	\$ -	\$ -	
Environmental Compliance - Compact Pickup (0816)	\$ -	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Environmental Compliance - Sedan (0805)	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collection Van (1643)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collection Van Camera Replacement	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Portable Pump (1730)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Caterpillar Excavator (0626)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Concrete Trailer (1804)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	
Wastewater Collections Dump Truck (0840)	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Hydrocleaner (1407)	\$ -	\$ -	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Portable Generator (1620)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Service Truck (1608)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Service Truck (1810)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Truck (1631)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83	\$ -	\$ -	\$ -	\$ -	
Wastewater Collections Truck w/Dump Bed (1811)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Quality Lab SUV (1713)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF Compact Pickup 4x4 (0851)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF Compact Pickup (1522)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -	\$ -	
Utilities Maintenance	\$ 275	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Rebuild Influent Storm Pumps	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Asset Replacement	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewer Headworks Grit Piping and Blowers	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Meters and Boxes	\$ 958	\$ 958	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF - Building Maintenance	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lab Admin HVAC	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF - Digester Flare Upgrade	\$ -	\$ 1,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF - Digester Flare Upgrade	\$ -	\$ 1,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF Asset Replacement	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
UV Bulb Replacement (annual replacement)	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF Upgrade	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WRRF Facility Upgrade Construction	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Islay Sewer Replacement	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Islay Sewer Replacement	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
514 - San Luis Ranch Area Transportation	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
San Luis Ranch Transportation Fee	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
California & Taft Roundabout	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
516 - Citywide Fire Impact Fee	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fire Impact Fee	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fire Station 3&4 Remodel	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
519 - Park Improvement Impact Fee Fund - Citywide	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Park Improvement Fee	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Emerson Park Amenity Upgrades and Beautification	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

2025-27 Draft CIP
10-Year: Projects by Fund

Project By Fund	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Year 10 -	
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)	(\$K)	
Debt	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Prado Road Interchange	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Grants	\$ 170	\$ 6,450	\$ 250	\$ 1,250	\$ 35,250	\$ 250	\$ 250	\$ 750	\$ 250	\$ 250		
Grant	\$ -	\$ 6,200	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -		
Broadband Infrastructure	\$ -	\$ 6,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Fleet	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire Truck 1 - Tiller Ladder Truck (Replacement) (1017)	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -		
Anholm Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -		
Seeking Additional Grant	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Prado Road Interchange	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -		
SLOCOG	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Prado Road Interchange	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Transportation Development Act TDA	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Active Transportation Plan Implementation	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Pedestrian Facility Improvements	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Zone 9	\$ 170	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150		
Silt Removal	\$ 170	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150		
San Luis Ranch Contributions	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -		
San Luis Ranch Cash	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Prado Road Interchange	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Grand Total	\$ 51,495	\$ 56,058	\$ 61,160	\$ 40,247	\$ 168,101	\$ 52,660	\$ 40,195	\$ 40,961	\$ 36,629	\$ 43,065		

2025-27 Draft CIP
10-Year: Projects by Type Summary

	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
Project By Type	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
New Asset	\$ 12,554	\$ 12,830	\$ 18,192	\$ 6,580	\$ 126,530	\$ 1,330	\$ 2,880	\$ 2,780	\$ 10,080	\$ 9,340
Asset Maintenance	\$ 11,605	\$ 15,385	\$ 12,239	\$ 14,350	\$ 9,344	\$ 10,535	\$ 10,575	\$ 11,311	\$ 8,147	\$ 9,974
Asset Replacement	\$ 6,372	\$ 11,874	\$ 8,460	\$ 5,362	\$ 5,935	\$ 7,246	\$ 5,615	\$ 3,790	\$ 1,000	\$ 1,140
Asset Maintenance - Utilities	\$ 11,938	\$ 10,152	\$ 2,095	\$ 9,500	\$ 19,383	\$ 15,599	\$ 2,663	\$ 2,453	\$ 2,478	\$ 4,388
Asset Replacement - Utilities	\$ 3,801	\$ 926	\$ 12,060	\$ 200	\$ 720	\$ 11,730	\$ 13,025	\$ 13,455	\$ 9,065	\$ 12,853
Reserve	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000
IT Replacement	\$ 1,793	\$ 645	\$ 2,102	\$ 2,622	\$ 1,191	\$ 1,689	\$ 919	\$ 1,402	\$ 2,296	\$ 2,131
Fleet	\$ 1,916	\$ 2,528	\$ 4,145	\$ 4,259	\$ 4,387	\$ 3,864	\$ 3,876	\$ 4,359	\$ 1,184	\$ 1,903
Project Completed	\$ (878)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Re-Prioritized Project	\$ (188)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total	\$ 52,912	\$ 58,340	\$ 63,293	\$ 46,872	\$ 171,489	\$ 55,993	\$ 43,552	\$ 42,550	\$ 38,250	\$ 45,728

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
New Asset	\$ 12,554	\$ 12,830	\$ 18,192	\$ 6,580	\$ 126,530	\$ 1,330	\$ 2,880	\$ 2,780	\$ 10,080	\$ 9,340
Active Transportation Plan Implementation	\$ -	\$ 200	\$ 200	\$ 400	\$ 200	\$ 350	\$ 550	\$ 200	\$ 400	\$ 200
Active Transportation Plan Tier 1 Network Implementation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -
Bicycle Facility Improvements	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Local Revenue Measure	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Pavement Maintenance Projects Complete Street	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -
Pedestrian Facility Improvements	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Transportation Development Act TDA	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
ATP - Foothill Boulevard Complete Street Project	\$ -	\$ 200	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Foothill Construction	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Foothill Planning and Design	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Higuera Complete Street Project	\$ 2,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Higuera Complete Street (Sewer)	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Higuera Complete Street (Water)	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Higuera Complete Street Project	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ATP - Railroad Safety Trail (Orcutt to Tiburon)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ -	\$ 2,450
ATP - Railroad Safety Trail (Orcutt to Tiburon)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ -	\$ 2,450
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ -	\$ 1,450
Orcutt Area TIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
ATP-South Broad Street Corridor	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
ATP-South Broad St Corridor	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
Broadband Plan	\$ -	\$ 6,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Broadband Infrastructure	\$ -	\$ 6,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ 6,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp Yard Storage Stalls	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp Yard Material Storage Stalls	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cultural Arts District Parking Structure	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cultural Arts District Parking Garage Construction	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Agreement - City Share	\$ -	\$ -	\$ 800	\$ 1,000	\$ -	\$ 800	\$ -	\$ 1,000	\$ -	\$ -
City Contributions for Future Development Agreements	\$ -	\$ -	\$ 800	\$ 1,000	\$ -	\$ 800	\$ -	\$ 1,000	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 800	\$ 1,000	\$ -	\$ 800	\$ -	\$ 1,000	\$ -	\$ -
Righetti/Orcutt Area Park	\$ 6,500	\$ -	\$ 400	\$ -	\$ 2,000	\$ -	\$ 1,900	\$ -	\$ 9,500	\$ 6,110
Righetti Park (Pocket Park)	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Righetti Park - Phase 1 (Play Structure and Fields)	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Righetti Park - Phase 2 (Pickelball)	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -
Righetti Park - Phase 3 (Pump Track)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ -	\$ -	\$ -
Righetti Park - Phase 4 (Basketball and Parking)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500	\$ -
Righetti Park - Phase 5 (Tennis Courts)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,110
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,110
Righetti Park (Linear Park)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electric Vehicle Charging Stations	\$ 442	\$ 430	\$ 30	\$ 30	\$ 180	\$ 30	\$ 280	\$ 430	\$ 30	\$ 30
1042 Walnut (Police Station) EV Charging Station	\$ 412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -
Corporation Yard EV Charging Station	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240	\$ -	\$ -
Sewer Fund	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Water Fund	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Fire Station 1 EV Charging Station	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Various City Facilities EV Charging Stations	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30
Local Revenue Measure	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30
Emily Street Extension	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Emily Street Extension	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Fire Station 5	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -
Fire Station 5 Programming and Entitlements	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -
Major Facility Replacement Fund	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 5 Interim	\$ -	\$ -	\$ 440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 5 (Interim)	\$ -	\$ -	\$ 440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Swim Center Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears									
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35		
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)		
Neighborhood Traffic Improvements	\$ -	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35		
Local Revenue Measure	\$ -	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35		
Open Space Maintenance	\$ 125	\$ 125	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170		
General Open Space Maintenance	\$ 75	\$ 75	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120		
Local Revenue Measure	\$ 75	\$ 75	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120		
Open Space Fencing	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
Local Revenue Measure	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
Park Major Maintenance & Repairs	\$ 350	\$ 475	\$ 725	\$ 480	\$ 410	\$ 1,510	\$ 390	\$ 410	\$ 365	\$ 385		
ADA Transition Plan Implementation	\$ -	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25	\$ 25	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ 25	\$ -	\$ 25	\$ -	\$ 25	\$ 25	\$ -	\$ -		
Concrete Bench & Table Replacement Various Locations	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15		
Local Revenue Measure	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15		
Irrigation Mainline Leak Repair	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
Local Revenue Measure	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50		
Islay Park Flatwork Replacement	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Laguna Lake Park Docks and Ramp	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Mission Plaza Railing Upgrade	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35		
Local Revenue Measure	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35	\$ -	\$ 35		
Parks Play Surfacing	\$ 285	\$ 285	\$ 285	\$ 280	\$ 285	\$ 285	\$ 285	\$ 285	\$ 285	\$ 285		
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285	\$ -		
Local Revenue Measure	\$ 285	\$ 285	\$ 285	\$ 280	\$ 285	\$ 285	\$ 285	\$ 285	\$ -	\$ 285		
Sinsheimer Park Outfield Wall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ 125	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ 125	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Playground Turf, Soft Surface Replacement, and Hillside T	\$ -	\$ 50	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ 50	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Stadium Bleachers	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -		
Water Stations & Supply Lines	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ 15	\$ -	\$ 15	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ 15	\$ -	\$ 15	\$ -		
Parking Lot Maintenance	\$ 178	\$ -	\$ 1,010	\$ 500	\$ 40	\$ 475	\$ 1,700	\$ 400	\$ -	\$ -		
Laguna Lake Golf Course Paving Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -		
Laguna Lake Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 1,250	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 1,250	\$ -	\$ -	\$ -		
Ludwick Community Center Parking Lot Paving	\$ -	\$ -	\$ 30	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ 30	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Meadow Park Parking Lot Paving	\$ 178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ 178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Santa Rosa Park Parking Lot Paving	\$ -	\$ -	\$ 980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ 980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sinsheimer Park Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 350	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 350	\$ -	\$ -	\$ -	\$ -		
Throop Park Parking Lot Paving	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 400	\$ -	\$ -	\$ -		
Parking Lot Maintenance - Bus Yard	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Lot Maintenance - Bus Yard	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Transit Fund	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
871 Marsh Parking Structure Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Fund	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure EV Charging Service (2 Year)	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
CADPS EV Charging Service (2 Year)	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Fund	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Maintenance	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Safety Element Construction Cameras	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Fund	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Structure Safety Element Construction Fencing	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parking Fund	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Pedestrian and Bicycle Pathway Maintenance	\$ -	\$ -	\$ 100	\$ 100	\$ 165	\$ 200	\$ 100	\$ 200	\$ -	\$ 100		
Andrews and Johnson Bike Path Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 65	\$ 200	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 65	\$ 200	\$ -	\$ -	\$ -	\$ -		
Pedestrian and Bicycle Pathway Maintenance	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ 200	\$ -	\$ 100		
Local Revenue Measure	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ 200	\$ -	\$ 100		
Public Art Installations	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Public Art Installations	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Local Revenue Measure	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Public Art Maintenance	\$ 110	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210	\$ 210		
Public Art Coordination	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110		
Local Revenue Measure	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110		
Public Art Procurement	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Local Revenue Measure	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		
Senior Center Paint and Window	\$ -	\$ 35	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Senior Center Paint and Window	\$ -	\$ 35	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local Revenue Measure	\$ -	\$ 35	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Sidewalk Replacement and Cleaning	\$ 140	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 150	\$ 150	\$ 150	\$ 150		
Sidewalk Replacement and Cleaning	\$ 140	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 150	\$ 150	\$ 150	\$ 150		
Local Revenue Measure	\$ 140	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 150	\$ 150	\$ 150	\$ 150		
Silt Removal	\$ 170	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150		

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Silt Removal 2025	\$ 170	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
Zone 9	\$ 170	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
Storm Drain System Replacement	\$ -	\$ 750	\$ 250	\$ 525	\$ 75	\$ 750	\$ -	\$ 1,000	\$ -	\$ 1,000
Drainage Infrastructure Replacement	\$ -	\$ 750	\$ -	\$ 450	\$ -	\$ 750	\$ -	\$ 1,000	\$ -	\$ 1,000
Local Revenue Measure	\$ -	\$ 750	\$ -	\$ 450	\$ -	\$ 750	\$ -	\$ 1,000	\$ -	\$ 1,000
Storm Drain Long-Range Plan	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trash Capture	\$ -	\$ -	\$ 150	\$ 75	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 150	\$ 75	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -
Street Lights	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Streetlights	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Local Revenue Measure	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Street Reconstruction & Resurfacing	\$ 3,970	\$ 3,000	\$ 3,480	\$ 3,000	\$ 3,222	\$ 3,000	\$ 4,546	\$ 4,344	\$ 4,065	\$ 3,772
Paving Project (Yearly)	\$ 3,970	\$ 3,000	\$ 3,480	\$ 3,000	\$ 3,222	\$ 3,000	\$ 4,546	\$ 4,344	\$ 4,065	\$ 3,772
Local Revenue Measure	\$ 3,960	\$ 3,000	\$ 3,480	\$ 3,000	\$ 3,222	\$ 3,000	\$ 4,546	\$ 4,344	\$ 4,065	\$ 3,772
Sewer Fund	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Maintenance and Replacement	\$ 351	\$ 430	\$ 500	\$ 300	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
No Parking Sign Installations	\$ 91	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Local Revenue Measure	\$ 91	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Traffic Signal Asset Maintenance and Replacements (ADA)	\$ 100	\$ 200	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Local Revenue Measure	\$ 100	\$ 200	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Traffic Signs & Striping Maintenance	\$ 160	\$ 130	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Local Revenue Measure	\$ 160	\$ 130	\$ 200	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Transit Fleet	\$ 1,500	\$ 6,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Refurbishment of SLO Transit Buses	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Electric Bus and Charging	\$ -	\$ 5,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ 5,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Impact Fee Program Update	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Impact Fee Program Update	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Monitoring & Modeling Update	\$ 15	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55
Transportation Monitoring & Modeling Update	\$ 15	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55
Local Revenue Measure	\$ 15	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55
Urban Forest Maintenance	\$ 400	\$ 400	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450
Urban Forest Maintenance	\$ 400	\$ 400	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450
Local Revenue Measure	\$ 400	\$ 400	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450
Vision Zero Program Implementation	\$ -	\$ 250	\$ 200	\$ 200	\$ -	\$ 200	\$ 200	\$ 200	\$ -	\$ 200
Vision Zero Program Implementation	\$ -	\$ 250	\$ 200	\$ 200	\$ -	\$ 200	\$ 200	\$ 200	\$ -	\$ 200
Local Revenue Measure	\$ -	\$ 250	\$ 200	\$ 200	\$ -	\$ 200	\$ 200	\$ 200	\$ -	\$ 200
Asset Replacement	\$ 6,352	\$ 11,854	\$ 8,440	\$ 5,342	\$ 5,915	\$ 5,446	\$ 3,815	\$ 3,790	\$ 1,000	\$ 1,140
Big Belly Replacements	\$ 170	\$ 85	\$ 265	\$ 90	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -
Big Belly Trash and Recycling Cans in Parks	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Compacting Big Belly in Small Parks	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recycling-Solid Waste Big Belly in Downtown (15 locations per year)	\$ 85	\$ 85	\$ 90	\$ 90	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 85	\$ 85	\$ 90	\$ 90	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -
Building Electrification - Priority SST Projects	\$ -	\$ -	\$ 1,305	\$ 1,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Electrification - City Hall Heat Pump	\$ -	\$ -	\$ 100	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 100	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Electrification - Rooftop Units at Corp Yard	\$ -	\$ -	\$ 55	\$ 370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 55	\$ 370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Electrification - Swim Center Heat Pump	\$ -	\$ -	\$ 1,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 1,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
California & Taft Roundabout	\$ 500	\$ 3,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
California & Taft Roundabout	\$ 500	\$ 3,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Luis Ranch Transportation Fee	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Hall Drought Tolerant Landscaping and Restroom	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Hall Drought Tolerant Landscaping and Restroom	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Downtown Transit Center Rehabilitation (Transit Fund)	\$ 250	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Downtown Transit Center Rehabilitation (Transit Fund)	\$ 250	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Fund	\$ 250	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson Park Amenity Upgrades and Beautification	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson Park Amenity Upgrades and Beautification	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Improvement Fee	\$ 1,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 1 Wash Area	\$ 40	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 1 Vehicle Wash Area	\$ 40	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 40	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 3&4 Remodel	\$ 1,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 3&4 Remodel	\$ 1,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Impact Fee	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 1,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Course Pro Shop - Flood Damage Repair	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Course Pro Shop - Flood Damage Repair	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
IIF Public Safety Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Contribution to IIF for Future Public Safety Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475	\$ -	\$ 1,000	\$ 1,000
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525	\$ 1,000	\$ -	\$ -
Laguna Lake Golf Course Irrigation Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,700	\$ -	\$ -	\$ -
Laguna Lake Golf Course Irrigation Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,700	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,700	\$ -	\$ -	\$ -
Ludwick Roof, Solar, Siding, and HVAC	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LCC Roof, Solar, Siding, and HVAC	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Maintenance	\$ 178	\$ 400	\$ 630	\$ 1,960	\$ 400	\$ 690	\$ 1,000	\$ 40	\$ -	\$ 40
Fire Station 1 Tile Roof Moisture Barrier & Termiting	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City County Community Room TI (paint, carpet, lighting fixtures)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Hall Fire Alarm Fire Alarm Control Panel	\$ -	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City/County Library front steps	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -
Citywide Fire Alarm Communication Upgrade (Cell connection)	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp Yard Roof Coating	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -
Dispatch Center Flat Roof Coating	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dispatch HVAC Replacement	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Existing SLO Repertory Theater Tenant Improvements	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 150	\$ 1,000	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 150	\$ 1,000	\$ -	\$ -	\$ -
Facility Roll Up Door Replacements - Various Locations	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20
Local Revenue Measure	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20
IT Room Heat Pump Replacements	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20
Local Revenue Measure	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20	\$ -	\$ 20
Parks and Recreation Roofing, Siding, and Exterior Painting	\$ -	\$ 170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Emergency Communications Center Workstation/Carpet	\$ -	\$ 50	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 50	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Railroad Museum Roof	\$ -	\$ -	\$ 30	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 30	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Senior Center Roof	\$ -	\$ -	\$ -	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 85	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Deck Replacement	\$ -	\$ -	\$ 100	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 100	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Multipurpose Room flooring	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Old Bath House Roof	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Olympic Pool Thermal Blankets	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacements	\$ -	\$ -	\$ 200	\$ 100	\$ 1,000	\$ -	\$ -	\$ 2,000	\$ -	\$ -
Corporation Yard TI	\$ -	\$ -	\$ 50	\$ 100	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 50	\$ 100	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -
Mobility Services TI	\$ -	\$ -	\$ 150	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Fund	\$ -	\$ -	\$ 75	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -
Park Major Maintenance & Repairs	\$ -	\$ 150	\$ -	\$ -	\$ 175	\$ -	\$ 15	\$ 250	\$ -	\$ -
Devault Basketball Court Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 250	\$ -	\$ -
Johnson Park Sidewalk & Tree Replacement	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -
Landscape Controller System Upgrade to Calsense	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Pay Station Installation	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Pay Station Installation	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Playground Equipment Replacement	\$ 550	\$ -	\$ 540	\$ 100	\$ -	\$ 850	\$ 100	\$ 500	\$ -	\$ 100
Anholm Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 500	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
DeVault Ranch Playground Replacement	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
French Park Playground Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Laguna Hills Playground Replacement	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -
Vista Lago Playground Replacement	\$ -	\$ -	\$ 540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ 540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 Tenant Improvements	\$ 600	\$ 4,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 Paint and Carpet Replacement	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacement Fund	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Police Building - 1042 TI	\$ 350	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 350	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 TI (HVAC Package Unit Replacement)	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Building - 1042 TI (Hydronic System)	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Range Facility Improvements and Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 750	\$ -	\$ -	\$ -	\$ -
Police Range Facility Improvements and Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 750	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 750	\$ -	\$ -	\$ -	\$ -
Public Safety Center	\$ -	\$ 200	\$ -	\$ -	\$ 300	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Public Safety Center Entitlements/Design	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Public Safety Center Programming	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Storm Response and Recovery	\$ 100	\$ 2,169	\$ -	\$ 1,972	\$ 3,700	\$ 1,856	\$ -	\$ -	\$ -	\$ -
Laguna Lake Golf Course Bridge Replacement	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mission Plaza Creek Sidewalk Repair	\$ -	\$ -	\$ -	\$ 870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mitigation Planting	\$ 100	\$ 1,569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 100	\$ 1,569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prefumo Creek Grade Structure	\$ -	\$ -	\$ -	\$ 902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SLO Creek Repairs at Elks Lodge	\$ -	\$ -	\$ -	\$ 200	\$ 3,700	\$ 1,856	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 200	\$ 3,700	\$ 1,856	\$ -	\$ -	\$ -	\$ -
Traffic Maintenance and Replacement	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
No Parking Sign Installations	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Asset Maintenance - Utilities	\$ 11,938	\$ 10,152	\$ 2,095	\$ 9,500	\$ 19,383	\$ 15,599	\$ 2,663	\$ 2,453	\$ 2,478	\$ 4,388
California Ave - Stafford to Mill	\$ 2,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
California Ave - Stafford to Mill	\$ 2,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 2,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chorro - Boysen to Rougeot Pipeline Replacement	\$ -	\$ 2,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chorro - Boysen to Rougeot Pipeline Replacement	\$ -	\$ 2,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 2,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Edna Tank Recoating	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Edna Water Tank Recoating	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Hydrants	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ -
Fire Hydrants	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ -
Sewer Fund	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ 55	\$ -
Groundwater Well Development Program [91506]	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construct Extraction and Treatment Wells	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construct Monitoring Wells	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Highland at UPRR and Cal Poly	\$ -	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -
Highland at UPRR and Cal Poly	\$ -	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -
Inflow/Infiltration Reduction	\$ 420	\$ 420	\$ 420	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -
Inflow/Infiltration Reduction	\$ 420	\$ 420	\$ 420	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 420	\$ 420	\$ 420	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -
Murry, Chorro, Meineke Sewer Main	\$ -	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Murray, Chorro, Meineke	\$ -	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Point Repair	\$ 250	\$ -	\$ 250	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -
Water System Point Repairs	\$ 250	\$ -	\$ 250	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 250	\$ -	\$ 250	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -
Point Repairs - Wastewater Collections System	\$ 340	\$ 240	\$ 240	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -
Point Repairs - Wastewater Collections System	\$ 340	\$ 240	\$ 240	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 340	\$ 240	\$ 240	\$ -	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Maintenance	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Annual UV Bulb Replacement	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Orcutt Street - Fernwood to Laurel	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Orcutt Street - Fernwood to Laurel	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Pump Station Maintenance	\$ -	\$ 45	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Pump Upgrade	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
RW Effluent Meter Replacement	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Tank	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chemical Storage Tank Replacement	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer - Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ 2,000
Sewer Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ 2,000
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ 2,000

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Sewer Lift Station Maintenance	\$ 350	\$ -	\$ 80	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -
Laguna Lift Station Pump Upgrade	\$ 150	\$ -	\$ 80	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 150	\$ -	\$ 80	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -
Screw Press	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Lift Station Replacement - Airport	\$ -	\$ -	\$ -	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Airport Lift Station	\$ -	\$ -	\$ -	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Maintenance Cover Adjustments	\$ 110	\$ 30	\$ 30	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Maintenance Hole Cover Adjustments	\$ 110	\$ 30	\$ 30	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 110	\$ 30	\$ 30	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer-main Replacement: Foothill Siphon	\$ -	\$ -	\$ -	\$ 150	\$ 1,950	\$ -	\$ -	\$ -	\$ -	\$ -
Foothill Sewer Siphon Replacement	\$ -	\$ -	\$ -	\$ 150	\$ 1,950	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 150	\$ 1,950	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer-main Replacement: Serrano, Bressi, Dana, and Higuera	\$ -	\$ -	\$ -	\$ -	\$ 1,895	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement: Serrano, Bressi, Dana and Higuera	\$ -	\$ -	\$ -	\$ -	\$ 1,895	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,895	\$ -	\$ -	\$ -	\$ -	\$ -
Source Water Strategic Plan	\$ -	\$ -	\$ -	\$ 300	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ -
Source Water Strategic Plan	\$ -	\$ -	\$ -	\$ 300	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 300	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ -
Stenner Canyon Waterline Replacement	\$ -	\$ -	\$ -	\$ 80	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ -
Stenner Canyon Waterline Replacement	\$ -	\$ -	\$ -	\$ 80	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 80	\$ 1,100	\$ -	\$ -	\$ -	\$ -	\$ -
T-3 Water Storage Tank Replacement - High Pressure Zone	\$ -	\$ 500	\$ -	\$ -	\$ 9,250	\$ -	\$ -	\$ -	\$ -	\$ -
Reservoir 2 Replacement	\$ -	\$ 500	\$ -	\$ -	\$ 9,250	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 500	\$ -	\$ -	\$ 9,250	\$ -	\$ -	\$ -	\$ -	\$ -
Trench Repairs	\$ 365	\$ 365	\$ 365	\$ 370	\$ 370	\$ -	\$ -	\$ -	\$ -	\$ -
Trench Repairs- Sewer	\$ 25	\$ 25	\$ 25	\$ 30	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 25	\$ 25	\$ 25	\$ 30	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -
Trench Repairs- Water	\$ 340	\$ 340	\$ 340	\$ 340	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 340	\$ 340	\$ 340	\$ 340	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities Maintenance	\$ -	\$ 45	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -
Cityworks Sewer Strategic Plan & Implementation	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Coating Maintenance	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sludge Dry Bed Polymer Feed and Piping	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities Fleet	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Collection Van Camera Replacement	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities Maintenance	\$ 275	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rebuild Influent Storm Pumps	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Asset Replacement	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Headworks Grit Piping and Blowers	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water - Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,414	\$ 2,558	\$ 2,398	\$ 2,478	\$ 2,388
Water - Major Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,414	\$ 2,558	\$ 2,398	\$ 2,478	\$ 2,388
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,414	\$ 2,558	\$ 2,398	\$ 2,478	\$ 2,388
Water Distribution System	\$ 113	\$ -	\$ 120	\$ 1,280	\$ 1,038	\$ -	\$ -	\$ -	\$ -	\$ -
Actiflo Electrical Panel Replacement	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Actiflo Poly Blend Units	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cityworks Integration (water)	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contact Basin Drain Repair - Ozone System	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Effluent Pipe Corrosion Protection	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facility Master Plan	\$ -	\$ -	\$ -	\$ 700	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 700	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -
Package Thickener	\$ -	\$ -	\$ -	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Washwater Reclamation Pipe Cleaning	\$ -	\$ -	\$ -	\$ -	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution System Hydraulic Model Update	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution System - Infrastructure Renewal Strategy (IRS)	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund Installations	\$ 173	\$ 173	\$ 173	\$ 173	\$ 173	\$ -	\$ -	\$ -	\$ -	\$ -
Chemical System Maintenance	\$ 33	\$ 33	\$ 33	\$ 33	\$ 33	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 33	\$ 33	\$ 33	\$ 33	\$ 33	\$ -	\$ -	\$ -	\$ -	\$ -
Ozone System Maintenance	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund Fund Installations	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Compressor and Dryer Maintenance	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -
Water Main Replacement	\$ -	\$ -	\$ -	\$ -	\$ 180	\$ 3,080	\$ -	\$ -	\$ -	\$ -
Foothill - Chorro to California 24" Pipeline Inter-tie	\$ -	\$ -	\$ -	\$ -	\$ 180	\$ 3,080	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 180	\$ 3,080	\$ -	\$ -	\$ -	\$ -
Water Meters and Boxes	\$ 1,450	\$ 1,450	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
Water Meter and Box (Sewer Fund)	\$ 958	\$ 958	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 958	\$ 958	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Water Meter Boxes (Water Fund)	\$ 492	\$ 492	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 492	\$ 492	\$ 25	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Water Storage Tank Inspection and Cleaning	\$ 10	\$ 10	\$ 90	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Reservoir 1 Floating Cover	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reservoir 2 Floating Cover	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Storage Tanks	\$ 10	\$ 10	\$ -	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 10	\$ 10	\$ -	\$ 10	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant - Water Meter Replacement	\$ 55	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Drying Bed Meters	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Effluent Meter Replacement	\$ -	\$ 32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Salinas Water Meter	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Valve Cover Adjustments	\$ 285	\$ 35	\$ 35	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Water Valve Cover Adjustments	\$ 285	\$ 35	\$ 35	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 285	\$ 35	\$ 35	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Waterline Abandonment & Connections	\$ -	\$ 50	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
Waterline Abandonment & Connections	\$ -	\$ 50	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 50	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF - Building Maintenance	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lab Admin HVAC	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF - Digester Flare Upgrade	\$ -	\$ 1,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF - Digester Flare Upgrade	\$ -	\$ 1,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 1,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WTP - Filter Media Replacement and Underdrain Repairs	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Filter Media Replacement and Underdrain Repairs	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Islay Sewer Replacement	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Islay Sewer Replacement	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Asset Replacement - Utilities	\$ 3,801	\$ 926	\$ 12,060	\$ 200	\$ 720	\$ 11,730	\$ 13,025	\$ 13,455	\$ 9,065	\$ 12,853
Development Impact Fee Study	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water - Development Impact Fee Study	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Foothill Sewer Lift Station Replacement	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -
Foothill Sewer Lift Station Replacement	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Storage Tank	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -
Recycled Water Storage Expansion Study	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer - Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,030	\$ 3,240	\$ 5,980	\$ 2,900	\$ 4,998
Sewer Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,030	\$ 3,240	\$ 5,980	\$ 2,900	\$ 4,998
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,030	\$ 3,240	\$ 5,980	\$ 2,900	\$ 4,998
Sewer Lift Station Replacement - Silver City	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Silver City Sewer Lift Station Replacement	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement	\$ 35	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Oceanair - Cayucos to Froom Road	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oceanair - Laguna to Cayucos	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement: Broad, Murray, and Chorro	\$ -	\$ -	\$ 145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement: Broad, Murray, and Chorro	\$ -	\$ -	\$ 145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ 145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement: Buchon - Morro to Johnson	\$ 135	\$ -	\$ 2,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Main Replacement: Buchon - Morro to Johnson	\$ 135	\$ -	\$ 2,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 135	\$ -	\$ 2,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer-main Replacement: Morro, Mill, Santa Rosa, and Chorro	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Morro, Mill, Santa Rosa, Chorro Pipeline Replacement	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer-main Replacements: Taft, Hathaway, etc	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taft, Hathaway, Phillips, Buena Vista, and Loomis	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer-main Replacements: San Jose, Ramona, Monte Vista, and California	\$ -	\$ 310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Jose, Ramona, Monte Vista, and California Pipeline Replacement	\$ -	\$ 310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ 310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
SGMA GSP	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
SGMA GSP	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Water - Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700	\$ 9,785	\$ 7,475	\$ 6,165	\$ 7,855
Water - Pipeline Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700	\$ 9,785	\$ 7,475	\$ 6,165	\$ 7,855
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700	\$ 9,785	\$ 7,475	\$ 6,165	\$ 7,855
Water Meters and Boxes	\$ 466	\$ 466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Meters and Boxes - AMI Radio	\$ 466	\$ 466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 466	\$ 466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waterline Replacement: Chorro - Highland to Meinecke	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chorro - Highland to Meinecke 24 inch Pipeline Replacement	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waterline Replacement: Santa Rosa - Stenner Creek Road to Highland	\$ -	\$ -	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Line Replacement: Santa Rosa - Stenner Creek	\$ -	\$ -	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF Asset Replacement	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
UV Bulb Replacement (annual replacement)	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF Upgrade	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF Facility Upgrade Construction	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WTP - Roof Replacement	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Roof replacement	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserve	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000
CIP Reserve	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000
CIP Reserve	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000
Local Revenue Measure	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,000
IT Replacement	\$ 1,783	\$ 645	\$ 2,098	\$ 2,612	\$ 1,187	\$ 1,686	\$ 897	\$ 1,400	\$ 2,292	\$ 2,113
IT Replacement	\$ 1,783	\$ 645	\$ 2,098	\$ 2,612	\$ 1,187	\$ 1,686	\$ 897	\$ 1,400	\$ 2,292	\$ 2,113
911 Phone System	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Access Control (Automatic Gate Card System)	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 174	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 174	\$ -	\$ -
Asset Works Upgrades	\$ -	\$ -	\$ 143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Audio Recording System Replacement	\$ -	\$ 174	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ 174	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
Body Worn Cameras and In-Car Video Replacement	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ 281	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ 281	\$ -
CAD/RMS Replacement	\$ -	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chamber AV Replacement (Broadcast System)	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City SAN	\$ -	\$ 223	\$ -	\$ -	\$ -	\$ 251	\$ -	\$ -	\$ -	\$ 283
IT Replacement Fund	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ 226	\$ -	\$ -	\$ -	\$ 254
Parking Fund	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ 3
Sewer Fund	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ 12
Transit Fund	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ 3
Water Fund	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ 12
Citywide Radio Simulcast Backend Upgrade (Tait)	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ECC Computers	\$ -	\$ -	\$ -	\$ 169	\$ -	\$ -	\$ -	\$ 190	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 169	\$ -	\$ -	\$ -	\$ 190	\$ -	\$ -
ECC Audio Visual System	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457	\$ -
ECC Equipment Replacement	\$ -	\$ -	\$ 39	\$ 39	\$ -	\$ -	\$ 44	\$ 44	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 39	\$ 39	\$ -	\$ -	\$ 44	\$ 44	\$ -	\$ -
ECC Radio Consoles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 202	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 202	\$ -
ECC UPS	\$ 161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 198	\$ -	\$ -
IT Replacement Fund	\$ 161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 198	\$ -	\$ -
Escribe replacement	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facility Security Cameras	\$ 51	\$ -	\$ -	\$ 46	\$ -	\$ 59	\$ 61	\$ -	\$ 54	\$ -
IT Replacement Fund	\$ 37	\$ -	\$ -	\$ 34	\$ -	\$ 43	\$ 44	\$ -	\$ 39	\$ -
Parking Fund	\$ 10	\$ -	\$ -	\$ 9	\$ -	\$ 12	\$ 12	\$ -	\$ 11	\$ -
Sewer Fund	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ 1	\$ 1	\$ -	\$ 1	\$ -
Transit Fund	\$ 3	\$ -	\$ -	\$ 3	\$ -	\$ 4	\$ 4	\$ -	\$ 3	\$ -
Facility Security Citywide Camera Storage	\$ -	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ -	\$ -	\$ 54	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 34	\$ -	\$ -	\$ -	\$ -	\$ 39	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ 11	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -
Transit Fund	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -
Fire Station Alerting System	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ 375	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ 375	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Firewall Replacement	\$ -	\$ -	\$ -	\$ -	\$ 289	\$ -	\$ -	\$ -	\$ -	\$ 335
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 239	\$ -	\$ -	\$ -	\$ -	\$ 277
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ 10
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 21	\$ -	\$ -	\$ -	\$ -	\$ 24
Transit Fund	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ 23
IT Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Network Security Upgrade	\$ -	\$ -	\$ 136	\$ -	\$ -	\$ 149	\$ -	\$ -	\$ 163	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 113	\$ -	\$ -	\$ 123	\$ -	\$ -	\$ 134	\$ -
Parking Fund	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 5	\$ -
Sewer Fund	\$ -	\$ -	\$ 9	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ 11	\$ -
Transit Fund	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -
Water Fund	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ 11	\$ -	\$ -	\$ 12	\$ -
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 544	\$ -	\$ -	\$ -	\$ -	\$ 630	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 525	\$ -	\$ -	\$ -	\$ -	\$ 609	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -
Transit Fund	\$ -	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ -	\$ -	\$ 7	\$ -
Network Switching Infrastructure Equipment	\$ -	\$ -	\$ -	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ 108	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 58	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -
New PD LPR Cameras At Traffic Signals	\$ 35	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14
Local Revenue Measure	\$ 35	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14	\$ 14
Parks & Rec ActiveNet Software Replacement	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PD Data Storage	\$ -	\$ 163	\$ -	\$ -	\$ -	\$ 184	\$ -	\$ -	\$ -	\$ 207
IT Replacement Fund	\$ -	\$ 57	\$ -	\$ -	\$ -	\$ 184	\$ -	\$ -	\$ -	\$ 207
Local Revenue Measure	\$ -	\$ 106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PD/City backup storage, secondary storage	\$ -	\$ -	\$ -	\$ 87	\$ -	\$ -	\$ -	\$ -	\$ 101	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 78	\$ -	\$ -	\$ -	\$ -	\$ 91	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ -
Transit Fund	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ -
Police CAD Hardware (Servers and Storage)	\$ -	\$ -	\$ 406	\$ -	\$ -	\$ -	\$ -	\$ 470	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 406	\$ -	\$ -	\$ -	\$ -	\$ 470	\$ -	\$ -
Public Safety MDC	\$ 443	\$ -	\$ -	\$ -	\$ -	\$ 515	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ 443	\$ -	\$ -	\$ -	\$ -	\$ 515	\$ -	\$ -	\$ -	\$ -
Public Safety POD Cameras	\$ 63	\$ 61	\$ 51	\$ -	\$ 71	\$ 70	\$ 55	\$ -	\$ 80	\$ 77
IT Replacement Fund	\$ 63	\$ 61	\$ 51	\$ -	\$ 71	\$ 70	\$ 55	\$ -	\$ 80	\$ 77
Radio Handhelds & Mobiles	\$ 145	\$ -	\$ -	\$ 144	\$ -	\$ -	\$ -	\$ 178	\$ -	\$ -
IT Replacement Fund	\$ 145	\$ -	\$ -	\$ 144	\$ -	\$ -	\$ -	\$ 178	\$ -	\$ -
Radios, Mobiles and stations not replaced - EF & PW Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 234	\$ -	\$ -	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -	\$ -
Transit Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68	\$ -	\$ -	\$ -	\$ -
Security Video System Replacement (Camera&Software)	\$ -	\$ -	\$ -	\$ 64	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -
IT Replacement Fund	\$ -	\$ -	\$ -	\$ 64	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -
Storage Refresh/Expansion (PD)	\$ -	\$ -	\$ -	\$ -	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ 162
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ 162
Uninterruptible Power Supplies (UPS's Servers and Storage)	\$ -	\$ -	\$ 54	\$ -	\$ -	\$ 59	\$ -	\$ -	\$ 64	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ 55	\$ -
Parking Fund	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -
Sewer Fund	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ 4	\$ -	\$ -	\$ 4	\$ -
Transit Fund	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 1	\$ -
Water Fund	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ 3	\$ -
Virtual Private Network Replace	\$ -	\$ -	\$ -	\$ -	\$ 113	\$ -	\$ -	\$ -	\$ -	\$ 131
IT Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ 108
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ 18
Transit Fund	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 1
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 3
VMware Infrastructure Upgrade	\$ 234	\$ -	\$ -	\$ 255	\$ -	\$ -	\$ 279	\$ -	\$ -	\$ 305
IT Replacement Fund	\$ 191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 228	\$ -	\$ -	\$ 249
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ 1	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ 2	\$ -	\$ -	\$ 2
Sewer Fund	\$ 21	\$ -	\$ -	\$ 23	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ 27
Transit Fund	\$ 5	\$ -	\$ -	\$ 5	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ 6
Water Fund	\$ 16	\$ -	\$ -	\$ 17	\$ -	\$ -	\$ 19	\$ -	\$ -	\$ 21
VoIP Telephone System	\$ 298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 389
IT Replacement Fund	\$ 246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 321
Parking Fund	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26
Sewer Fund	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17
Transit Fund	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4
Water Fund	\$ 17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Wireless System Citywide	\$ -	\$ -	\$ 105	\$ -	\$ -	\$ -	\$ -	\$ 122	\$ -	\$ -
IT Replacement Fund	\$ -	\$ -	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ 95	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ -
Transit Fund	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ 2	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ 8	\$ -	\$ -
PublicInput Software	\$ 13	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10
IT Replacement Fund	\$ 13	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10
Fleet	\$ 1,916	\$ 2,528	\$ 4,115	\$ 4,059	\$ 4,254	\$ 3,764	\$ 3,800	\$ 4,359	\$ 1,184	\$ 1,903
919 Generator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -
Parking Services - 919 Generator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -
Admin Fleet	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 252	\$ 100	\$ 159	\$ -	\$ -
City Hall and 919 Pool Cars (1541, 1710, 1711, 1720, 1721) EV	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 100	\$ 100	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 100	\$ 100	\$ -	\$ -	\$ -
Information Tech SUV (1826) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Information Tech Van (1634) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -
Information Tech Van (1815) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Natural Resources Pickup Truck 4x4 (1520) EV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Community Development Fleet	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325	\$ -	\$ -
Community Development 2 Sedan & 3 SUV's (1707, 1708, 1712, 1735, 1736)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325	\$ -	\$ -
Fire Fleet	\$ 300	\$ 675	\$ 450	\$ 1,900	\$ 1,290	\$ 800	\$ 850	\$ 850	\$ 350	\$ 480
1/2 Ton SUV - Battalion Chief Vehicle (1706)	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1/2 Ton SUV - General Utility Vehicle (1406)	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cart Utility w/ Dump Bed (1802)	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Connect Van XL (2201)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -
Engine 3 (2004)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 350
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 350
Fire 1/2 ton Truck (2)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Fire Truck 1 - Tiller Ladder Truck (Replacement) (1017)	\$ -	\$ -	\$ -	\$ 1,300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Truck 2 - Quint (Replacement) (1814)	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	\$ -
Forklift (1626)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30
Medic Rescue (Ambulance) (1822)	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Patrol - Type VI Fire Engine	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pickup 1/2 ton (0801)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Pickup Truck 1/2 (0702)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Pickup Truck 1/2 (1719)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -
Pickup Truck 3/4 (1821)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Pickup Truck 3/4 (2221)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -
Small SUVs (2) (1604,1605)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
Station 5 Fire Apparatus	\$ 300	\$ 300	\$ 300	\$ 300	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 300	\$ 300	\$ 300	\$ 300	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
SUV 1/2 Ton 4x4 (2202)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -
SUV 1/2 Ton 4x4 (2208)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
SUVs (2) (Light Fleet) (1503, 1502)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
Mobility Fleet	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -
Mobility Services Pool Car (EV)	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Fund	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Services SUV (1737)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -
Parking Fleet	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Services SUV with LPR (1401)	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parking Fund	\$ -	\$ -	\$ -	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Parks and Rec Fleet	\$ 95	\$ 69	\$ 90	\$ -	\$ -	\$ -	\$ 603	\$ 180	\$ -	\$ -
Golf Course Cart, Spray Applicator (1911)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -
Golf Course Diesel UTV w/ Dump Bed (1733)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -
Golf Course Mower (1518)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Course Truck (0819) EV	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Course Utility Cart (1910)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -
Parks and Rec Admin Compact Pickup (1014)	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Rec Rangers Dump Trailer (1641)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -
Parks and Rec Rangers F-350 (1606, 1615, 1616, 1623)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358	\$ -	\$ -	\$ -
Parks and Rec Rangers Mini Ex. (1732)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -
Parks and Rec Rangers Tractor (1734)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Parks and Rec Rangers Trail Dozer (1825)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Parks and Rec Rangers Trailers (0715, 0716, 0717)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -
Parks and Rec Van	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Fleet	\$ 705	\$ 437	\$ 923	\$ 1,103	\$ 588	\$ 465	\$ 272	\$ 479	\$ 286	\$ 293
Admin sedan (1531) EV	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin sedan (1534)	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Investigations Enclosed Trailer (0115)	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Investigations Sedan (1016)	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Patrol Electric SUV (1-2 Vehicles Per Year) EV	\$ -	\$ 115	\$ 90	\$ -	\$ -	\$ 265	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 115	\$ 90	\$ -	\$ -	\$ 265	\$ -	\$ -	\$ -	\$ -
Police Patrol Electric SUV (1-2 Vehicles Per Year) EV	\$ -	\$ -	\$ 154	\$ 251	\$ 258	\$ -	\$ 272	\$ 279	\$ 286	\$ 293
Fleet Replacement Fund	\$ -	\$ -	\$ 154	\$ 251	\$ 258	\$ -	\$ 272	\$ 279	\$ 286	\$ 293
Police Transport Van (0222)	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -
3.7L AWD Police Sedan (1638)	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Captain SUV (1715)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Communications Lieutenant Vehicle (NEW)	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigation Sedan (1532)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations Mini Van (1614) Hybrid	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations Sedan (1533)	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations Sedan (1628)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations Sedan (1635)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations SUV (1535)	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investigations SUV (1601)	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Motorcycle (1817)	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patrol SUV (2 to 4 Vehicles)	\$ 370	\$ 187	\$ 194	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -	\$ -
Fleet Replacement Fund	\$ 370	\$ 187	\$ 194	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -	\$ -
PD Motors Unit #M1 (2205)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
PD Motors Unit #M1 (2206)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
PD Motors Unit #M1 (2207)	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ -	\$ -	\$ -	\$ -
Police FST Truck (1633)	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Motorcycles (1602, 1603)	\$ 65	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 65	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety Mobile Command Vehicle/City EOC	\$ -	\$ -	\$ -	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SWAT Trailer Enclosed, 2 Axle, Complex (0845)	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Truck to tow the Mobile Command Trailer	\$ -	\$ -	\$ -	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Fleet	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Compact Pickup (0850) EV	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Fleet	\$ 368	\$ 698	\$ 924	\$ 795	\$ 1,811	\$ 1,439	\$ 1,252	\$ 2,016	\$ 280	\$ 930
Engineering Compact Pickup (0904) EV	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Engineering Compact Pickup (0905) EV	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Engineering Pickup (1521, 1632, 1718, 2220, 2305) EV	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ 79	\$ 83	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ 79	\$ 83	\$ -	\$ -	\$ -
Facilities Maintenance 3/4 ton Pickup with Utility Bed (0829) EV	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities Maintenance 3/4 ton Pickup with Utility Bed (1624,1625)	\$ -	\$ -	\$ -	\$ -	\$ 165	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 165	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Maintenance Forklifts (1640 & 1820)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ 100	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ 100	\$ -	\$ -
Fleet Maintenance Service Truck (0312)	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Golf Course Mower (1725)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Golf Course Mower-Reel (1907)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -
Parks Maint Mower (1611)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maint Refuse Truck F450 (1015)	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -	\$ -	\$ -
Parks Maint Turf Tender (0609)	\$ -	\$ 22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance - Mower (1504)	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance 3/4 ton Pickup (0832)(0903) EV	\$ 65	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ 65	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance 3/4 ton Pickup (1514, 1526, 1527, 1528, 1529, 1530, 1531)	\$ -	\$ -	\$ -	\$ -	\$ 455	\$ -	\$ -	\$ 86	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ 455	\$ -	\$ -	\$ 86	\$ -	\$ -
Parks Maintenance Aerator (1904)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -
Parks Maintenance Compact Pickup (0848) Hybrid/EV	\$ -	\$ 39	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 39	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance Compact Pickup (0849)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance Field Prep Machine (0505, 0701, 1408)	\$ -	\$ -	\$ -	\$ 55	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 55	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -
Parks Maintenance Tech Van	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Maintenance Tractor (1807)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -	\$ -
Parks Maintenance Turf Sweeper (1513)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -
Parks Maintenance Utility Cart w/ Dump (1803)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -
Parks MCC Compact Pickup (1013)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maint Compact Pickup (0223) (GPR Truck) EV	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maint HD Roll-Off Truck (0830) Financed	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	\$ -	\$ -
Streets Maint Paver (1001)	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -
Streets Maintenance 1/2 Ton Pickup Truck (1525)	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance 3/4 ton Pickup (0820) EV	\$ -	\$ -	\$ 72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Asphalt Zipper (1802)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Backhoe (0413)	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Backhoe (1714)	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Compact Pickup - Replace w/ Van (0853)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Crack Seal Machine (1805)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ -	\$ -	\$ -	\$ -
Streets Maintenance F-550 Concrete (1519)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -
Streets Maintenance F-550 Paint & Sign (1622)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -
Streets Maintenance F-550 Traffic Control Truck(1905)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Streets Maintenance F-750 Dump Truck (1405)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80
Streets Maintenance Loader (0329)	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 80	\$ 80	\$ 80	\$ 80	\$ 80	\$ -	\$ -
Streets Maintenance Message Board (1906)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -
Streets Maintenance Paving Broom Sweeper (1824)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750	\$ -	\$ -
Local Revenue Measure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750	\$ -	\$ -
Streets Maintenance Pickup (1722)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Streets Maintenance Pickup (1723)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Streets Maintenance Pressure Washer (2102)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Roller (1002)	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Skip & Drag (1823)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -
Streets Maintenance Trailer (1902)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -
Streets Maintenance Trailer - Tack Distribution (1301)	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streets Maintenance Transfer Dump (1901)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750
Streets- Sweeper (1703) EV	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -
Transportation Planning E-150 Van (1402)	\$ -	\$ -	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ 65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Forest Pickup (0852) EV	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Forest Chipper (1717)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Forest Chipper Truck (1806)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -
Urban Forestry Lift Truck (1816)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100
Urban Forestry Water Truck (1612) (Financed)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Fleet Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Transit Fleet	\$ 410	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Supervisor ADA EV Van	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Fund	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Cutaway Bus Replacement	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities Fleet	\$ 38	\$ 600	\$ 1,686	\$ 196	\$ 515	\$ 808	\$ 647	\$ 50	\$ 268	\$ 200
Environmental Compliance - Compact Pickup (0816)	\$ -	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ 46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental Compliance - Sedan (0805)	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Collection Van (1643)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Portable Pump (1730)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -
Wastewater Collections Caterpillar Excavator (0626)	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Concrete Trailer (1804)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -
Wastewater Collections Dump Truck (0840)	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 175	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Hydrocleaner (1407)	\$ -	\$ -	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Portable Generator (1620)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
Wastewater Collections Service Truck (1608)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Service Truck (1810)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -
Wastewater Collections Truck (1631)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83	\$ -	\$ -	\$ -
Wastewater Collections Truck w/Dump Bed (1811)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Water Conservation Compact Pickup (1613)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53	\$ -	\$ -	\$ -	\$ -
Water Distribution - Water Distribution Service Truck (0847)	\$ -	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution Backhoe (0720)	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution Hydro Ex Trailer (1621)	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution Meter Van (1909)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -

2025-27 Draft CIP
10-Year: Projects by Type

Project By Type	2025-27 Financial Plan		Outyears							
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
	Year 1 - (\$K)	Year 2 - (\$K)	Year 3 - (\$K)	Year 4 - (\$K)	Year 5 - (\$K)	Year 6 - (\$K)	Year 7 - (\$K)	Year 8 - (\$K)	Year 9 - (\$K)	Year 10 - (\$K)
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75
Water Distribution Pickup - Long-range (1629)	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution Pickup (1523)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Water Distribution Pickup (1724)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ -	\$ -
Water Distribution Pickup (1903)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -
Water Distribution Pickup (1908)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97	\$ -
Water Distribution Portable Generator (1619)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -
Water Distribution Portable Generator (2007)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Water Distribution Service Truck (0846)	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Distribution Trailer (0235)	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -
Water Quality Lab SUV (1713)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant Forklift (0910)	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant Pickup (1004)	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant Service Truck (1644)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ -
WRRF Compact Pickup 4x4 (0851)	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRRF Compact Pickup (1522)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
Sewer Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79	\$ -	\$ -	\$ -	\$ -
WTP Utility Cart	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -
Project Completed	\$ (878)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Maintenance	\$ (403)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Circulation Pump Rebuild	\$ (4)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (4)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp Yard (Annual Asset Maintenance)	\$ (249)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacement Fund	\$ (249)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 1 Administration Building Roof	\$ (39)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ (8)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (30)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Railroad Safety Trail Fencing Replacement	\$ (112)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (112)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multisite Energy Management	\$ (72)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multisite Energy Management	\$ (72)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacement Fund	\$ (72)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OpenSLO Downtown	\$ (60)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Open SLO Downtown Renewal	\$ (60)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (60)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Major Maintenance & Repairs	\$ (282)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cheng Park Maintenance	\$ (124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ (124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sinsheimer Stadium Irrigation and Drainage Replacement	\$ (158)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (158)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Railroad Safety Trail Taft to Pepper	\$ (27)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Railroad Safety Trail Taft to Pepper	\$ (27)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (27)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Bath House Ceiling	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Swim Center Bath House Ceiling	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacement Fund	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Therapy Pool Shade Structure Material Replacement	\$ (33)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Therapy Pool Shade Structure Material Replacement	\$ (33)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Major Facility Replacement Fund	\$ (33)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Re-Prioritized Project	\$ (188)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bob Jones Trail Solar Lighting	\$ (48)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bob Jones Trail and RRST Solar Lighting	\$ (48)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (48)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Downtown Renewal	\$ (73)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Broad Street - West Side - Higuera to Marsh	\$ (73)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (73)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Major Maintenance & Repairs	\$ (66)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Madonna Road Landscaping and Irrigation Replacement	\$ (26)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (26)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Meadow Park Exercise/Par Course Equipment Replacement	\$ (40)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (40)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South Street Median Landscaping	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South Street Median Landscaping	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenue Measure	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total	\$ 51,495	\$ 56,058	\$ 61,160	\$ 40,247	\$ 168,101	\$ 52,660	\$ 40,195	\$ 40,961	\$ 36,629	\$ 44,065

MAJOR CITY GOALS AND 2025-27 WORK PLAN



The City of San Luis Obispo's Major City Goals were developed through careful deliberation by the City Council with input from the community to advance a vision of San Luis Obispo's future. The two-year Major City Goal Work Plan establishes the top priorities to help accomplish the vision and goals during fiscal years 2025-26 and 2026-27.

VISION

The City of San Luis Obispo is a dynamic community embracing its future while respecting its past with core values of civility, sustainability, diversity, inclusivity, regionalism, partnership, and resiliency

MAJOR CITY GOALS

The critical focus areas to achieve the vision





Cultural Vitality, Economic Resilience, and Fiscal Sustainability

- Improve the local business environment, support Downtown vitality, and help businesses thrive
- Support the cultural arts, including the Cultural Arts District
- Support initiatives to assist the local workforce to develop the skills needed to secure quality jobs and local businesses and employers to attract and retain talent
- Promote the City as an appealing community for people to live, work, visit, and invest
- Balance operational needs and infrastructure investments with consideration of the long-term fiscal sustainability of the City organization



Housing & Neighborhood Livability – Healthy, Safe, and Affordable

- Facilitate sustainable growth that aligns with climate, economic, and housing goals
- Promote the expansion and diversification of housing opportunities for all
- Ensure housing is safe, healthy, and affordable, while facilitating stronger protections for renters
- Foster diverse, connected, and safe neighborhoods that are livable for all



Infrastructure and Sustainable Transportation

- Advance street safety improvements and support Vision Zero goals for all road users
- Continue implementation of the Active Transportation Plan, including expansion of multimodal transportation networks to improve connectivity, advocating for regional financial support as necessary.
- Ensure public spaces, roads, and utilities are well maintained and sufficient to support planned future growth and development
- Build out park infrastructure to support community recreation and accessibility
- Support policies and programs aimed at expanding mass transportation and public transit



Diversity, Equity, and Inclusion

- Support increased access and belonging for all community members
- Facilitate programs and initiatives to support diverse community engagement and representation, including climate justice initiatives
- Operationalize inclusive practices in City processes and policies
- Foster an inclusive organizational culture with equitable practices in recruiting, hiring, and retention



Homelessness Response

- Collaborate with partners to prevent and reduce homelessness
- Leverage external funding with regional partners to expand crisis response and continuum of shelter and support programs
- Implement the Homelessness Response Strategic Plan (HRSP)
- Refine approaches to reduce the impacts of homelessness to balance safety, health, and community well-being



Open Space, Climate Action, and Resilience

- Continue implementation of the Climate Action Plan and Lead by Example Plan Work Programs
- Implement disaster mitigation efforts to reduce risks from floods and fires
- Strengthen community resilience through emergency preparedness, community networks, and planning efforts
- Protect, sustain and advance open space and natural and historic resources
- Expand trail connectivity and accessibility to support biking, hiking, and outdoor enjoyment for all community members

Cultural Vitality, Economic Resilience, and Fiscal Sustainability

1 - Improve the local business environment, support Downtown vitality, and help businesses thrive

- a. Finalize a Community Work Force Agreement to support future construction work for the Prado Interchange and Public Safety Center projects.
 - b. Implement a Business Welcome program to support business attraction, retention and expansion efforts including start up checklists for the 18 most common business types.
 - c. Create a disaster preparedness and resiliency guide for businesses and host an annual training.
 - d. Work with partners to create a roadmap for the development of a potential conference facility in Downtown SLO.
-

2 - Support the cultural arts, including the Cultural Arts District

- a. Complete the construction of the Mission Plaza Project to enhance the experience of the plaza and downtown.
 - b. Complete the construction of the Cultural Arts District Parking Structure.
 - c. Complete the update to the City's Historic Resources Inventory. Complete initial phase of the project updating the Historic Preservation Ordinance and Historic Context Statement (Phase 1) and complete the update of the Historic Resources Inventory (Phase 2).
 - d. Implement the City's Lease and Grant Agreements with SLO REP to support construction of the new theater and a successful opening.
 - e. Manage the tennanting and ongoing operations of a vendor in the Mission Plaza kiosk.
-

3 - Support initiatives to assist the local workforce to develop the skills needed to secure quality jobs and local businesses and employers to attract and retain talent

- a. Work with CAPSLO to provide up to nine grants to support new and expanded private childcare options and evaluate other approaches, e.g. permit fee subsidy, if needed.
 - b. Evaluate opportunities to partner with Cal Poly, SLCUSD, and County for employer-supported childcare programs.
 - c. Support the creation or expansion of coworking opportunities, such as the the Hothouse, or other shared resource facilities to lower the barriers to entry for new businesses and provide opportunities for community members to build skills.
 - d. Analyze and annually share relevant data and insights from the business retention and expansion program regarding labor needs with industry and workforce training partners.
-

4 - Promote the City as an appealing community for people to live, work, visit, and invest

- a. Implement the approved brand strategy to continue to build awareness of San Luis Obispo as a destination and increase occupancy in hotels.
 - B. Create a program to support business-led efforts to identify and promote business areas throughout the City.
 - c. Conduct a study session with the City Council to explore innovative and alternative funding methods to address the needs of business areas throughout the City.
-

5 - Balance operational needs and infrastructure investments with consideration of the longterm fiscal sustainability of the City organization

- a. Develop and implement a long-term strategy to address the forecasted General Fund deficit in the 2027-29 Financial Plan period.

- b. Conduct an RFP process to evaluate banking service providers that will provide secure banking services at the best value to the City.

- c. Conduct an RFP process to identify a consultant to prepare the City's annual cost allocation plan to ensure that enterprise funds are appropriately reimbursing the General Fund for services provided to them.

- d. Refine the administration of the City's business license and business tax program to enhance consistency of communications and clarity around enforcement actions in order to maximize collection of business tax revenue.

- e. Complete an analysis of the existing infrastructure financing program and develop a plan to implement improvements that enhance transparency and efficiency.

Diversity, Equity, and Inclusion

1 - Increase access and belonging for all community members

a. Provide an annual update and receive feedback on City DEI efforts at the Diversity Partners Network (DPN), which includes representatives from Cal Poly, Cuesta College, and other local organizations involved in the diversity, equity, and inclusion space.

c. Conduct an annual Community Academy program including application outreach to underserved and underrepresented communities.

d. Host at least two listening sessions with minority- and women-owned businesses (MWOBs) to receive input on the tools they need, and any barriers to overcome, to be successful business owners in the community.

e. Develop and distribute to the community and partners a brief annual report from the Office of DEI highlighting outcomes and results of DEI work.

f. Complete the portion of the Broadband Plan funded through the Last Mile Federal Funding Account.

2 - Facilitate programs and initiatives to support diverse community engagement and representation

a. Implement a communications plan to provide education and information about the City's new Citywide Single Voting System.

b. Lead a City advisory body section of the Diversity Coalition's annual Board Leadership Training, aimed at removing barriers for representation of underserved and underrepresented groups on City advisory bodies.

c. Provide annual and on-demand training of the City's Public Engagement and Noticing Manual for applicable City employees, including updates to better reach underserved and underrepresented communities.

d. Develop and distribute a "how to" guide in Spanish and other languages on how to participate in public meetings and share public comment.

e. Incorporate land acknowledgement into City Council meetings and advisory body meetings.

3 - Operationalize inclusive practices in City processes and policies

a. Create a Citywide Title VI Implementation Plan and other required documents.

b. Annually review four City policies and practices, as identified by City departments and the Office of DEI, to ensure inclusive language and processes.

c. Embed equity considerations into the City financial planning and budget process such as updating the Significant Operating Budget Change form.

4 - Foster an inclusive organizational culture with equitable practices in recruiting, hiring, and retention

a. Develop and implement equity and inclusivity training for staff of all levels (Directors, Managers, Staff, etc.).

b. Develop and implement a set of DEI-focused best practices in screening and interviewing processes, such as blind application review.

c. Take the San Luis Obispo County Family-Friendly Workplace Assessment and implement any recommendations as feasible.

d. Integrate DEI requirements into performance evaluations for management level positions which can include, but is not limited to training, team development, and project implementation.

e. Annually report out on demographic data collected in NeoGov for City job applicants and Oracle for paid advisory body members and identify targeted strategies to address potential equity gaps.

Housing and Neighborhood Livability – Healthy, Safe, and Affordable

1 - Facilitate sustainable growth that aligns with climate, economic, and housing goals

- a. Organize a focus group to explore barriers to residential infill development—including specific discussions about the Downtown Core—and produce a memo to Council to help guide updates to the Zoning Regulations.
 - b. Conduct a study session on the status of the City's growth management regulations.
 - c. Conduct a study session on implications and implementation of State Fire Hazard maps for local responsibility areas.
 - d. Implement actions and requirements of the State Fire Hazard Severity maps
-

2 - Promote the expansion and diversification of housing opportunities for all

- a. Conduct an educational forum and improve the implementation of Below Market Rate (BMR) best practices to market and streamline the purchase and rental process for BMR units.
 - b. Create an informational handbook to assist the community in understanding state and local regulations for the development of ADUs and the creation of Urban Lot Splits and evaluate options for adopting pre-approved ADU plans.
 - c. Annually, or as needed for compliance, and by obtaining information from housing partners, complete updates to the Zoning Regulations to implement state law and to address identified barriers to affordable housing and housing production.
 - d. Work with SLOCOG to determine the City's RNHA allocation for the 7th Cycle Housing Element Update.
 - e. Initiate an update to the 7th Cycle Housing Element through the creation of an RFP for consultant services.
-

3 - Ensure housing is safe, healthy, and affordable, while facilitating stronger protections for renters

- a. Conduct a study session with the City Council to identify needs and opportunities regarding renter protections, based on the memo produced in 2024, and receive direction on items for further consideration and development.
 - b. Conduct a study session with the City Council on potential Rental Housing Registry. This study session would discuss parameters of potential registry and discussion of resources needed for establishment and ongoing maintenance of registry.
 - c. Adopt and implement updated California Building Standards and local amendments (building code)
 - d. Create a strategic plan for the safe housing program, and conduct outreach and engagement with a focus on both tenants and landlords.
-

4 - Foster diverse, connected, and safe neighborhoods that are livable for all

- a. Initiate an update to the Tree Regulations to streamline housing projects.
 - b. Conduct a study session with Council on Code Enforcement priorities related to safe/livable neighborhoods and receive feedback on priorities. Discuss potential updates to property maintenance standards.
 - c. Update property maintenance standards to ensure they align with City priorities related to safe and livable neighborhoods and housing.
 - d. Create a project plan and standard operating procedures for Community Development enforcement of zoning code regulations pertaining to greek houses. Consider potential updates to zoning code to facilitate efficient regulation of greek houses.
-

Homelessness Response

1 - Collaborate with partners to prevent and reduce homelessness

- a. *Data* - Support efforts to improve data access between City, County and service providers to more effectively facilitate connecting unhoused individuals to shelter and services. Identify data platform needs and develop implementation plans.
 - b. *Prevention* - Collaborate quarterly with SLO County and housing and homeless services providers to streamline resources to enable individuals and families to remain in housing.
 - c. *Homeless Services* - Meet monthly with CAPSLO to support effectiveness of the 40 Prado Homeless Service Center, including updates to Good Neighbor Policy which will be presented to Council in Q2 of FY25-26.
 - d. *Justice Services* - Continue and expand collaborations between the City Attorney/City Prosecutor, SLOPD & SLO Fire (CAT/MCU/CSOs/LPTs), County Behavioral Health, and SLO Courts to coordinate criminal warrant and Municipal Code criminal misdemeanor prosecution efforts to enhance criminal diversion, social services, and specialty court connections, including mental health, drug and alcohol, veteran's support, CARE Court, conservatorship and housing and benefits services.
 - e. *Regional Compact* - Work with SLO County jurisdictions to develop and execute regional MOU to clearly outline jurisdictional responsibilities to prevent and address homelessness, create accountability measures, and ensure equitable resource allocations.
-

2 - Leverage external funding to expand crisis response and continuum of shelter and housing programs with regional partners

- a. *Homekey* - Utilize State Homekey funding to implement Calle Joaquin Homekey project, providing 75 permanent supportive housing units which are scheduled to be fully occupied in Q1 of FY-25.
 - b. *Encampment Resolution Funds* - Complete outreach work as described in the City's Subrecipient Agreement with SLO County for implementation of the Welcome Home Village project to address encampments along the Bob Jones Bike Trail.
 - c. *Other Funding Opportunities* - Actively seek and vet additional funding sources to expand crisis response efforts and continuum of shelter programs in collaboration with regional partners. Report on any progress to Council in Q4 of FY26-27, unless grant applications are brought to Council for approval in advance of that timeline.
-

3 - Implement the Homelessness Response Strategic Plan (HRSP)

- a. *Safe Parking* - Facilitate implementation of the Rotating Overnight Safe Parking Pilot Program in partnership with CAPSLO and local faith community partners to expand safe parking capacity and address vehicular homelessness.
 - b. *Hotel Voucher Program* - Continue implementation of Hotel Voucher Program to provide expanded capacity at 40 Prado Homeless Services Center as the CAPSLO Family Shelter is developed at 46 Prado Rd.
 - c. *Feedback Sessions* - Conduct feedback sessions with six key stakeholder groups to inform updates to the HRSP and address specific issues related to health, safety, and community well-being for each stakeholder group.
 - d. *HRSP Update* - Update the HRSP for 2027-2031 in alignment with the Countywide Plan to Address Homelessness.
-

4 - Refine approaches to reduce the impacts of homelessness to balance safety, health, and community well-being

a. *SLOPD CAT & CSO Teams* - Continue/refine operation of a coordinated homelessness response including the Police Department's Community Action Team (CAT), Licensed Psychiatric Technician contracted through the County's Behavioral Health Department and a Community Service Officer (CSO). Identify potential funding sources to ensure sustainability of CAT and CSO positions.

b. *SLOFD MCU Team* - Continue/refine operations of the Fire Department's Mobile Crisis Unit (MCU), including integration of a Licensed Psychiatric Technician contracted through the County's Behavioral Health Department. Identify potential funding sources to ensure sustainability of MCU positions.

c. *Outreach & Coordination* - Facilitate bi-weekly interdepartmental field team meetings and bi-weekly inter-agency outreach meetings to coordinate outreach, enforcement, and encampment cleanup efforts to reduce community-wide impacts of homelessness.

d. *Ask SLO* - Receive and respond to community member Ask SLO requests related to homelessness response and transient encampments to more efficiently address health and safety concerns. In response to Ask SLO requests, Homelessness Response staff will coordinate Field Team process for posting camps, conducting outreach, storing belongings, addressing cleanup needs, and tracking data in alignment with the City's CAMP Standards.

e. *Environmental Mitigation* - Coordinate efforts to mitigate environmental impacts and protect creek systems in collaboration with regional agencies including quarterly meetings with Caltrans, CHP, and SLO County. Develop and implement a Vegetation Management Plan.

Infrastructure and Sustainable Transportation

1 - Advance street safety improvements and support Vision Zero goals for all road users

- a. Start construction of the 2025 Arterials Paving project which could include streets such as Sacramento Dr, Tank Farm, and Calle Joaquin depending on available funding.
 - b. Start construction of the 2026 Roadway Sealing Project in Pavement Areas 2 & 3.
 - c. Start construction of the South/King Traffic Signal.
 - d. Start construction of the California/Taft Roundabout.
-

2 - Continue implementation of the Active Transportation Plan, including expansion of multimodal transportation networks to improve connectivity, advocating for regional financial support as necessary.

- a. Start construction of the Higuera Complete Streets Project.
 - b. Complete the South Broad St. Corridor Plan and initiate Demonstration Project.
 - c. Complete public outreach and concept design for the Foothill Complete Streets project.
 - d. Promote the Roll and Stroll Education Campaign.
 - e. Bring final recommendation for Grand Avenue to Council to be implemented with the 2027 Paving Project.
-

3 - Ensure public spaces, roads, and utilities support future growth and development

- a. Finalize the design plans for construction of the Prado Bridge Widening Project.
 - b. Complete the WRRF Expansion Project.
 - c. Complete the Prado Interchange Final Value Engineering Report and Council Update.
 - d. Evaluate and implement EV firefighting tools and technology to protect waterways and infrastructure.
-

4 - Build out park infrastructure to support community recreation and accessibility

- a. Start construction of Righetti Ranch Park (Phase 1).
 - b. Start construction of Devaul Ranch Playground Replacement Project.
 - c. Advertise for construction bids for the Emerson Park Replacement Project.
-

5 - Support policies and programs aimed at expanding mass transportation and public transit

- a. Execute new SLO Transit Operations and Maintenance Agreement.
 - b. Reinstate transit services to pre-pandemic levels.
 - c. Increase route frequency and reduce headways consistent with recommendations of the 2025 Short Range Transit Plan.
 - d. Provide transit service to San Luis Ranch and Avila Ranch neighborhoods.
 - e. Expand and promote the Downtown Access Pass (DAP) program.
-

Open Space, Climate Action, and Resilience

1 - Continue implementation of the Climate Action Plan (CAP) and Lead by Example (LBE) Plan Work Programs

- a. Adopt and implement updated energy reach codes (e.g., local amendments to the 2025 California Energy Code) (CAP)
- b. Work with CAPSLO to complete the Department of Energy Buildings Upgrade Prize pilot projects (installing energy efficiency upgrades in 10 low-income occupied manufactured homes) and report to Council on potential energy bill savings next steps (CAP)
- c. Complete the 2027-2031 Climate Action Plan and GHG Inventory Update (CAP)
- d. Complete publicly accessible EV charging projects at the Cultural Arts District Parking Structure.
- e. Complete publicly accessible EV charging projects at the Cultural Arts District Parking Structure and various City property while continuing to develop policy and funding resources to expand access to EV charging infrastructure on public and private property (CAP)
- f. Convene circular economy stakeholder forum to inform future circular economy actions (CAP)
- g. Partner with the IWMA to create waste education materials for HOAs and property managers, focusing on food waste diversion in high-turnover multi-family complexes. (CAP)
- h. Develop and adopt internal polices focused on zero emissions buildings, facilities, and vehicles (LBE)
- i. Complete investment grade audits for building electrification retrofits at Swim Center, City Hall, and Corporation Yard (LBE)
- j. Conduct a year-long campaign to connect employees to low emissions commute options (LBE)

2 - Implement disaster mitigation efforts to reduce risks from floods and fires

- a. Complete Construction of the Mid-Higuera Bypass Project
- b. Conduct a Study Session and achieve Council's strategic direction regarding defensible space and home hardening policies and programs
- c. Complete the Vegetation Management Plan (VMP)
- d. Treat at least 25 acres of vegetative fuels in high wildfire risk areas of City creeks and Open Space
- e. Complete Waterway Management Plan, Volume 1 update

3 - Strengthen community resilience through emergency preparedness, community networks, and planning efforts

- a. Launch comprehensive community outreach and engagement opportunities on a quarterly basis that (i) provide general climate resilience and disaster preparedness resources, (ii) incorporate climate justice considerations in scheduling, location, and content, and (iii) support the projects described in MCG tasks 2b, 2c, and 2e
- b. Empower community organizations to host "pop-up" resilience hub events and support block and neighborhood-level preparedness efforts
- c. Evaluate CERT/ LISTOS program alternatives for community engagement and resiliency. Evaluate community receptivity to FIREWISE community designations
- d. Conduct a study session to consider options for funding stormwater and / or creek maintenance and flood preparedness in support of CASE programs

4 - Protect, sustain and advance open space and natural and historic resources

- a. Pursue priority land conservation opportunities to expand the Greenbelt; identify funding opportunities and resources; and engage with priority landowners on an annual basis.

 - b. Complete Johnson Ranch Open Space Riparian Restoration Project

 - c. Revive traditional ecological knowledge and cultural activities on City Open Space through annual engagement and dialogue with the leadership of local indigenous tribes

 - d. Plant at least 125 native trees in Open Space through partnerships in furtherance of the 10 Tall goal

 - e. In partnership with Friends of La Loma Adobe, complete property boundary adjustment, initiate structural stabilization of the adobe, and complete trailhead connection as part of the Reservoir Canyon Natural Reserve
-

5 - Expand trail connectivity and accessibility to support biking, hiking, and outdoor enjoyment for all community members

- a. Implement Firefighter Trail realignment at Reservoir Canyon Natural Reserve

 - b. Implement HiBar and Panorama Trail extensions at Miossi Open Space

 - c. Initiate Morro View to Durata Vista Connector Trail at Irish Hills Natural Reserve

 - d. Enhance accessibility for all through bilingual docent led hikes, Jr. Ranger Camp scholarships, and environmental education

 - e. Develop a sustainable trail strategy plan that incorporates passive recreation, public amenities, and equitable access, while ensuring natural resource protection
-